

# Annual Report

## La'o Hamutuk

January - December 2015

### Table of Contents

Mission and situational context .....	1
<b>Program activities in 2015.....</b>	<b>2</b>
Writing for media and giving interviews .....	2
Public meetings, presentations, testimonies and training sessions.....	2
Website, blog and email lists .....	3
Radio programs .....	4
<b>Research, monitoring and advocacy.....</b>	<b>4</b>
Economy and natural resources.....	4
Agriculture .....	9
Governance and democracy .....	10
<b>Networking.....</b>	<b>12</b>
<b>Organizational situation in 2015.....</b>	<b>13</b>
Results of La'o Hamutuk's work during 2015 .....	14
Plans for 2016.....	17
<b>Appendix 1. Financial report.....</b>	<b>19</b>
<b>Appendix 2. Media coverage .....</b>	<b>23</b>
<b>Appendix 3. Presentations and programs.....</b>	<b>29</b>
<b>Appendix 4. Submissions and testimony .....</b>	<b>32</b>
<b>Appendix 5. Radio programs.....</b>	<b>33</b>
<b>Appendix 6. Blog.....</b>	<b>34</b>
<b>Appendix 7. La'o Hamutuk staff and Advisory Board biographies.....</b>	<b>35</b>

## La'o Hamutuk

Timor-Leste Institute for Development Monitoring and Analysis

Rua Martires da Pátria, Bebora, Dili, Timor-Leste

P.O. Box 340, Dili, Timor-Leste

Mobile phone: +670-77234330 Land phone: +670-3321040

Email: [laohamutuk@gmail.com](mailto:laohamutuk@gmail.com) Web: <http://www.laohamutuk.org> Blog: [laohamutuk.blogspot.com](http://laohamutuk.blogspot.com)

**In La'ó Hamutuk's vision, the people of Timor-Leste, women and men, of current and future generations, will live in peace and contentment. They will control a transparent, just and sustainable development process which respects all people's cultures and rights. All citizens will benefit from Timor-Leste's resources, and will accept the responsibility for protecting them.**

## **Mission and situational context**

La'ó Hamutuk ("Walking Together" in English) is a Timor-Leste non-governmental organization established in 2000 which analyses and reports on development processes, including the policies and programs of international institutions and of Timor-Leste's government. La'ó Hamutuk facilitates communication between people in Timor-Leste and decision makers, as well as establishing solidarity links with other countries to explore alternative development models. We believe that the full participation of all communities in the country's development decision making can help ensure that the people of Timor-Leste will benefit the most from their resources, and work towards providing information and space to allow them to understand participate in the development process.

In February 2015, Prime Minister Xanana Gusmão resigned, appointing Dr. Rui Maria Araujo from the former opposition party to replace him, although Gusmão retains key portfolios and much behind-the-scenes influence. La'ó Hamutuk and many others hoped that the change of government would signal significant changes in policy direction, but this has yet to be seen. We met with Dr. Araujo about a month after he took office, and although he agreed with most of what we raised, he told us he could not do anything too "disruptive."

Timor-Leste is one of the most petroleum-dependent countries in the world; in 2016, 82% of state expenditures will come from oil money saved in the Petroleum Fund. Unfortunately, Timor-Leste's petroleum resources are running out: Kitan, the smaller of Timor-Leste's two producing oil fields, ended production during 2015, leaving only Bayu-Undan. This field is expected to end production in four or five years, and, if current spending levels continue, the Petroleum Fund could be empty five years after that. The Government has confirmed La'ó Hamutuk's concerns, and estimates that 90% of the country's petroleum wealth had been extracted and converted into financial assets by the end of 2015.

In October 2015, the Government proposed its 2016 General State Budget, which was debated by Parliament from October to December. La'ó Hamutuk and many others raised concerns about proposed cuts to health, education and agriculture, and increased allocations to large infrastructure projects such as the ZEESM Special Economic Zone in Oecusse, the Tibar container port and the Tasi Mane petroleum infrastructure project. However, the budget was unanimously approved by Parliament. President Taur Matan Ruak, vetoed the budget and sent it back for Parliamentary review, citing similar concerns outlined by La'ó Hamutuk. Unfortunately, Parliament unanimously overrode the veto without changing the budget, which was promulgated in mid-January 2016.

Although the Parliamentary budget debates failed to seriously address the most urgent economic and social challenges faced by Timor-Leste today – the lack of alternative economy to replace oil and gas, poor basic services, dependency on imports and unemployment – more people now understand the critical need to diversify the economy, create jobs and increase the quality and accessibility of essential services, as La'ó Hamutuk has advocated for years. Many are questioning the sustainability of Timor-Leste's economy and the dubious benefits of megaprojects such as ZEESM and Tasi Mane.

The country is at a turning point, as people begin forming parties and campaigning for the 2017 election. These two years are an unprecedented, and perhaps one-time, opportunity to address these critical issues, and implement alternative policies.

La'ó Hamutuk will continue to raise public consciousness about the challenges facing Timor-Leste, and we hope to increase our influence on those who set development priorities to persuade them to follow a more sustainable and equitable path.

## **Program activities in 2015**

Throughout 2015, we continued to produce reliable, independent data and analysis for Government, Parliament, journalists, academics, civil society, students, consultants, diplomats, international agencies and others.

### **Writing for media and giving interviews**

During the year, La'ó Hamutuk produced numerous articles for local newspapers as well as international publications. We also gave many interviews to local and foreign researchers, and journalists in particular increased their visits to our offices, taking many interviews with various staff on a wide range of topics. During the year, La'ó Hamutuk