

Annual Report

La'o Hamutuk

January - December 2014

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La'o Hamutuk

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In La'o Hamutuk's vision, the people of Timor-Leste, women and men, of current and future generations, will live in peace and contentment. They will control a transparent, just and sustainable development process which respects all people's cultures and rights. All citizens will benefit from Timor-Leste's resources, and will accept the responsibility for protecting them.

Background

La'o Hamutuk ("*Walking Together*" in English) is a Timor-Leste non-governmental organization established in 2000 which analyzes and reports on development processes, which includes policies and actions of international institutions and of Timor-Leste's Government. La'o Hamutuk facilitates communication between people in Timor-Leste and decision makers, as well as establishing links with other countries to explore alternative development models.

In 2014, Timor-Leste continued to be one of the most petroleum-export-dependent countries in the world. About 78% of Timor-Leste's GDP and 89% of state expenditures come from oil revenue. From 2013 to 2014, Timor-Leste's state expenditure increased by 28%.

This dependency on non-renewable resources has, in our analysis, caused Timor-Leste to begin to fall into the 'resource curse'. In 2014, the government continued to neglect social services and the domestic non-oil economy. La'o Hamutuk continues to urge government and development partners to prioritize agriculture, fishing, tourism and small industries, as well as investing more in health, education and sanitation, as these are the foundation of our nation's future. These efforts can help Timor-Leste escape from the resource curse and move into an economy which will support every Timorese person,

Also, during 2014, Timor-Leste faced many challenges such as a lack of transparency and accountability, individual greed, corruption and interference in the judicial system. La'o Hamutuk has played an important role in providing fact-based research, analysis and advocacy, as part of the struggle to ensure rights and benefits for all the country's people.

Program activities in 2014

As a research institute, we offer independent and reliable data and analysis for Government, Parliament, civil society, community groups, journalists, academics, consultants, diplomats, international agencies and others. We are a public resource center, providing information on many issues and Government development policies, and use these means to disseminate our findings.

Writing and giving interviews to journalists and researchers

La'o Hamutuk often writes for local media and briefs or talks with local and international journalists. During 2014, we were quoted or cited in non-La'o Hamutuk publications more than 110 times, as listed in Appendix 2.

Public meetings, presentations, testimony and trainings

As in previous years, La'o Hamutuk continued to be a public resource center by responding to requests from people inside and outside Timor-Leste to give presentations or provide training. More than 35 of these are listed Appendix 3, and many are on our website.¹

Notable examples include a public meeting on fiscal sustainability with presentations from La'o Hamutuk and the Ministry of Finance. We also gave several presentations to Parliament on fiscal issues. As a result, Parliament Committee C's recommendations and some of the Parliamentary debate on the state budget reflected La'o Hamutuk's suggestions.

¹ Many of our presentations can be downloaded from <http://www.laohamutuk.org/pres.htm>

La'o Hamutuk was also invited to present to a Chatham House conference in London on Emerging Oil Producers and to a UN ESCAP meeting in Bangladesh on Least Developed Countries, demonstrating international respect for our analysis and expertise. Finally, throughout the year, we collaborated with Monash University researchers on agriculture, poverty and development strategies².

Website, blog and email lists

La'o Hamutuk's website <http://www.laohamutuk.org> contains a wealth of information and analysis in Tetum and English, often linking to public or leaked documents. We post many items not readily available through other sources. We also post our statements, presentations, submissions and articles.

Although traffic on our website was 25% higher during the first half of 2014 compared to January-June 2013, we do not have statistics for the entire year as the site was hacked in August and we did not detect it for several months. The hacker did not damage any of our pages and the site continued to function normally, but he/she posted additional pages to our server, which inflated traffic figures.

Many web pages serve as "briefing books," with background information and analysis from La'o Hamutuk and others, as well as links to related documents in several languages. The following are some of the key topics which we created or significantly expanded during 2014; many other pages were also updated:

- ★ Presentations given by La'o Hamutuk ³
- ★ Compilation of sources of information on Timor-Leste ⁴
- ★ 2014 General State Budget with analysis and documents ⁵
- ★ 2015 General State Budget with analysis and documents ⁶
- ★ Public Private Partnerships to expand Dili airport and build Tibar Port ⁷
- ★ Petroleum contracts between Timor-Leste and oil companies ⁸
- ★ The new media law, with text, translations, analysis, commentary, and news coverage ⁹
- ★ Maritime boundary dispute with Australia, including spying allegations and ICJ case ¹⁰
- ★ How Long Will the Petroleum Fund Carry Timor-Leste? ¹¹
- ★ Can the Petroleum Fund Exorcise the Resource Curse from Timor-Leste? ¹²
- ★ Making the Oil Companies Pay What they Owe ¹³
- ★ Bobby Boye: Convict, Advisor and Fraud ¹⁴
- ★ Special Economic Zone in Oecusse ¹⁵
- ★ Executive interference in Timor-Leste's judicial system ¹⁶

² <http://www.laohamutuk.org/econ/Monash/14PovertyAgric.htm>

³ <http://www.laohamutuk.org/pres.htm>

⁴ <http://www.laohamutuk.org/DVD/DVDIndexEn.htm>
<http://www.laohamutuk.org/DVD/DVDIndexTe.htm>

⁵ <http://www.laohamutuk.org/econ/OGE14/13OGE14.htm>

⁶ <http://www.laohamutuk.org/econ/OGE15/14OGE15.htm>

⁷ <http://www.laohamutuk.org/econ/PPP/PPPIndex.htm>

⁸ <http://www.laohamutuk.org/Oil/PSCs/10PSCs.htm>

⁹ <http://www.laohamutuk.org/misc/MediaLaw/14MediaLaw.htm>

¹⁰ <http://www.laohamutuk.org/Oil/Boundary/CMATSIndex.htm>

¹¹ <http://www.laohamutuk.org/econ/model/13PFSustainability.htm>

¹² <http://www.laohamutuk.org/econ/exor/14ExorcisePaper.htm>

¹³ <http://www.laohamutuk.org/Oil/tax/10BackTaxes.htm>

¹⁴ <http://www.laohamutuk.org/econ/corruption/Boye/14BoyeCase.htm>

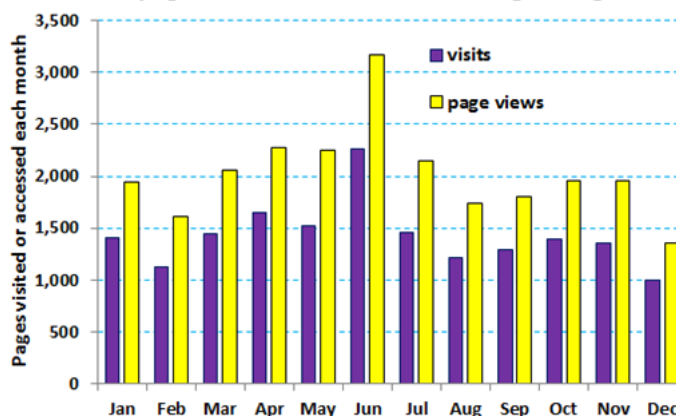
¹⁵ <http://www.laohamutuk.org/econ/Oecussi/ZEESMIndex.htm>

¹⁶ <http://www.laohamutuk.org/Justice/2014/14Judges.htm>

Our bilingual blog <http://laohamutuk.blogspot.com> highlights upcoming events and new information. During 2014, we posted 27 entries and people viewed pages 24,260 times on the blog. Appendix 6 lists key postings.

La'o Hamutuk also circulates our materials to email lists (especially ETAN's 3,500-subscriber "east-timor" list) and information sharing networks.

Visits and page views to La'o Hamutuk blog during 2014



Bulletin

In past years, La'o Hamutuk produced regular *Bulletins* with in-depth articles and editorials in Tetum and English. We did not publish *Bulletins* during 2014, but distributed much information through media, presentations and the internet. We hope to resume the *Bulletin* during 2015.

Radio Program

After being off the air for three years, we resumed producing and broadcasting our Tetum-language Radio Igualdade program on nationwide state radio and community radio stations in Baucau, Maliana and Maubisse. The twelve programs we produced in 2014 are listed in appendix 5.¹⁷

Research, Monitoring and Advocacy

Natural Resources

Petroleum Dependency

Timor-Leste relies on petroleum exports more than every other nation except South Sudan, Libya and perhaps Equatorial Guinea, and has a *rentier* economy which relies on the easy money from selling oil and gas from the Timor Sea. However, these reserves could be used up in less than five years.

During 2014, La'o Hamutuk continued to monitor the extraction of undersea oil and gas and associated activities, including contracting, taxes, revenue management, transparency, policy decisions, and their impacts and benefits. We have long been the leading organization in Timor-Leste providing facts and recommendations to decision-makers and civil society about ways to address the environmental, social, political and economic dangers of petroleum dependency.

We continue to remind every available audience that petroleum dependency is a major challenge, which must be addressed by developing our non-oil economy, reducing imports and making state expenditures more efficient and sustainable. Many organizations, policy makers and journalists have requested La'o Hamutuk's expertise, including visiting IMF teams, UNTL/CNIC for a televised debate on economic resilience, Presidential staff, and many diplomats, advisors and journalists.

In July, we represented Timor-Leste civil society organizations to the Timor-Leste Development Partners Meeting on the economic strategic sector, and we urged that more attention be given to sustainability and equity. Many policy makers have accepted our ideas about the urgent need to develop the non-oil sector, and this discussion is far more widespread than when La'o Hamutuk began pushing it several years ago.

Greater Sunrise field and maritime boundary disputes with Australia

In 2013, Timor-Leste brought Australia to international arbitration and to the International Court of Justice (ICJ) in an effort to compel them to respect Timor-Leste's right to a maritime boundary halfway

¹⁷ Podcasts of our radio programs can be downloaded from <http://www.laohamutuk.org/media/radio.htm>

between the two countries. These proceedings, which have implications for the ownership of and development strategies for the Greater Sunrise oil and gas field, continued during 2014, with a lot of public attention. La'o Hamutuk remains the principal source of diverse information and objective analysis on Timor-Leste's sovereign rights, especially on maritime territory.

Much of the global media coverage of the ICJ process relied on La'o Hamutuk, and we compiled documents and coverage.¹⁸ When the Northern Territory Bar Association held a conference in Timor-Leste, we helped pass strong resolutions on Timor-Leste's boundary rights.¹⁹ We also collaborate with the Australian Timor Sea Justice Campaign and other activists around the world.

Timor-Leste's Petroleum Ministry invited La'o Hamutuk to a three-day workshop with the U.K. Hydrographic Office, where we joined with others from media, government, security forces and civil society to try our hands at delineating maritime boundaries.



Tasi Mane south coast petroleum infrastructure project

The Tasi Mane Project is a multi-billion dollar petroleum infrastructure project that the Government has prioritized since 2009. Since then, La'o Hamutuk has questioned its economic viability and warned that it will have serious social, environmental, and fiscal impacts on the entire country. The project has been managed by national oil company TimorGAP since 2011. Many people were displaced and their land cleared in Suai during 2013-2014, and we supported local communities trying to protect their rights. After La'o Hamutuk urged Parliament not to spend additional money, the Government reduced project appropriations for 2014 to \$46.3 million, down from \$139 million in the 2013 budget.

Petroleum institutions

In 2014, the National Petroleum Authority (ANP) and the Ministry of Petroleum and Mineral Resources held five public consultations across the country on draft Technical Regulations for offshore oil and gas operations in Timor-Leste. The ANP declined our request to share the draft documents before the consultations, but we encouraged people to participate, provided oral and written testimony, and made materials available.²⁰

After the Court of Appeals' Audit Chamber released a critical audit report on the ANP, we translated and summarized it, bringing the report to public attention.²¹ Many of the Court's findings echoed concerns La'o Hamutuk has raised since the creation of the ANP in 2007.

Timor-Leste established the TimorGAP National Oil Company in 2011, and the company is legally required to publish an Annual Report within six months after the end of each year. However, TimorGAP had not produced a single Annual Report by mid-2014, and La'o Hamutuk had heard about possible legal violations, maladministration and corruption. In August, we formally asked the Audit Chamber, the Anti-Corruption Commission and the Provedor to investigate and audit TimorGAP's activities and finances. Our open letter received a lot of attention and serious consideration by the Court. TimorGAP finally published its 2011-2013 Annual Reports in mid-December, but much information is still not available.

In May, The British Royal Institute for International Affairs (Chatham House) invited Charles Scheiner to a conference on Emerging Oil Producers in London, which was also attended by representatives of TimorGAP.

¹⁸ <http://www.laohamutuk.org/Oil/Boundary/CMATSIndex.htm>

¹⁹ <http://www.laohamutuk.org/Oil/Boundary/2014/NTBAResJul2014.pdf>

²⁰ <http://www.laohamutuk.org/Oil/PetRegime/NPALaw/TechRegs/2014/14TechRegsConsult.htm>

²¹ <http://www.laohamutuk.org/Oil/PetRegime/ANP2014/TRANP2010-2012en.pdf> and <http://laohamutuk.blogspot.com/2014/04/checking-petroleum-regulators.html>

Environment

Timor-Leste enacted an environmental licensing law in 2011, but it has rarely been enforced. La'o Hamutuk participated in consultations on implementing regulations.²² Although the Government had not published the list of projects which had applied for environmental licenses, we made this information public.²³ We also researched major projects built in violation of the law, which prompted the Environment Directorate to write to their owners about their legal obligations.

Economy and state finances

Petroleum Fund, transparency and sustainable budgeting

Oil and gas provide nearly all state revenues and comprise 78% of our GDP. Income from these non-renewable resources is channeled through a Petroleum Fund which contains US\$16 billion. Our webpage on the Petroleum Fund continues to be the global reference.²⁴

In October, Juvinal Dias was sent by the Core Group on Transparency to the Publish What You Pay regional meeting in Yangon.

Also, we helped draft the Core Group on Transparency press release on keeping detailed information in the Extractive Industries Transparency Initiative (EITI) report.²⁵ We gave trainings and briefings to journalists, diplomats, activists, students and Parliamentarians.

We were the main researcher for International Budget Partnership's Open Budget Survey and Budget Tracker, and Juvinal Dias attended a training in Washington. We also worked with the Global Integrity Survey on their first report on Timor-Leste.

We continue to be the primary source on Timor-Leste's State Budgets.²⁶ Although the budget process has become less open since 2012, La'o Hamutuk has continued to write letters, present to parliamentary seminars and interact with many policy-makers, journalists and citizens. Many of the 29 recommendations in Parliament Committee C's report on the 2014 Budget reflect La'o Hamutuk's concerns. For example, the Committee advised: "Don't take more than Estimated Sustainable Income (ESI) from the Petroleum Fund in 2014, and don't take more than is needed during 2013."²⁷ When Parliament discussed the budget in a closed-door committee, we published the key amendments they were considering. In October, when Government asked Parliament to revise the 2014 Budget Law, we translated and analyzed the process.

Regarding the proposed budget for 2015, we were the only civil society group invited to present to Parliament's seminar in Maubisse.²⁸ We also wrote two unsolicited submissions to Parliament and observed some of their non-public hearings.²⁹

We continued to refine our projections of how long petroleum will be able to finance state activities.³⁰ Charles Scheiner wrote a chapter "Can the Petroleum Fund Exorcise the Resource Curse from Timor-Leste?" for a book to be published by Australian National University.³¹ When ANU published a two-

²² <http://www.laohamutuk.org/Agri/EnvLaw/2014/LHsubDNMA22Jan2014.pdf>

²³ <http://laohamutuk.blogspot.com/2014/05/environmental-licensing-who-needs-it.html>

²⁴ <http://www.laohamutuk.org/Oil/PetFund/05PFIndex.htm>

²⁵ <http://www.laohamutuk.org/Oil/EITI/10EITIndex.htm#2014>

²⁶ <http://www.laohamutuk.org/econ/OGE14/13OGE14.htm>

²⁷ <http://www.laohamutuk.org/econ/OGE14/ComCRecomOGE14LHEditen.pdf> (The Committee report is in Portuguese; we translated it.)

²⁸ <http://www.laohamutuk.org/econ/OGE15/PNSem/LHPNSeminar28Oct2014.pps>

²⁹ We wrote to Committees C (<http://www.laohamutuk.org/econ/OGE15/LHKartaOJE15PN28Nov2014en.pdf>) and D (<http://www.laohamutuk.org/econ/OGE15/LHOJE15Agri25Nov2014en.pdf>)

³⁰ <http://www.laohamutuk.org/econ/model/13PFSustainability.htm> is the basis for a chapter in the Timor-Leste Studies Association Book published in 2014, available at http://www.tlstudies.org/tlsa_confpro2013.html

³¹ <http://www.laohamutuk.org/econ/exor/14ExorcisePaper.htm>

page summary for their In-Brief series,³² Timor-Leste's Government issued an eight-page response.³³ La'o Hamutuk's expertise in the complex state budget is widely recognized, and we were hired or invited to give more than 30 related presentations during the year, including a week-long advanced budget training for civil society.³⁴

We view the budget from a gender perspective and, in October, Juvinal Dias participated in an Asia-Pacific regional workshop on Gender Responsive Budgeting in Bali, organized by UN Women.

After the World Bank and UNDP published inaccurate data on Timor-Leste's economy, we had several meetings with them, including with the Chief Statistician for the UN Human Development Reports in New York, and we expect future reports to be more accurate.

UN ESCAP invited Charles Scheiner to present at a conference of Least Developed Countries in Dhaka, Bangladesh about why Timor-Leste has not been able to improve its human capital and economic diversity, in spite of having ample money from oil and gas.³⁵

Megaprojects: ZEESM, borrowing and Public-Private Partnerships

For the last five years, La'o Hamutuk has tracked the planning and construction of several multi-hundred-million dollar mega-projects, including power plants, petroleum infrastructure, highways, ports and airports. We have observed that many of them are ill-conceived, poorly designed, over-budget, environmentally destructive and legally dubious.

The plan to establish a ZEESM (*Zona Especial de Economia Social de Mercado*) in the Oecusse enclave was initiated in 2013, although we did not see ZEESM as a priority for La'o Hamutuk at that time. However, in mid-2014, we decided to research ZEESM because the rapidly growing enterprise has national implications for economics, rule of law and democracy. We collected and analyzed documents, collaborated with people and NGOs from Oecusse, and published a well-received web page.³⁶ Later in the year, Parliament unfortunately amended the 2015 State Budget to transfer \$82 million to the Oecusse Autonomous Regional Authority with no accountability; we will continue to monitor the project.

In 2012-2014, Timor-Leste signed loan agreements for \$206 million with the World Bank, Japan and the ADB for road projects, and we continue to raise questions about the wisdom of these and future loans.

We continued to follow the evolution of the proposed Public-Private Partnership (PPP) for the huge container port in Tibar, analyzing the tender process. The International Finance Corporation (IFC) had also been working with the government on a PPP for Dili Airport, but IFC left the project after the Government decided to build a larger airport than we (and eventually IFC) thought was advisable.

Agriculture

Food sovereignty

Although most Timorese families live from farming, we continue to import much of our food from abroad. Timor-Leste's non-oil balance of payments deficit is about the same as our non-oil GDP. This will be impossible to sustain after the oil is exhausted, and people will starve if local agricultural and industrial production has not markedly increased. La'o Hamutuk believes that Timor-Leste's own capacity should supply our food, and we encourage productive, sustainable agricultural practices for local consumption, rather than export-oriented, high-technology farming.

We continued to monitor the Ministry of Agriculture and Fisheries (MAF) and Australian aid program "Seeds of Life," exploring the benefits and disadvantages of so-called "improved" seeds. We also

³² <http://ips.cap.anu.edu.au/publications/%E2%80%98resource-curse%E2%80%99-timor-leste-0>

³³ https://www.mof.gov.tl/wp-content/uploads/2014/09/Resource_Curse_MoF_2_Sep.pdf

³⁴ See Appendix 3 for the complete list.

³⁵ <http://www.laohamutuk.org/econ/ESCAP/ScheinerESCAP29Oct2014.pps> (see also <http://laohamutuk.blogspot.com/2015/02/it-takes-more-than-money-to-achieve.html>)

³⁶ <http://www.laohamutuk.org/econ/Oecussi/ZEESMIndex.htm>

continued to participate in consultations on the Food and Nutrition Security Policy led by MAF and the UN Food and Agriculture Organization (FAO), writing a second submission,³⁷ briefing civil society and participating in the Validation Workshop for the final draft, which incorporated recommendations from La'o Hamutuk and HASATIL. We also participated in the consultations on the "Zero Hunger Challenge" initiative.³⁸

HASATIL asked La'o Hamutuk to coordinate their advocacy team, and we represented the network at meetings of KONSSANTIL (Timor-Leste National Council on Food Security, Sovereignty and Nutrition). We helped HASATIL write a press release for World Farmers' day, promoting Food Sovereignty. In February Mariano Ferreira represented HASATIL in Yogyakarta-Indonesia, presenting on economic development and sustainable agriculture.

Since 2013, we have worked with researchers from Monash University (Australia) to better understand rural poverty in Timor-Leste, giving suggestions for their research and presenting at two seminars in 2014.³⁹

For the First Conference on Adaptation to Climate Change, we circulated a statement to the media, pointing out that unsustainable development in rich countries is the root of the problem.⁴⁰

We wrote a submission to Parliament on the 2015 State Budget, calling on MAF to support organic agriculture, and pointing out the dangers of sacrificing people's wealth in the name of development.

Land

Since 2009, La'o Hamutuk has been the principal source of information, advocacy and education regarding proposed land laws. We continued to monitor and lobby on the land law process, advocating for vulnerable and poor people's rights to land.

We testified to the Prosecutor and to the Police in the land-dispute between Alfredo Da Costa and Pedro Carrascalão, giving evidence of human rights violations by Mr. Carrascalão and his security guards against Mr. Alfredo. The Court has not yet decided the case, and we will continue to follow the process.

We wrote a submission to the President on the proposed decree-law to transfer community property to the Suai Supply Base project, pointing out that the law violates people's rights and the Constitution.⁴¹ Unfortunately, the President promulgated it anyway.

Governance and democracy

Justice for past crimes

Fifteen years after Timor-Leste emerged from Indonesian occupation, no effective processes have held perpetrators accountable for crimes against humanity committed in Timor-Leste between 1975 and 1999. La'o Hamutuk continues to engage with international agencies to encourage ending impunity, which can best be done via an international tribunal established by the UN Security Council. We work both on our own and through the Timor-Leste National Alliance for an International Tribunal (ANTI).

In November, Inês Martins was invited to the Impunity Watch conference in Bangkok on transitional justice and the re-establishment of war victims' dignity.

Media Law

When Parliament was about to enact a media law with grave consequences for freedom of expression, La'o Hamutuk raised public concerns that the law's impacts would fall on everyone, not only "professional journalists." We urged Parliament to hold additional hearings with a broader range of

³⁷ <http://www.laohamutuk.org/Agri/2014/LH2ndsubMAPFAOFood30april14en.pdf>

³⁸ <http://www.laohamutuk.org/Agri/2014/LHcomment0HungerChallenge30may14en.pdf>

³⁹ <http://www.laohamutuk.org/econ/Monash/14PovertyAgric.htm>

⁴⁰ <http://www.laohamutuk.org/Agri/Climate/LHClimate5Nov2014en.pdf>

⁴¹ <http://www.laohamutuk.org/Oil/TasiMane/SSB/2014/LHsubPresSuaiLand21Oct2014te.pdf>

participants, and they scheduled a second week of hearings at which La'o Hamutuk and others testified.⁴²

La'o Hamutuk sees the law as a threat to our own work (nobody other than accredited journalists would be allowed to disseminate information to the public), and we mobilized Timorese civil society and media freedom advocates worldwide, including Human Rights Watch and Amnesty International, to oppose it, which led to coverage in *Time* magazine, *The Economist*, the *Guardian* and many Australian and Pacific media.

David Robie, a communication studies professor from Auckland University of Technology who had volunteered with La'o Hamutuk in 2013, helped mobilize and educate people across the Pacific on this threat to media freedom.

Parliament passed the law without considering the serious Constitutional issues, so we organized an open letter co-signed by about 30 people and organizations urging President Taur Matan Ruak to veto it.⁴³ In response, the President's office held a three-hour discussion with about 50 representatives of media and civil society. The President asked the Court of Appeals to advise him on four articles in the law, and the judges determined that three of them violated the Constitution, so he sent it back to Parliament for revision. Although Parliament made a few changes to the law before re-enacting it, it still contains several unconstitutional provisions, one of which was reaffirmed in a second court opinion after the law was re-passed.

The law came into effect in December 2014, although it has not yet been implemented. Some politicians say that it only applies to commercial and state media, although the actual wording of the law indicates otherwise, and there could be a future law regulating expression by civil society and nonprofit media. La'o Hamutuk has decided not to seek journalistic accreditation, although we will continue our public education activities, as well as following further efforts to restrict freedom of information and speech.

Rule of law and independence of the judiciary

In 2010, Timor-Leste began reviewing past oil company tax returns and identifying irregularities, directing the companies to pay back taxes. Several companies paid around \$300 million in 2012 to avoid escalating interest and penalties, but they have taken Timor-Leste to court and international arbitration to reverse these decisions. La'o Hamutuk has gathered some information about these processes, but much is not public and there is widespread confusion and disinformation, including official unhappiness with how some of Timor-Leste's advisors, lawyers and judges have handled the cases. We continue to serve as a principal source of information on this complex issue.⁴⁴

In June 2014, U.S. FBI agents arrested former Ministry of Finance advisor Bobby Boye on charges of defrauding Timor-Leste. Norway had hired Boye as a petroleum tax adviser here in 2009, and he was later paid directly by Timor-Leste. Boye had been a main motivator of Timor-Leste's efforts to collect overdue taxes from oil companies. As reported in Australian newspapers, the "uncanny accuracy" of La'o Hamutuk's 2010 article about tax collection efforts prompted oil companies to investigate his background.

After earning the confidence of Timor-Leste's leaders, Boye created a false company, arranged for it to get several contracts from Timor-Leste for revising tax regulations, and then received more than \$3.5 million of Timor-Leste's money. As we later found out, Bobby Boye has a long history of criminal and questionable financial activity, and a due diligence check would never have allowed him to work here.

⁴² Our comprehensive coverage of the media law process is at <http://www.laohamutuk.org/misc/MediaLaw/14MediaLaw.htm>; our submission to Parliament is at <http://www.laohamutuk.org/misc/MediaLaw/LHsubLeiImprensa19Feb14en.pdf>

⁴³ <http://www.laohamutuk.org/misc/MediaLaw/LHLeiImprensa29MaiuEn.pdf>.

⁴⁴ More information is at <http://www.laohamutuk.org/Oil/tax/10BackTaxes.htm>

We published our research⁴⁵ and urged U.S. prosecutors not to plea-bargain the case away,⁴⁶ and we continue to monitor the prolonged court process in the USA.

In Timor-Leste, little has been done to determine if anyone else was complicit in Boye's fraud. However, many polemics have begun to blame the incompetence of other internationals for losing some of the tax cases. In October, the Government ordered the termination of the contracts of judges and legal advisors from Lusophone countries who worked in the courts and anti-corruption commission. Although the Chief Judge defended the independence of the judiciary under Constitutional separation of powers, the abrupt firing of eight advisors created chaos throughout the judicial system. The ensuing debate about judicial independence ignored the specifics of the tax cases, but La'o Hamutuk worked publicly and quietly to protect the Constitution, and the controversy was unresolved at year-end.⁴⁷

Solidarity and human rights

In solidarity with the people of West Papua, we organized an event for West Papua national day which included the screening of a film which was attended by activists, NGOs and students in Dili.

With the HAK Association and human rights activists from Australia and the Netherlands, we planned a 2015 Human Rights Film Festival across Timor-Leste to share global experiences of human rights abuses and re-energize struggles for rights, accountability and democracy.

Before the July 2014 Summit of Portuguese-Speaking Countries (CPLP) in Dili, we wrote to President Taur Matan Ruak, opposing the admission of the Spanish-speaking, oil-cursed kleptocracy Equatorial Guinea into CPLP.⁴⁸ Many people in Equatorial Guinea are imprisoned without trial, tortured, disappeared, and banned from exercising democratic and political rights. We collaborated with human rights activists from Equatorial Guinea, CPLP countries and elsewhere when the dictator arrived in Dili. We continue to be concerned about Timor-Leste's growing entanglement with questionable governments and businesses in CPLP, especially in the petroleum sector.

When Israel attacked the people of Gaza-Palestine in July, we organized a solidarity event with other human rights activists.

Networking

To share information, strengthen advocacy and reinforce local and global civil society movements, La'o Hamutuk often joins with coalitions or networks. During 2014, we worked with the following:

Timor-Leste coalitions

Rede ba Rai (Land Rights Network)

Rede ba Rai includes more than 20 NGOs, unions and community groups across Timor-Leste. It supports grassroots people to set the agenda on land issues through popular education, monitoring evictions, mobilization, action-research and lobbying. La'o Hamutuk plays a leading role in strategy, analysis and public relations.

Core Group on Transparency

La'o Hamutuk continues to work with the Core Group on (budget) Transparency (CGT). In 2014, we drafted the CGT press release on EITI, shared our views on the State Budget.

National Alliance for an International Tribunal (ANTI)

La'o Hamutuk is one of the most active members of this coalition of Timor-Leste human rights NGOs who work to end impunity for crimes committed during the 24-year Indonesian occupation. We collaborated with ANTI on several statements and actions during 2014.

⁴⁵ <http://www.laohamutuk.org/econ/corruption/Boye/14BoyeCase.htm>

⁴⁶ <http://www.laohamutuk.org/econ/corruption/Boye/LHBoyeProsecutor21July2014.pdf>

⁴⁷ <http://www.laohamutuk.org/Justice/2014/14Judges.htm>

⁴⁸ <http://www.laohamutuk.org/Justice/EqGuinea/14CPLPEqGuinea.htm>

HASATIL (Sustainable Agriculture Network)

HASATIL includes more than 40 NGOs, community groups and the agriculture faculty of the National University of Timor-Leste, working to strengthen sustainable agriculture. HASATIL is intimately linked to MOKATIL (Timor-Leste Peasants' Movement). La'o Hamutuk plays a leading role in mobilizing HASATIL members and strengthening their advocacy.

International Coalitions

Much of La'o Hamutuk's research and advocacy also relies on informal partners in other countries. These are a few coalitions we relate to more formally:

International solidarity and human rights organizations

La'o Hamutuk works closely with the U.S.-based East Timor and Indonesia Action Network (ETAN), the Timor Sea Justice Campaign (Australia), TAPOL (U.K.), Focus on the Global South, Amnesty International, Human Rights Watch, the Center on Housing Rights and Evictions (Cambodia), Indonesian Association of Families of the Disappeared (IKOHI, Jakarta), KontraS Institute and many other organizations and coalitions. We help make their work more effective and responsive to the people of this country.

OilWatch

OilWatch includes organizations in tropical forest countries that resist oil industry activities and the resulting underdevelopment, environmental damage and social degradation. La'o Hamutuk joined OilWatch in 2002. During 2014, we visited JATAM, a member of OilWatch, in Indonesia to discuss Timor-Leste's draft Mining Law.

Publish What You Pay

Publish What You Pay (PWYP) is a global civil society campaign for transparency in oil, gas and mining revenues. It has 800 members from 50 countries, who call for laws requiring companies and governments to disclose all payments and revenues from mineral resources. La'o Hamutuk is a member of PWYP. In October Juvinal Dias participated in a PWYP meeting in Yangon on EITI. We also collaborate with Transparency International, Revenue Watch, the Natural Resources Governance Institute, the International Budget Project, Global Integrity Report and Jubilee Australia.

Organizational situation

During 2014, two new researchers joined us, Cristina Ximenes Belo on economic and natural resources and Maximus Tahu on agriculture, although we decided not to continue with Cristina after her three-month probationary period. Our continuing staff include Alexandra Arnassalon, Adilsonio da Costa Junior, Juvinal Dias, Mariano Ferreira, Celestino Gusmão, Inês Martins, Odete Moniz, Charles Scheiner, three security people and one cleaner. At the end of 2014, we recruited Pelagio Sarmiento who will start work in 2015. We continue to seek qualified and motivated Timorese women to work with us. Celestino Gusmão faced a personal problem and since October he has been working from outside Dili. Appendix 7 has brief biographies of our staff and Advisory Board.

We hosted a Timorese intern, as well as a researcher from Japan studying land issues in Timor-Leste. We will continue to participate in such programs with universities and others who are interested.

During 2014, we broadened our knowledge and capacity in many ways:

- ★ Inês attended a three-week fellowship course at the University of California Berkeley USA on Environmental Leadership, courtesy of The Asia Foundation.
- ★ Juvinal attended a three-day training for Open Budget Survey researchers in Washington.
- ★ Adilson attended a three-day dialogue forum in Manila, Philippines on development serving the global common good, organized by John. J. Carroll Institute on Church and Social Issues and paid for by Misereor.
- ★ Adilson attended a training on Human Rights and International Mechanisms organized by the UN Human Rights Advisory Unit.
- ★ Juvinal attended a two-day training in Bali on "Gender Responsive Budgeting" by UN Women.

- ★ Celestino continued to attend Lorosa'e English Language Institute.
- ★ Several staff participated in trainings held by La'o Hamutuk on a variety of issues.

In December, we evaluated our work and designed our 2015-2017 Strategic Plan, developing our Annual Action Plans with La'o Hamutuk staff, Board and friends. We met often with members of our Board.

During 2014, we received support from Misereor and the Embassy of Norway in Jakarta (via Hivos) for the first time, and we reached an agreement with The Asia Foundation to provide funding from 2015. We maintain our longstanding policy of not accepting contributions from institutions with a significant vested interest in Timor-Leste. We also increased our earned income by being paid more than \$14,000 for providing analysis, trainings and briefings.

We published our audited financial and annual report for 2013,⁴⁹ as well as our six-month report for the first half of 2014.⁵⁰

Results of La'o Hamutuk's work during 2014

Although the preceding pages describe many results of our work, this section lists a few of the most important concrete outcomes.

- ★ **Broader consciousness of Timor-Leste's fragile non-sustainability.** La'o Hamutuk's analysis that Timor-Leste's oil and gas resources could be spent within 10 years was widely discussed inside and outside Government, and by many institutions. Several Members of Parliament have recognized our analysis on this issue.
- ★ **Wider discussion on the media law.** During 2014, Timor-Leste enacted a controversial Media Law, and the involvement of La'o Hamutuk raised many discussions and concerns, slowed the process, and increased awareness among journalists, the public and human rights organizations. Our website is the principal source of information about the Media Law.
- ★ **Improved data on Timor-Leste's economy.** Following our suggestions, the UNDP will correct errors on GDP figures on Timor-Leste in its Human Development Report, and the World Bank will correct inaccurate data in its World Development Indicators.
- ★ **Increased recognition and use of our work.** During 2014, local and international television, newspapers and radio frequently cited La'o Hamutuk's information and perspectives. We were invited to present to meetings of the UN, academic conferences, Parliament, embassies, international financial institutions, aid agencies, INGOs and others. When researchers and managers visit from afar, they usually meet with La'o Hamutuk.
- ★ **More effective volunteers across Timor-Leste.** As a result of briefings by La'o Hamutuk to international volunteers with Austraining, the Red Cross, Engineers Without Borders and Australian Volunteers International, they are able to work more productively.
- ★ **Recognition and outreach through academia.** The 2014 book published by the Timor-Leste Study Association includes three papers from La'o Hamutuk researchers on maritime boundary, fiscal sustainability and land issues. Australian National University published a two-page piece by La'o Hamutuk, "In Brief 2014/29: The 'Resource Curse' in Timor-Leste".⁵¹ A few weeks later, Timor-Leste's Ministry of Finance posted an eight-page response on their website.⁵²
- ★ **Widening the scope of discussion.** Our fact-based input to public processes on critical issues, such as the Timor-Leste and Development Partners Meeting, environmental legislation, state budget and finances, agricultural policy, the maritime boundary controversy, judicial

⁴⁹ <http://www.laohamutuk.org/AREpt/2012/LHAR12.pdf>

⁵⁰ <http://www.laohamutuk.org/AREpt/2014/LHMYear2014en.pdf>

⁵¹ <http://www.laohamutuk.org/econ/exor/IB-2014-29-Scheiner.pdf>

⁵² <http://www.laohamutuk.org/econ/exor/MoFResourceCurse2Sep14.pdf>

independence and fiscal sustainability brings diverse, people-oriented perspectives to the debate, often widening the discussion.

- ★ **Building others' capacity.** Local and national NGOs, Parliament Members and researchers, veterans, development partners, political parties, journalists, academics, activists, agency staff, citizens and others deepen their understanding due to La'o Hamutuk presentations or publications.

With our donors, we established specific indicators to quantify some results from our work, as follows:

Indicator	Results
Number of policy makers and influencers who accept LH ideas and input	<p>More than 100 people in Government agencies</p> <p>15 Presidential advisors</p> <p>40 Members of Parliament</p> <p>More than 200 people in international agencies including UN, researchers, advisors, diplomats, jurists and others</p>
Alternative proposals/policies are reviewed, considered and/or adopted by officials in Government, Parliament and international agencies	<p>Parliament Committees A, C, D and F (Media Law, 2015 State Budget, 2015 Census)</p> <p>Ministry of Finance (budget and sustainability, Macroeconomic Working Group)</p> <p>Directorate-General for Statistics (Labor Force Survey, consumer price index, money imports)</p> <p>National Directorate for Environment</p> <p>Seed Policy Working Group</p> <p>ADB analysis on fiscal sustainability is similar to LH 's analysis</p> <p>World Bank, ADB and European Union suggestions on fiscal sustainability and the state budget are similar to LH's analysis</p> <p>Fretilin MPs (Petroleum Fund and ESI)</p> <p>MPs on reducing the budget allocation on Tasi Mane Project</p> <p>UNDP Human Development Report regarding oil and non-oil GDP</p> <p>UN ESCAP on governance issues for Least-Developed Countries</p>
Number of people who participate in LH trainings, presentations and other public events	<p>Appendix 3 lists more than 30 such events, which involved more than 2,000 people.</p> <p>Events which attracted 50 or more participants included:</p> <ul style="list-style-type: none"> 500 Development Partners' conference 200 UNTL on maritime boundary issue 50 UN ESCAP conference in Bangladesh 300 Farmers' Long March on land reform 50 Monash University workshop on poverty and agriculture in Timor-Leste 60 La'o Hamutuk's public meeting on fiscal sustainability 50 Victim Association seminar 60 Fundasaun Patria's workshop on Gender Responsive Budgeting 200 Institute of Business (IOB) students on TL economy 200 IOB on Budget expenditure policy 60 Committee C of Parliament seminar in Maubisse 50 Community discussion in Oecusse organized by Haburas Foundation <p>We also participated in three nationally televised programs with live audiences:</p> <ul style="list-style-type: none"> 100 The Asia Foundation television program on media law 100 SECOMS television program on media law 100 CNIC/UNTL television program on economic resilience
Number of organizations, policy-makers and journalists who request LH's expertise	<p>More than 150 organizations and people, including journalists, academics, civil society organizations, researchers, advisors, diplomats, activists, aid agencies, economists, oil company representatives, government officials, politicians, and IFI and UN representatives. This number includes those who contact us in person or by email, but not everyone who attends our events or uses our website, blog or other publications.</p>
New funding sources are accessed	<p>We signed contracts with Misereor and Hivos (managing a grant from the Norwegian Embassy in Jakarta) and will soon sign one with The Asia Foundation.</p>

Achievements in 2014

In our proposals and Annual Report for 2013, we identified new and quantifiable activities to accomplish during 2014, as follows:

Activity	Implemented?
Become the primary Timor-Leste researchers for the International Budget Partnership's Open Budget Survey and Tracker.	Done.
Write at least 15 submissions or letters to Parliament, policy makers or international agencies on specific legislation or policies, including the proposed Anti-Corruption, Land and Mining Laws, in addition to ongoing work on the budget and other issues.	Wrote 13.
Advocate for more effective environmental licensing and anti-corruption processes.	Partially done; new laws and regulations not yet enacted.
Refine and enhance our model of financial sustainability, incorporating evolving information about oil revenues and state budgets, as well as additional input variables, and use it to educate policy-makers and the public.	Done.
Provide at least six free or at-cost trainings for civil society, universities and communities; five contracted trainings for other organizations or institutions.	Provided three free trainings and three paid trainings.
Give at least five briefings for journalists, Members of Parliament and others.	Gave 30 briefings, 13 of which we were paid for. Two of the briefings were for MPs.
Organize at least three public meetings (seminars) in the districts and two in Dili.	Held one Public Meeting in Dili, and Community discussions in Suai and Liquiçá.
Post at least 15 new web pages, 30 updated web pages, and 30 new blog entries.	Eight new web pages, about 150 web page updates, 27 blog entries.
Deepen our analysis and advocacy on the Tasi Mane project, Dili Airport and Tibar Port.	Partially done; much work still to do.
Produce at least two issues of our Bulletin.	Not done.
Broadcast at least 12 Radio Igualdade programs.	Done (12 programs).
Develop and promote our resource center, acquiring about 20 new books or audiovisual materials; recruit a volunteer and receive 10 students as interns.	Partially done.
Update and distribute our USB memory stick reference.	Done, but the references on our website are updated more regularly
Evaluate La'o Hamutuk's recent work and prepare our strategic plan for 2015-2017.	Partially completed.
Sign funding contracts with Misereor and the Norwegian Embassy.	Done.
Find a third new donor and secure multi-year support from the other two.	Done (The Asia Foundation), still working on multi-year support.
Contract a new external auditor for our financial statements.	Done in 2015 (but we were not fully satisfied and are looking for a new one in 2015).
Be more effective in recruiting new Timorese and international staff.	Three recruited, including one to start in 2015 and one who did not pass probation.

Plans for 2015

Most of our work in 2015 will be continuing the research areas and activities discussed above, as these issues and sectors are ongoing. The following are a few specific goals and plans we will do in 2015.

- ★ Continue as the primary Timor-Leste researchers for the International Budget Partnership's Budget Tracker, which will finish in May 2015.
- ★ Write at least 10 submissions or letters to Parliament, policy makers or international agencies on proposed legislation or policies, such as the draft Anti-Corruption, Land and Mining Laws, offshore and onshore petroleum activity, state budget and other issues.
- ★ Advocate for more effective environmental licensing and anti-corruption processes, including monitoring the licensing and permit process for megaprojects.
- ★ Three field visits to districts to do research on local seeds.
- ★ Write an analysis of the cost and management of electric power generation.
- ★ Write an analysis of the impact of lower world oil prices on fiscal sustainability of Timor-Leste.
- ★ Monitor the implementation of the media law.
- ★ Monitor new bidding rounds for offshore oil exploration.
- ★ Continue to monitor and write about the ZEESM project in Oecusse.
- ★ Deepen our analysis and advocacy on the Tasi Mane project, Dili Airport and Tibar Port.
- ★ Continue to follow inter-governmental process on disappeared persons.
- ★ Continue working on accountability for past human rights abuses with other organizations.
- ★ Organize a human rights film festival in Dili and two other districts, together with HAK.
- ★ Update and enhance our model of financial sustainability and use it to educate policy-makers and the public.
- ★ Provide at least six free or at-cost trainings for civil society, universities and communities; four contracted trainings and briefings for other organizations or institutions.
- ★ Give at least five briefings for journalists, Members of Parliament and others.
- ★ Organize at least five public meetings (seminars) in the districts and two in Dili.
- ★ Post at least 10 new web pages, 20 updated web pages, and 20 new blog entries.
- ★ Produce at least two issues of our Bulletin.
- ★ Broadcast at least 12 Radio Igualdade programs.
- ★ Develop and promote our resource center, acquiring about 20 new books or audiovisual materials; recruit a volunteer and receive 10 students as interns.
- ★ Contract a new external evaluator to review La'o Hamutuk activities during 2011-2014.
- ★ Contract a new external auditor for our annual financial statements.
- ★ Be more effective in recruiting new Timorese and international staff.
- ★ Continue to increase capacity building by sending staff to Tetum and English courses.

Appendix 1. Financial report

All amounts are specified in United States dollars. La'o Hamutuk's fiscal year is the calendar year.

The organization has a flat wage structure; both local and international staff received take-home salaries of \$600 dollars per month during 2014, plus a "13th month" in December. All staff receive benefits that include health insurance, some of which is self-insurance funded from a 'Health Reserve' below. International staff receive one return airfare from their home country, as well as a 'readjustment allowance' of \$200 for each month worked up to the end of the first year, payable after they finish working with La'o Hamutuk. Staff members who must move to Dili to work at La'o Hamutuk receive \$200/month toward house rental costs.

In order to preserve La'o Hamutuk's independence, we maintain our policy of not accepting contributions from institutions with a significant interest in Timor-Leste: the UN and its agencies, the World Bank, ADB, IMF, major multilateral and bilateral donors to Timor-Leste, the Timor-Leste Government, and transnational corporations operating here.

From 2006 through 2013, three donors supported nearly all of La'o Hamutuk's activities. However, Trocaire (Ireland) and Development and Peace (Canada) left Timor-Leste in 2013. Hivos (Netherlands) made an exception to their policy of not funding an organization for more than ten years (they supported La'o Hamutuk from 2001 through 2014), but will no longer provide funding from their own sources.

In 2014 we received funding from two new donors: Misereor (a German Catholic agency) and the Norwegian Embassy in Jakarta, funding which is being managed by Hivos. Although our contract with Misereor is only for 2014, we hope to continue the partnership. Our contract with Hivos (on Norway's behalf) is for 2014-2015, and we also expect it to be renewed after that.

In July, La'o Hamutuk staffer Celestino Gusmão attended the War Resisters' International conference in South Africa. Although this had not been in our budget or work plan, Development and Peace provided \$4,000 from their small grants discretionary fund to make it possible.

The Asia Foundation paid all costs for Inês Martins to attend an Environmental Leadership Training at UC Berkeley, USA. Most costs for La'o Hamutuk staff to participate in conferences and trainings in Washington, Manila, Bangkok, London, Yangon, Dhaka and Indonesia, as described in the narrative report were covered by the hosts or other sponsors.

Balance sheet

This table indicates our total cash and bank account balances at the start and end of 2014, amounts of money set aside for specific purposes and from particular donors, and unrestricted money available for general operations.

	Total cash & balances	Read-justment Reserve	Health Reserve ⁵³	Sustain-ability Reserve ⁵⁴	Opera-tional Reserve ⁵⁵	Building Fund ⁵⁶	Transi-tional funding ⁵⁷	Mise-reor	Norway / Hivos	Project & reimbursements	Unrest-riated Funds
Balance 31 Dec. 2013	250,669	2,400	21,000	55,000	45,000	12,280	30,000	-	-	-	84,989
Income during 2014	122,125	-	5,626	-	-	-	-	32,697	69,988	4,640	9,174
Expenditure during 2014	130,585	2,400	5,626	-	-	-	23,000	32,697	62,331	4,531	-
Balance 31 Dec. 2014	242,209	-	21,000	55,000	45,000	12,280	7,000	-	7,657	109	94,163

⁵³ This is a self-insurance fund for medical expenses for staff and their families who do not have corporate insurance.

⁵⁴ The Sustainability Reserve is to replace and repair computers, motorcycles and other capital assets.

⁵⁵ The Operational Reserve includes approximately three months' worth of expenses, established to avoid cash flow problems. We borrowed from this fund during the first half of 2014 due to late transfers of funds, but replenished it during the latter part of the year.

⁵⁶ This fund was established to build and furnish La'o Hamutuk's new office in 2011. The balance is being applied to repairs and equipment for our building.

⁵⁷ Donors who have withdrawn from Timor-Leste or have a different budget year from ours transferred money in 2012 for later expenditures. We used \$23,000 of this during 2014 and will carry over \$7,000 to 2015.

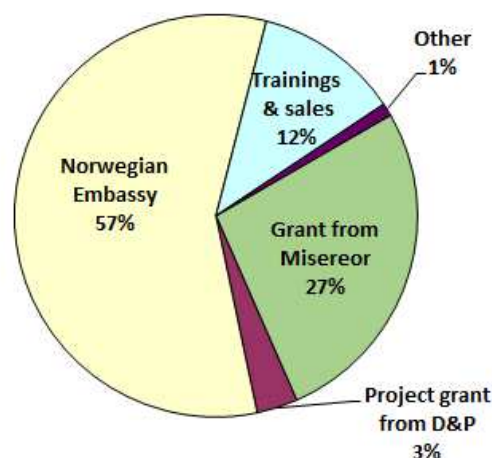
Revenues

The following table shows income received by La'o Hamutuk during 2014. As discussed above, La'o Hamutuk has contracts with Misereor and the Embassy of Norway in Jakarta, and both provided general support funding during the year.

During 2014, we spent \$23,000 which departing donors had provided in 2012 to support La'o Hamutuk's transition to new funding sources, but this is not shown on the graph.

In March, La'o Hamutuk received an in-kind gift from FOTI-Timor-Leste (a U.S. government anti-corruption project which has now finished), for which we had provided several trainings. They donated a photocopy machine, refrigerator, camera, shredder, filing cabinet, toner and other office supplies, with an estimated value of \$8,500.

Revenue Received During 2014 (\$122,125 total)



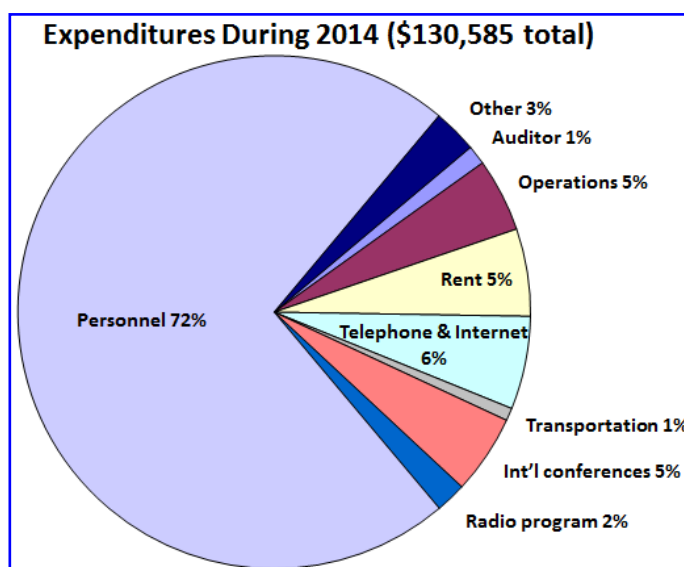
Category	Budget 2014	Actual	Difference	Explanation
Carried over from prior grants	30,000	23,000	-7,000	Received in 2012 from Hivos and Development and Peace to allow transition to new donors. The remaining \$7,000 of this money will be used in 2015.
General support from Misereor	34,500	32,697	-1,803	Contract was for €25,000, but fewer dollars were received due to the falling exchange rate.
General support from Norwegian Embassy	70,000	69,988	-12	
General support grants from other new donor	8,000	0	-8,000	We did not request additional general support funding because we didn't need it, thanks to carried over transitional funding described on the first line.
Specific project grants and reimbursements from other donors (not budgeted)		4,640	4,640	Small grant from Development and Peace for participation in War Resisters International conference and reimbursement from the Center on Budget and Policy Priorities for travel to training.
Bank interest	600	617	17	
Earned by La'o Hamutuk	10,250	14,163	3,913	FOTI-Timor-Leste, AVI, Casa Produsaun Audiovisual, Austraining and others paid us for trainings and briefings. CBPP and Global Integrity Project paid for research.
Sales	200	20	-180	
Donations	1,600	0	-1,600	
Total received in 2014	125,150	122,125	-3,025	
Total including carried over funds	155,150	145,125	-10,025	

Expenditures

The table below and graph at right show the money budgeted and spent by La'o Hamutuk during 2014 for different aspects of our work, totaling \$130,585.

As we had not secured a third new general support donor during 2014, we tried to keep costs down, which is why almost all expenditure lines are lower than budgeted.

Personnel costs are the largest component because the research, analysis and advocacy that form the core of our work rely on our human resources.



Category	Budget 2014	Actual	Diff.	Funding source which covered expenses (see balance sheet)						Explanation	
				Misereor	Norway / Hivos projects	Specific projects	Readj. reserve	Trans. funding	Health reserve		
I Non-recurrent expenditure											
Capital equip. ⁵⁸	1,100	267	-833	57	210						New staff using own laptops
II Staff costs											
Personnel	109,000	94,371	-14,629	25,949	47,281		2,400	13,116	5,625		Some hiring deferred
Staff training	1,300	540	-760	115	244			181			
III Project activities											
Bulletin	2,500	0	-2,500								
Public Meetings	3,500	872	-2,628	186	393			293			Other organizations covered many expenses
Radio program	2,900	2,519	-382	536	1,136			846			
Research	2,700	932	-1,768	198	420			313			
Resource Center	800	782	-18	167	353			263			
Surat popular	250	0	-250								
Int'l conferences & workshops	0	6,530	6,530	425	1,574	4,531					Mostly reimbursed
IV Project Administration											
Operations	8,900	6,048	-2,852	1,288	2,728			2,032			In-kind donation
Rent	7,200	7,200	0	1,534	3,247			2,419			
Telephone & Internet	10,500	7,661	-2,839	1,632	3,455			2,574			Lower internet costs
Office building	200	0	-200								
Transportation	1,800	1,043	-757	222	470			350			
Auditor	1,500	1,600	100	341	722			538			
Misc. expense	1,000	221	-780	47	99			74			
Total	155,150	130,585	-24,565	32,697	62,331	4,531	2,400	23,000	5,625		

⁵⁸ An earlier version of this report incorrectly allocated this line between Misereor and Norway; this corrects it.

Projected budgets for 2015-2017

These are for all of La'o Hamutuk's activities and operations. Donors who support our work as a project will fund a portion of them.

Category	2015	2016	2017	Explanation
I Non-recurrent expenditure				
Capital equipment	1,000	-	500	Computers
II Staff costs				
Personnel	108,200	122,600	124,800	Salaries, ⁵⁹ wage tax, visa, health insurance, transport for international staff, housing, readjustment.
Training for staff	600	600	600	Language and other classes
III Project activities				
Bulletin	1,200	2,400	2,800	Printing, distribution. One in 2015, 2 per year after that.
Public Meetings	800	800	800	Space rental, publicity, refreshments
Radio program	3,300	4,300	4,300	Production costs, air time and fuel for community and national radio stations
Research	3,000	3,000	3,000	Travel and accommodation during field research in Timor-Leste
International conferences	1,500	1,500	1,500	Conference hosts will reimburse most costs
Resource Center	800	900	1,000	Newspapers, books and other materials
IV Project administration				
Operations	3,900	4,000	4,100	Electricity, supplies, photocopying, bank fees, etc.
Rent	9,000	9,000	9,000	
Telephone and Internet	9,300	8,000	8,100	
Office building	200	200	200	Maintenance, furniture and equipment for office building
Transportation	1,100	1,100	1,200	Transport and motorcycle maintenance, in Dili and nearby
Miscellaneous expenses	500	500	500	Contributions to issue-based campaigns and other small costs
Auditor	2,000	2,000	3,000	Beginning with a new auditor for 2014 in 2015
External evaluation	-	8,000	-	Our last evaluation was in 2011.
Projects	-	-	25,000	Projects sponsored by other donors. We hope to publish a book in 2017 and organize public education activities during the 2017 election.
Total	146,400	168,900	190,400	

Revenues	2015	2016	2017	
Carryover	7,000	-	-	The remainder of transitional funding provided by donors who left in 2012
General support from Norwegian Embassy / Hivos	77,600	70,000	65,000	Contracted through 2015. Includes \$7,600 received in 2014.
General support from Misereor	27,400	64,800	64,800	
General support from The Asia Foundation	20,000	25,000	30,000	Contracted for 2015; promised for 2016.
Earned by LH	3,000	3,000	3,000	Training, consulting, writing papers, etc.
Sales & interest	860	860	860	Sale of books, etc. and interest on pre-2015 assets
Other donor for specific project			25,000	See above
Misc.	1,200	-	-	Reimbursement for interne expenses
TOTAL INCOME	137,060	163,660	188,660	
Deficit	-9,340	-5,240	-1,740	If we succeed in executing all our plans, we will cover the deficit from our past reserves.

⁵⁹ After freezing salaries from 2011-2014, we budgeted 8% increases in 2015 and 2016 and no increase in 2017. We plan to add one local staff in 2015 and replace others as they leave.

Appendix 2. Media coverage of La'o Hamutuk

La'o Hamutuk is frequently interviewed by journalists and international organizations to provide background information, comment on current events, or share findings from our research.

This lists some of the coverage of La'o Hamutuk's work in local and international media during 2014, as well as articles by La'o Hamutuk staff published elsewhere. It leaves out most publications not in English or Tetum, and does not include many of our articles or releases which were copied or referenced by on-line publications and websites.

Title	Date	Medium	Authors	URL	Comment
Halo buat barak, iha tempu uitoan de'it nia laran, no laiha ema ida mak tau matan	15-Jan	Independente	Juvinal and Charlie	http://laohamutuk.blogspot.com/2014/01/halo-buat-barak-ih-tempu-uitoan-deit.html	Printed LH article (front page & op-ed)
Halo buat barak, iha tempu uitoan de'it nia laran, no laiha ema ida mak tau matan	15-Jan	Timor Post	Juvinal and Charlie	http://laohamutuk.blogspot.com/2014/01/halo-buat-barak-ih-tempu-uitoan-deit.html	Printed LH article
East Timor takes on Australia in 'rip off' spy case with country's future on line	20-Jan	Pacific Media Centre	David Robie	http://www.pmc.aut.ac.nz/articles/east-timor-takes-australia-rip-spy-case-country-s-future-line	Cites LH material extensively
East Timor: 'Australia Spied on Us for Oil Secrets'	23-Jan	Global Voices Online	Marisa Goncalves	http://globalvoicesonline.org/2014/01/23/timor-leste-australia-spying-oil-court/	Links to and uses info from LH
Timor-Leste v Australia: what each country stands to lose	23-Jan	Guardian (reprinted in <i>Independente</i>)	Kate Lamb	http://www.theguardian.com/world/2014/jan/23/timor-leste-v-australia-analysis	Quotes Charlie on continuation of occupation
East Timor's Rising Budget for 'Public Transfers'	26-Jan	Global Voices Online		http://globalvoicesonline.org/2014/01/26/east-timors-rising-budget-for-public-transfers/	Based on LH blog article
Don't Allow Timor Leste to Follow Indonesia in Path to Development	29-Jan	Jakarta Globe (reprinted in <i>Independente</i>)	Tunggal Pawestri	http://www.thejakartaglobe.com/opinion/dont-allow-timor-leste-to-follow-indonesia-in-path-to-development/	Extensive use of LH material
TL's media law 'secrecy' lifted, but draconian content revealed	7-Feb	Café Pacific	David Robie	http://cafepacific.blogspot.co.nz/2014/02/timor-lestes-media-law-secrecy-lifted.html	Uses info from LH analysis of the law
Vandals target Australia with graffiti on walls of East Timor embassy	13-Feb	SMH/Age	Daniel Flitton	http://www.smh.com.au/federal-politics/political-news/vandals-target-australia-with-graffiti-on-walls-of-east-timor-embassy-20140213-32jcd.html	Cites Charlie about strong local concern on boundary issue
East Timorese Journalists Express Concern on Proposed Media Laws	14-Feb	International Federation of Journalists press release (in <i>Timor Post</i>)		http://asiapacific.ifj.org/en/articles/east-timorese-journalists-express-concern-on-proposed-media-laws	Uses info from LH with attribution
East Timor's Economic Engine May Be Low on Gas	21-Feb	MarketWatch (Wall Street Journal)	David Winning	http://www.marketwatch.com/story/east-timor-engine-may-be-low-on-gas-2014-02-21-54495746	Interviews Charlie on oil dependency
Outcry over new media code in Timor-Leste	21-Feb	The Edge Review	Simon Roughneen	http://www.simonroughneen.com/asia/seasia/east-timor/outcry-over-new-media-code-in-timor-leste-the-edge-review/	Refers to info from LH
Konsellu Imprensa ka liberdade espresau?	21-Feb	Independente	Juvinal Dias		By Juvinal

Title	Date	Medium	Authors	URL	Comment
Did the walls have ears?	23-Feb	ABC radio Background Briefing	Hagar Cohen	http://www.abc.net.au/radionation/programs/backgroundbriefing/2014-02-23/5267456	Interviews Charlie on poverty, links to LH website
TL's gas reserves a fifth smaller than past estimates, Santos	24-Feb	Independente			Quotes LH on oil dependency
East Timor Gas Outlook Is Decreased by Santos	24-Feb	The Wall Street Journal	David Winning	http://online.wsj.com/news/article/SB30001424052702303636404579396361782040576	Interviews Charlie on oil dependency
Fighting for East Timor's right to free expression and information for everybody, not just journalists	25-Feb	Café Pacific	David Robie	http://cafepacific.blogspot.co.nz/2014/02/fighting-for-east-timors-right-to-free.html	Based on LH blog
Draft Media Law Could Bring Censorship to East Timor	26-Feb	Global Voices Online	Mong Palatino	http://advocacy.globalvoicesonline.org/2014/02/27/activists-fear-draft-media-law-could-bring-censorship-to-east-timor/	Quotes LH submission
From a Dark and Brutal History: Enforced Disappearances in Timor Leste	1-Mar	Asia-Pacific Human Rights Info. Center Focus	Sisto dos Santos	http://www.hurights.or.jp/archives/focus/section3/2014/03/from-a-dark-and-brutal-history-enforced-disappearances-in-timor-leste.html	Includes LH information on forced disappearances
East Timor's proposed media laws labelled 'dangerous' by country's journalists' union	4-Mar	Australia Network News	Karon Snowdon	http://www.abc.net.au/news/2014-03-04/opposition-to-east-timor-proposed-media-law/5296284	Interviews Charlie
East Timor's draft press law under fire	4-Mar	Radio Australia	Karon Snowdon	http://www.radioaustralia.net.au/inter-national/radio/program/asia-pacific/east-timors-draft-press-law-under-fire/1274528 (links to audio)	Interviews Charlie
ICJ orders Australia to stop spying on East Timor	4-Mar	SBS	Kate Lamb	http://www.sbs.com.au/news/article/2014/03/04/icj-orders-australia-stop-spying-east-timor	Interviews Charlie
Debate kona-ba Resiliensia Ekonomiku	28-Feb 5-Mar	TVTL	UNTL/CNIC		Charlie as invited speaker
Timor journalists fight repressive new media laws	5-Mar	Sydney Morning Herald and other Fairfax papers	Lindsay Murdoch	http://www.smh.com.au/world/timor-journalists-fight-repressive-new-media-laws-20140305-hvga2.html	Quotes LH ("prominent non-government organisation in Dili") submission
East Timor Eyes Tighter Media Control	6-Mar	The Diplomat, reprinted in Independente	Mong Palatino	http://thediplomat.com/2014/03/east-timor-eyes-tighter-media-control/	Quotes LH submission
Draft media laws in East Timor	10-Mar	Late Night Live, Radio Australia	Phillips Adams	http://www.abc.net.au/radionation/programs/latenightlive/draft-media-laws-in-east-timor/5310980	Interviews Charlie
Australia 'shockingly close' to oil companies in discredited Timor Treaty	14-Mar	Café Pacific	David Robie	http://cafepacific.blogspot.co.nz/2014/03/australia-shockingly-close-to-oil.html	Quotes Charlie and links to LH website
Drawing the Line	17-Mar	Four Corners, ABC-TV	Peter Cronau	http://www.abc.net.au/4corners/stories/2014/03/13/3962821.htm	Credits LH graphic and links to our website
Parliament soft-pedals over East Timor's harsh draft media law	19-Mar	Café Pacific	David Robie	http://cafepacific.blogspot.co.nz/2014/03/parliament-soft-pedals-over-east-timors.html	Cites LH 'quality submissions'

Title	Date	Medium	Authors	URL	Comment
'Konfronta Tasi Timor' La Estraga Relasaun Bilateral Australia-TL	25-Mar	Independente	Triponio Marques		Interview with Charlie
Asylum Seekers: Fear And Uncertainty In Timor-Leste	25-Mar	Rights Now	Sharna Jade Brenner	http://rightnow.org.au/topics/asylum-seekers/asylum-seekers-fear-and-uncertainty-in-timor-leste/	Cites LH comment on immigration and asylum law
The Rentier State at Work: Comparative Experiences of the Resource Curse in East Asia and the Pacific	27-Mar	Asia & the Pacific Policy Studies journal	Naazneen H. Barma	http://onlinelibrary.wiley.com/doi/10.1002/app5.26/full	References LH on non-sustainability of petroleum wealth
Timor-Leste agriculture: Opportunity or great demise?	28-Mar	Independente			Quotes LH on petroleum dependency
Televised Debate kona-ba Lei Imprensa	28-Mar	TVTL	RTTL		Charlie and Juvinial participate
Democratic Consolidation in Timor-Leste	31-Mar	Asian Journal of Political Science Vol 22, No 2	Damien Kingsbury	http://www.tandfonline.com/doi/abs/10.1080/02185377.2014.899507	Cites LH PF sustainability data
Walking Together: Australia's Chequered History in Timor-Leste	1-Apr	Right Now	Leona Hameed	http://rightnow.org.au/writing-cat/article/walking-together-australias-chequered-history-in-timor-leste/	Interview with Charlie about LH
The canary in the coal-mine. Timor-Leste's oil revenue in rapid decline	2-Apr	Crikey.com blog	Bob Gosford	blogs.crikey.com.au/northern/2014/04/02/the-canary-in-the-coal-mine-timor-lestes-oil-revenue-in-rapid-decline	Reprints La'o Hamutuk blog entry
TL oil production on slide: La'o Humutuk	2-Apr	Independente			Based on LH blog entry
Labele Evita Produsaun Petroleu Atu Tun	3-Apr	Independente			Reprints LH blog entry
Having it Both Ways: Australia's Conflicted Position in the Timor Sea	8-Apr	Right Now	Sarita Ryan	http://rightnow.org.au/writing-cat/article/having-it-both-ways-australias-conflicted-position-in-the-timor-sea/	Cites LH efforts to educate Australian reporters
Managing the public trust: How to make natural resource funds work for citizens	Apr	Revenue Watch Institute report	Andrew Bauer	http://www.revenuewatch.org/sites/default/files/NRF_RWI_Complete_Report_EN.pdf	Use LH as a reference
Timor-Leste Oil companies: Where is the money?	28-Apr	Independente			Interviewed Charles Scheiner
East Timor's curbs on media freedom	20-May	Index on Censorship	Thomas Hornall	http://www.indexoncensorship.org/2014/05/restrictive-regulation-ratified-east-timor	Quotes LH letter on media law
More investment needed to reduce stunting in Timor-Leste	29-May	IRIN	Kyle Knight	http://www.irinnews.org/report/100147/more-investment-needed-to-reduce-stunting-in-timor-leste	Cites LH on inadequacy of gov't investment in health & education
La'o Hamutuk appeals to president to veto harsh new media law in Timor-Leste	30-May	Pacific Scoop	Anna Majavu	http://pacific.scoop.co.nz/2014/05/laohamutuk-appeals-to-president-to-veto-harsh-new-media-law-in-timor-leste/	Based on LH letter to TMR

Title	Date	Medium	Authors	URL	Comment
TIMOR-LESTE: La'o Hamutuk appeals to president to veto new media law	30-May	Pacific Media Centre		http://www.pmc.aut.ac.nz/pacific-media-watch/timor-lestes-lao-hamutuk-appeals-president-veto-new-media-law-8639	Based on LH letter to TMR
Oinsa estudante nia papel kona ba desenvolvimentu iha nasaun TL	31-May	Radio Klibur FM	Klibur FM		Interviewed Juvinal Dias
Is media freedom in Timor-Leste under threat by a "return to dictatorship"?	1-Jun	Crikey.com blog	Bob Gosford	http://blogs.crikey.com.au/northern/2014/06/01/is-media-freedom-in-timor-lestes-under-threat-by-a-return-to-dictatorship/	Many cites of LH blog and submission
Veto the new media law in Timor – PFF	1-Jun	Pacific Freedom Forum		http://www.pacificfreedomforum.org/2014/06/veto-new-media-law-in-timor-pff.html	Based on LH letter to President
Não há gás e petróleo para sustentar Timor-Leste por muito tempo – La'o Hamutuk	2-Jun	LUSA		http://noticias.sapo.pt/portugues/info/artigo/1388353.html	Summarizes LH article on PF and resource curse
Why Human Rights Advocates are Opposed to East Timor's Draft Media Law	2-Jun	Global Voices	Mong Palatino	http://globalvoicesonline.org/2014/06/02/why-human-rights-advocates-are-opposed-to-east-timors-draft-media-law/	Based on LH letter to President
Timor-Leste raises bar in media suppression with new law	2-Jun	The Daily Blog	David Robie	http://thedailyblog.co.nz/2014/06/02/timor-lestes-raises-bar-in-media-suppression-with-new-law/	Based on LH letter to President
Timor-Leste raises bar in media suppression with new law	2-Jun	Café Pacific	David Robie	http://www.cafepacific.blogspot.com/2014/06/timor-lestes-raises-bar-in-media.html	Based on LH letter to President
Estudante tenke buka hatene kona-ba Fundus Minarai	2-Jun	STL	STL		Interviewed Juvinal Dias
International rights group joins fight to veto TL media law	9-Jun	Independente			Using LH submission
Second televised Debate kona-ba Lei Imprensa	11-Jun	TVTL - SECOMS	RTTL		Juvinal participates
Confusion reigns over Timor-Leste's controversial new media law	15-Jun	Pacific Scoop	Shannon Gillies	http://pacific.scoop.co.nz/2014/06/confusion-reigns-over-timor-lestes-controversial-new-media-law/	Quotes LH
Parseria Publiku-Privadu atu hari projetu infrastrutur Grandiozu	16-Jun	Independente			Using LH's website information as reference
Parseria Públiku-Privadu atu harii projetu infrastrutura grandiozu	17-Jun	Independente			Reprints entire LH web page
Comments on the Media Law	June	Centre for Law and Democracy	Toby Mendel	http://www.law-democracy.org/live/wp-content/uploads/2014/06/East-Timor.media_Jun14.pdf	Credits LH translation of media law
Antigo consultor do governo de Timor-Leste detido pelo FBI por alegada fraude	23-Jun	LUSA (across Portuguese-speaking world)		http://www.regiaoekonomica.com/index.php/2013-10-15-14-26-03/resto-do-mundo/1195-antigo-consultor-do-governo-de-timor-lestes-detido-pelo-fbi-por-alegada-fraude	Based on LH blog post; reprinted in many TL media without crediting LH.
New law does not bode well for free media in Timor-Leste	25-Jun	UCANEWS	Rowena McNaughton	http://www.ucanews.com/news/new-law-does-not-bode-well-for-free-media-in-timor-lestes/71243	Quotes LH on media law

Title	Date	Medium	Authors	URL	Comment
FBI Kaptura Autor nebe Naok TL nia Osan	26-Jun	Diario Nacional			Using LH's article
Lingering trauma impact of Timor-Leste's violent past	30-Jun	IRIN	Kyle Knight	http://www.irinnews.org/report/100281/lingering-trauma-impact-of-timor-leste-s-violent-past	Quotes and links to LH on trauma discouraging planning
Fledgling fails to launch	4-Jul	The Australian	Ted McDonnell	http://www.theaustralian.com.au/news/features/fledgling-fails-to-launch/story-e6frg6z6-1226977001284	Feature article, uses LH graphic and quotes on resource curse
Prezidenti Taur Sei Uluk Konsulta ho Media	4-Jul	Suara Timor Lorosa'e			Quotes Juvinal on media law
ONG timorense pede ao Presidente para vetar entrada da Guiné Equatorial	16-Jul	LUSA		http://noticias.sapo.tl/portugues/lusa/artigo/18007667.html	Based on LH open letter
East Timor: Revise Repressive Media Law	16-Jul	Human Rights Watch	Phelim Kine	http://www.hrw.org/news/2014/07/16/east-timor-revise-repressive-media-law	Links to LH blog article
Instituto timorense contra a entrada da Guiné Equatorial na CPLP	17-Jul	Público	Nuno Ribeiro	http://www.publico.pt/politica/noticia/instituto-timorense-contra-a-entrada-da-guine-equatorial-na-cplp-1663260	Based on LH letter to TMR
Analysis: Why Timor-Leste's stability could be deceptive	18-Jul	IRIN (reprinted by Relief Web, EIN News Desk, UN OCHA, wn.com, Africa News Desk, Eurasia Review and many others)	Kyle Knight	http://www.irinnews.org/report/100363/analysis-why-timor-leste-s-stability-could-be-deceptive	Quotes LH analysis of petroleum wealth being used up, public transfer increases
Queda nas receitas do petróleo e saída de Xanana põem Timor-Leste em risco – Instituto	18-Jul	LUSA		http://noticias.sapo.tl/portugues/lusa/artigo/18019628.html	Quotes LH on petroleum running out
Editorial: CPLP Mak Tenke Ajuda Gine Equatorial	21-Jul	Independente			Cites LH open letter on EG
Global criticism mounts against repressive new media law	21-Jul	Pacific Media Watch	David Robie	http://www.pmc.aut.ac.nz/pacific-media-watch/timor-leste-global-criticism-mounts-against-repressive-new-media-law-8869	Mentions LH letter to President
Carta Aberta sobre a adesao da Guinea-Equatorial a CPLP	23-Jul	Tempo Semanal			Using LH's Open Letter
East Timor Politics: I win, You Lose. The legacy of Xanana Gusmao	29-Jul	http://www.tedmcdonnell.com	Ted McDonnell	http://www.tedmcdonnell.com/blog/2014/7/east-timor-politics---i-win-you-lose---xananas-legacy	Quotes LH and Charlie extensively on resource curse
Timor-Leste's harsh new media law still in limbo	30-Jul	Pacific Scoop	Shannon Gillies	http://pacific.scoop.co.nz/2014/07/timor-lestes-harsh-new-media-law-still-in-limbo/	Links to LH website
The 'Resource Curse' in Timor-Leste	Aug.	ANU SSGM In-Brief 2014/29	Charles Scheiner	http://ips.cap.anu.edu.au/publications/%E2%80%98resource-curse%E2%80%99-timor-leste-0	By Charlie
Boosting farm-level disaster resilience in Timor-Leste	8 Aug	IRIN (reprinted many places)	Kyle Knight	http://www.irinnews.org/report/100461/boosting-farm-level-disaster-resilience-in-timor-leste	Cites LH on failure to spend gov't budget

Title	Date	Medium	Authors	URL	Comment
The World's Youngest Failed State	12 Aug	Foreign Affairs	Madhu Narasimhan	http://www.foreignaffairs.com/features/letters-from/the-worlds-youngest-failed-state	Draws extensively on LH material
La'o Hamutuk husu ba Tribunal Rekursu, RDTL: Fabor ida, halo audit ba TimorGAP	19-Aug	Independente			Using LH Letter to Court of Appeal and Anti-Corruption Commission
Why is Timor-Leste trying to restrict the media?	21-Aug	Devpolicy blog	Ashlee Betteridge	http://devpolicy.org/why-is-timor-leste-trying-to-restrict-the-media-20140821/	Cites LH as source on media info
La'o Hamutuk calls for inquiry into Timor GAP 'mis-management' of oil resource	26-Aug	Café Pacific	David Robie	http://www.cafepacific.blogspot.de/2014/08/lao-hamutuk-calls-for-inquiry-into.html	Discusses LH letter to Court of Accounts
Timor Gap: La'o Hamutuk Lansa Opiniaun Falsu	24-Aug	Timor Post			President of TimorGAP argues against LH asking to audit it
La Fiar Mina Maran iha 2030	27-Aug	Timor Post			Cited LH view that oil reserve will run out earlier
La'o Hamutuk Rejeita Deklarasaun Timor Gap	28-Aug	Timor Post			Interviewed Juvinal
La'o Hamutuk calls for inquiry into Timor GAP 'mismanagement' of oil resource	28-Aug	The Daily Blog (NZ)	David Robie	http://thedailyblog.co.nz/2014/08/28/lao-hamutuk-calls-for-inquiry-into-timor-gap-mismanagement-of-oil-resource/#sthash.Vw5hFfbb.dpuf	Discusses LH letter to Court of Accounts
East Timor yearns for real independence 15 years after the UN referendum	29-Aug	Sydney Morning Herald	Shannon Gillies	http://m.smh.com.au/world/east-timor-yearns-for-real-independence-15-years-after-the-un-referendum-20140829-zt9to.html	Quotes Charlie
Briefing Note to Respond to "The Resources Curse in Timor-Leste" Article Authored by Charles Scheiner (La'o Hamutuk)	2-Sep	Ministry of Finance website		https://www.mof.gov.tl/briefing-note-to-respond-to-the-resources-curse-in-timor-leste-article-authored-by-charles-scheiner-lao-hamutuk/?lang=en	Was at the top of the MoF home page for more than four months
La'o Hamutuk preokupa Transparensia Serbisu Timor GP E.P	4-Sep	Independente			Interviewed Juvinal
Timor-Leste's Growing Pains	8-Sep	Between the Lines, Channel News Asia		http://www.channelnewsasia.com/news/video	Charlie on TV talk show
Big Oil stands by as con man swindles East Timor	10-Sep	Sydney Morning Herald	Tom Allard	http://www.smh.com.au/national/big-oil-stands-by-as-con-man-swindles-east-timor-20140909-10eb13.html	Reports that the 'uncanny accuracy' of 'an influential local website, La'o Hamutuk' prompted oil companies to look into Boye
FRETILIN Konsidera Governu La Tetu Didiak Molok Uza ICJ, La'o Hamutuk Duvida ho Boa Vontade Australia	10-Sep	Independente			Interviewed Juvinal

Title	Date	Medium	Authors	URL	Comment
Bobby Boye: Convict, Advisor and Fraud (part I)	24-Sep	Independente	La'o Hamutuk		Re-printed our web page
Bobby Boye: Convict, Advisor and Fraud (part II-end)	25-Sep	Independente	La'o Hamutuk		Re-printed our web page
Tansá Timor-Leste-Australia Seidauk iha Fronteira?	Oct	Understanding TL book	Juvinal Dias		Chapter in Proceedings of July 2013 TLISA Conference, Vol. I
Oinsá política rai fó impaktu ba moris social	Oct	Understanding TL book	Ines Martins		Chapter in Proc. TLISA Conf., Vol. I
How long will the Petroleum Fund Carry Timor-Leste?	Oct	Understanding TL book	Charles Scheiner		Chapter in Proc. TLISA Conf., Vol. II
Foreign interests trying to exploit my fragile nation, says Timor PM Xanana Gusmao	19-Oct	Sydney Morning Herald	Tom Allard	http://www.smh.com.au/world/foreign-interests-trying-to-exploit-my-fragile-nation-says-timor-pm-xanana-gusmao-20141019-118358.html#ixzz3GbsDwubB	Cites LH analysis of PF running out
Julgamentu Kazu Conocophilips seidauk Final	28-Oct	Diario Nacional			Interview with Juvinal Dias
TVTL news on Committee C seminar on 2015 State Budget	30-Oct	TVTL			Interview with Juvinal Dias
Konferensia kona ba Adaptasaun ba Alterasaun Klimatika	7-Nov	Independente	LH		Reprinted LH statement
Timor-Leste's Petroleum Fund Balance questioned by Lao Hamutuk	14-Nov	East Timor Law and Justice Bulletin		http://www.easttimorlawandjusticebulletin.com/2014/11/timor-lestes-petroleum-fund-balance.html	Summarizes LH comment
East Timor's Oil Resource: Boon or Bane?	21-Nov	The Diplomat	Mong Palatino	http://thediplomat.com/2014/11/east-timors-oil-resource-boon-or-bane/	Cites LH, Charlie's materials
Malisan Rekursu	8-Dec	STL TV			Interviewed Juvinal
Timor Leste nia mina rai no gas atu hotu duni	10-Dec	Independente	Juvinal Dias		Article by Juvinal Dias
Timor-Leste não autoriza publicação do relatório do FMI referente a 2014	23-Dec	LUSA		http://www.ionline.pt/artigos/dinheiro/timor-leste-nao-autoriza-publicacao-relatorio-fmi-referente-2014	Cites and quotes LH statement
A Nightmare Taxi Ride: Oregon Veterinarian Jailed in East Timor After Sharing Car with Drug Peddler	24-Dec	Democracy Now! Radio/TV program	Amy Goodman	http://www.democracynow.org/2014/12/24/a_nightmare_taxi_ride_oregon_veterinarian	Charlie as guest on interview show describing context
Charlatão americano de New Jersey engana Timor Leste e arrecada mais de 3 milhões de dólares	31-Dec	Luso-Americano newspaper		http://www.lusoamericano.com/?p=9171	Cites LH as a source

Appendix 3. Presentations and programs by La'o Hamutuk

During 2014, La'o Hamutuk organized and provided speakers for many events, as well as conducting several trainings and briefings. Many of the PowerPoint presentations from these trainings are available at <http://www.laohamutuk.org/pres.htm> in English and/or Tetum. The list below includes briefings and training given to organized groups; we gave many others to individual journalists, diplomats, academics and others.

Topic	Date	Speaker(s)	Event or Audience
Timor-Leste's Budget and Economy	15-Jan	Juvinal and Charlie	Training for Casa Produsaun Audiovisual (CPA) researchers and Journalists
State Budget and Economic Sustainability	5-Feb	Juvinal and Charlie	Briefing for incoming Australian volunteers
State Budget and Economic Sustainability	10-Feb	Juvinal and Charlie	NGO's from Dili and Districts, academics and students
The 2014 State Budget and how it relates to TL's Economy	18-Feb	Juvinal and Charlie	The Asia Foundation staff
Economic development in Timor-Leste	22-Feb	Mariano	Members of HASATIL network
Economic development in Timor-Leste	24-Feb	Mariano	Meeting between HASATIL and Mitra TANI in Jogjakarta, Indonesia
Maritime Boundary	1-Mar	Juvinal	UNTL students
Rights and Sustainability in Timor-Leste's Development	3-Mar	Charlie	Briefing for incoming AVI volunteers
State Budget	24-Mar	Charlie	MDI's training for CSO's and media
Timor-Leste's situation	25-Mar	Charlie	Jakarta International School students visiting
Food security policy and sustainability agriculture practices	15-Apr	Mariano	NGO's and the community groups organized by HASATIL
AFTA-ASEAN impacts on TL's labor and economy	1-May	Juvinal	During May Day, FORAM panel with gov't speakers
Engaging with Civil Society	12-13 May	Charlie	Chatham House Workshop for Emerging Oil Producers, London, U.K.
Agriculture and poverty	13-May	Mariano	Monash University report launching
Maritime Boundary	22-May	Juvinal	Public meeting during La'o Hamutuk anniversary
Rights and Sustainability in Timor-Leste's Development	27-May	Adilson and Charlie	Briefing for incoming AVI volunteers
Expenditure policy and its implications for local economy	31-May	Juvinal	IOB seminar on economy development

Topic	Date	Speaker(s)	Event or Audience
Rights and Sustainability in Timor-Leste's Development	6-Jun	Charlie	Briefing for Austraining and Australian Red Cross volunteers
Fiscal Sustainability	11-Jun	Charlie	La'o Hamutuk public meeting
Rights and Sustainability in Timor-Leste's Development	24-Jun	Charlie	Briefing for APHEDA leadership
Rights and Sustainability in Timor-Leste's Development	25-Jun	Charlie and Adilson	Briefing for Victoria University study tour
Timor-Leste needs a revolution for change	4-Jul	Juvinal	RENETIL (Timor-Leste Students National Resistance) National Seminar
State Budget and Fiscal Sustainability in Timor-Leste	18-Jul	Charlie	LH presentation to The Asia Foundation-Policy Leaders Group
Economic Strategic Sector	25-Jul	Juvinal	LH/Fongtil presentation to Timor-Leste Development Partners Meeting
Rights and Sustainability in Timor-Leste's Development	4-Aug	Charlie	Briefing for Japanese PARCIC delegation
Rights and Sustainability in Timor-Leste's Development	6-Aug	Adilson and Charlie	Briefing for Australian Volunteers
Timor-Leste Past and Present	27-Sep	Charlie	ETAN Public Meeting in Brooklyn, New York
Rights and Sustainability in Timor-Leste's Development	1-Oct	Adilson	Briefing for Australian Volunteers
Rights and Sustainability in Timor-Leste's Development	13-Oct	Juvinal	Briefing for Engineers Without Borders, Australia
It takes more than money to achieve development	28-Oct	Charlie	UN ESCAP conference in Dhaka, Bangladesh
Pobreza no moris iha Timor-Leste	5-Nov	Juvinal	Monash University Seminar
Rights and Sustainability in Timor-Leste's Development	4-Dec	Juvinal	Briefing for Australian Volunteers
State Budget and sustainability economy	4-Dec	Juvinal	IOB student workshop
Land Rights	10-Dec	Ines	Farmers Union long march on land reform
Developing non-oil economy	10-Dec	Juvinal	Farmers Union long march on land reform
State Budget and Economy of Timor-Leste	13-Dec	Juvinal	Presentation for TL War Victim Association organized by Ajar
Gender Responsive Budgeting	17-Dec	Juvinal	Presentation for women's organizations organized by Fundasaun Patria

Appendix 4. Submissions and testimony by La'o Hamutuk

During 2014, we wrote nine submissions and five open letters as follows:

Submission/Open letter	Date	URL	To
Submission on draft for Environmental Licensing (also oral testimony)	22-Jan	http://www.laohamutuk.org/Agri/EnvLaw/2014/LHsubDNMA22Jan2014.pdf	National Directorate for Environment (DNMA)
Submission on the Media Law (also oral testimony)	19-Feb	http://www.laohamutuk.org/misc/MediaLaw/LHsubLeilImprensa19Feb14en.pdf	Parliament Committee A
Submission on the Food and Nutrition Security Policy	30-Apr	http://www.laohamutuk.org/Agri/2014/LH2ndsubMAPFAOFod30april14en.pdf	Ministry of Agriculture
Letter on Media Law (also spoke in oral consultation)	29-May	http://www.laohamutuk.org/misc/MediaLaw/LHLeilImprensa29MaiuEn.pdf	President of Republic
Letter on Zero Hunger project	30-May	http://www.laohamutuk.org/Agri/2014/LHcomment0HungerChallenge30may14en.pdf	Ministry of Agriculture
Submission on 2015 Census Law (also oral testimony)	20-Jun	http://www.laohamutuk.org/econ/DGS/LHSubComFPNSensu20Jun2014te.pdf	Committee F
Submission regarding TLEA petroleum regulations and Model Production-Sharing Contracts (also oral testimony)	30-Jun	http://www.laohamutuk.org/Oil/PetRegime/NPALaw/TechRegs/2014/LHsubTLEAPSC30Jun2014en.pdf	National Petroleum Authority (ANP)
Comments on draft of the 2013 Labour Force Survey	10 July		Directorate-General for Statistics, ILO
Letter opposing admission of Equatorial Guinea into CPLP	15-Jul	http://www.laohamutuk.org/Justice/EquGuinea/14CPLPEqGuinea.htm	President of Republic
Letter urging that Bobby Boye be brought to trial	21-Jul	http://www.laohamutuk.org/econ/corruption/Boye/LHBoyeProsecutor21July2014.pdf	U.S and Timor-Leste prosecutors
Letter for asking High Administrative, Tax and Audit Court to audit TimorGAP	5-Aug	http://www.laohamutuk.org/Oil/TimorGAP/14LHTRTimorGAPaudit5Aug14.htm	High Administrative, Tax and Audit Court and CAC
Submission on "Transmissao de direitos sobre bens imoveis no projecto Suai Supply Base"	21-Oct	http://www.laohamutuk.org/Oil/TasiMane/SSB/2014/LHsubPrsesSuaiLand21Oct2014te.pdf	President of the Republic
Submission on 2015 State Budget	25-Nov	http://www.laohamutuk.org/econ/OGE15/LHOJE15Agri25Nov2014en.pdf	Parliament Committee D
Submission on 2015 State Budget	25-Nov	http://www.laohamutuk.org/econ/OGE15/LHKartaOJE15PN28Nov2014en.pdf	Parliament Committee C

Appendix 5. La'o Hamutuk radio programs

Month	Issue	Speakers
Jan	Seed Policy	Mariano Ferreira (LH), Ego Lemos (Permatil), Carlos Florindo (ETADEP)
Jan	2014 State Budget	Deputada Maria Adozindo Pires da Silva (FM), Juvinal Dias (LH)
Feb	CMATS Treaty with Australia	Deputada Maria Lurdes Martins de Sousa Bessa (PD), Charles Scheiner (LH)
May	Tibar Bay Port and PPP model	Flavio Cardoso Neves, Vice Minister of Transportation and Telecommunication, Milissa Day and Cristina Freitas (IFC), Charles Scheiner (LH)
May	Food Security Policy and sustainable agriculture	Arsenio Pereira (Fongtil), Alexandra Arnassalon (LH)
Jun	Export – Import	Guteriano Neves (Researcher in President's office), Helder Lopes (Ministry of Finance), Juvinal Dias (LH)
Jun	Draft of Land Law	Adriano do Nascimento (Vice-President of Parliament), Julmiro Madeira (KSI), Ines Martins (LH)
Oct	The characteristics of Hybrid and GMO seeds (2)	Claudino Ninas Nabais (Scientist), Ego Lemos (food sovereignty activist) and Esmeralda Pereira Carlos (Coordinator of Extensionists in Maubisse)
Oct	Agro-Biodiversity(1)	Joanina Oliveira Guterres (GIZ National advisor for Biodiversity), Augusto Ximenes (Researcher in MAP), Alarico Mendonsa (Farmer in Aileu) and Francisco Alberto Carlos
Nov	Timor-Leste Development Partners Meeting on Economic Sector	Rui Gomes (Economist), Juvinal Dias (LH)
Nov	Justice for past crimes and forcibly disappeared persons	Atai Moniz (President of Association of War Victim in Dili District), Gregorio Saldanha (President of 12 Novembro), Mariano Ferreira (LH)
Dec	Proposed 2015 State Budget	Virgilio Dias Marcal (President of Committee C of Parliament), Maximus Tahu (LH)

Appendix 6. La'o Hamutuk blog

The most substantive postings on our blog (<http://laohamutuk.blogspot.com/>) during 2014 include the following (many are also in Tetum):

Date	Title
14-Jan	So much to do, so little time, with nobody watching (Parliamentary budget process)
22-Jan	Handing out the Cash
24-Feb	Everyone has the right to free expression and access to information
31-Mar	Oil production inevitably declines
8-Apr	The Double Digit disappears (GDP)
23-Apr	Checking the Petroleum Regulators (Court audit of ANP)
8-May	Environmental licensing – who needs it?
9-May	Private Public Consultations (petroleum regulations)
30-May	LH to President TMR: Please Veto Media Law
2-Jun	Can the Petroleum Fund Exorcise the Resource Curse from Timor-Leste?
25-Jun	Timor-Leste has been robbed! (Bobby Boye case)
16-Jul	TL and CPLP should not welcome a corrupt dictator (Equatorial Guinea)
23-Dec	Sadly, TL government blocks IMF Report

Appendix 7. Staff and Advisory Board biographies

During 2014, La'o Hamutuk's full-time staff included eight Timorese and two foreigners, four women and six men. Our staff is non-hierarchical and makes decisions collectively, with two rotating coordinators. Staff share administrative and program responsibilities and work together to transfer skills. The following people were on our staff during 2014:

Alexandra Arnassalon

Alexandra was born and grew up in Paris, and comes from the French Caribbean Islands. She holds a Master Degree in Economic Analysis and Sustainable Development. Alex speaks French, English, Indonesian, Spanish, Creole, Tetum and some Greek. Before joining La'o Hamutuk, she worked as a translator and free-lance researcher in Paris, volunteered in Madagascar and Indonesia, and interned with the WWF in Sulawesi. She joined La'o Hamutuk in 2011 and works on agriculture, land, poverty and sustainable development. During 2013 and 2014, Alex was on La'o Hamutuk's Coordination Team.



Adilsonio da Costa Junior

Adilson is from Lore, Los Palos, and was born in Dili. He speaks Fatuluku, Tetum, Indonesian and English. In 2011, he obtained a Bachelors in Law from Pasundan University, Bandung, where he was a facilitator at Clinical Legal Education. Before, he co-founded the NGO Community Development Interest (CDI), where he worked as Program Manager of the Child Protection Division. He joined La'o Hamutuk in 2012 and focuses on governance, justice and economic issues. Since 2013, Adilson has served on our Coordination Team, and in 2014 he attended a forum in Manila, Philippines on development serving the global common good, organized by John. J. Carroll Institute on Church and Social Issues.



Juvinal Dias

Juvinal studied Agriculture at the National University of Timor Leste. He was born in Tutuala, and is fluent in Fatuluku, Tetum, Indonesian and English. Juvinal joined La'o Hamutuk in 2009, and works on Natural Resources, Economy and Governance and is on our donor relations team. Since 2013, he is the principal researcher for the Budget Tracker and Open Budget Survey for the International Budget Partnership, as well as giving many trainings in Timor-Leste on economics and budgeting, including gender perspectives.



Mariano Ferreira

Mariano studied economic management at the University Negeri Jember in Indonesia. Born in Dili, Mariano is fluent in Tetum, Indonesian and some English. During his youth, Mariano worked as a fisherman and sold food to market stalls. Since 2003, Mariano was on the Board of Hasatil, and he worked at the HAK Association, focusing on fisherfolk and researching agriculture. Mariano joined La'o Hamutuk in 2009, where he works on agriculture and justice.



Celestino Gusmão

Celestino is from Laga-Baucau and studied in public administration at the National University of Timor-Leste. He speaks Tetum, Indonesian, and Makasae and is learning English. He has been a leader of the Student Movement. Atino volunteered at La'ó Hamutuk before joining staff in 2011, and he focuses on justice, democracy, solidarity and economics issues. He is also our focal point in the National Alliance for International Tribunal (ANTI).



Inês Martins

Inês was studying economics at the University of Timor Leste before the Indonesian military destroyed it in September 1999. Born in Bobonaro, Inês is fluent in Tetum, Portuguese, Indonesian and English. Inês has worked with La'ó Hamutuk since 2000. She participated in exchanges to Brazil and Cuba, and a conference in South Sudan in 2012. Inês works on agriculture and land rights and coordinates our personnel team. In 2014 she attended a three-week fellowship program in University of California Berkley on Environmental Leadership.



Odete Moniz

Odete joined La'ó Hamutuk in 2007 as office manager and finance manager. She previously worked as finance auditor in Regional Inspectoral (before independence), finance and administration in Espada and the NGO Forum Working Group on Voters Education. She has studied at the International Institute of Business. Odete speaks Tetum, Indonesian and Bunak. Odete is responsible for day-to-day office management, bookkeeping and financial oversight.



Charles Scheiner

An engineer and long-time Timor-Leste solidarity activist, Charlie worked at La'ó Hamutuk in Dili from 2001 until 2004. After alternating between New York and Dili and working part-time for La'ó Hamutuk for two years, Charlie returned to work full-time in 2007. He speaks English, Tetum and some French and Spanish. Charlie's main foci are natural resources, economics, justice, international solidarity and governance, as well as La'ó Hamutuk's finances, website and blog.



Maximus Tahu

Maxi was born in Selo Kraik, Aileu district. He studied philosophy and theology in Major Seminary Dili. Maxi worked at La'o Hamutuk from 2007-2011, having previously worked at Radio Timor Kmanek (RTK). From 2011 to 2014, Maxi studied agriculture at New England University in Australia, and he came back to work at La'o Hamutuk in November 2014. Maxi speaks Tetum, Mamba'e, Indonesian, Portuguese, and English. Maxi works on agriculture, climate change, governance, trade, personnel and coordinates our radio program.



Cristina Ximenes Belo

Cristina was born in Baucau. She joined La'o Hamutuk in July 2014 as a researcher on economic and natural resources issues. She previously worked with several international agencies in Timor-Leste, including Radio Rakambia and FOTI-Timor-Leste. After her probationary period at La'o Hamutuk, we decided not to continue her contract based on her performance evaluation.



Advisory Board

Selma Hayati

An Indonesian human rights activist, Selma has worked in Timor-Leste since 2001, including with Concern, Care, Oxfam, La'ó Hamutuk (2003-2004), NGO Forum and UNTAET. Selma has worked as a Political Affairs Officer in UNMIT, a UNDP Climate Change project, and with Action Asia, Fokupers, JSMP, CAFOD, USAID, Ba Distritu and other organizations. Selma writes articles and poetry.

Justino da Silva

Justino da Silva was born in Hato-udo, Ainaro district. Justino worked as facilitator for Civic Education in UNTAET and for the National Democratic Institute (NDI). He was leader of the Advocacy Division of the Timor-Leste NGO Forum (Fongtil, where he currently chairs the Board of Directors), program manager in Concern, staff for Save the Children and now works for Water Aid.

Oscar da Silva

Oscar da Silva was born in Uatu-karbau, Viqueque District, works as a consultant for UNDESA (UN Department of Economic and Social Affairs) and teaches Social Economics at the National University of Timor-Leste. He previously worked for Association HAK and HASATIL. He designed the Community Development Concept Plan and Community Action Plan which were implemented in Laclo (Manatuto District), Laulara (Aileu District) and Ataúro (Dili District).

Andrew de Sousa

An activist with the U.S.-based East Timor and Indonesia Action Network (ETAN), Andrew worked at La'ó Hamutuk from 2001-2003. He has worked in Washington for the Network in Solidarity with the People of Guatemala and on environmental justice and orangutan conservation with Yayasan Palung in West Kalimantan, Indonesia. From 2012-2014, he was based in Bangkok with Focus on the Global South, and recently began working with Peace Brigades International in Indonesia. Andrew continued to help La'ó Hamutuk throughout this journey, and we invited him to officially join our board in 2012.

Pamela Sexton

From the USA, Pamela has extensive experience in Indonesia and Timor-Leste. In 1999, she was U.S. coordinator for the IFET Observer Project, and observed the referendum in Suai. In May 2000, Pam helped set up La'ó Hamutuk and served on our staff until 2002, focusing on popular education, gender issues, and international exchanges. When Pam returned to California, she became a member of our board, returning to Timor-Leste for most of 2009 (working in the Ministry of Social Solidarity). Pam moved back to Timor-Leste in 2012 and works in the Ministry of Education. She cooperates closely with La'ó Hamutuk on capacity development and other issues.

Adérito de Jesus Soares (on leave)

Adérito is a lawyer and human rights advocate. Born in Maliana, Adérito has served as director for ELSAM, a Jakarta-based human rights organization. In 2002, Adérito was elected to Timor-Leste's Constituent Assembly where he took a leading role writing the Constitution. He resigned from Parliament to study at New York University. He returned to Dili in 2003, and left in 2006 for a Ph.D. program at Australian National University. In 2010, Adérito returned to Timor-Leste to head the Anti-Corruption Commission, and took a leave of absence from La'ó Hamutuk's board. In 2014, after finishing his mandate, he returned to ANU to finish his Ph.D.

Santina Soares

Santi was born in Beaçu, Viqueque district. She graduated from the Social Welfare University in Bandung. On returning to Timor-Leste in 2002, she volunteered at the Denore Foundation and worked at the Peace and Democracy Foundation. She was on La'ó Hamutuk's staff from 2005- 2008, before joining the Government's Sunrise LNG Taskforce. In 2010, she completed her Masters on gender and development studies at Asian Institute of Technology in Thailand and now works as a Program Officer for Gender Mainstreaming and Gender Responsive Budgeting at UN Women.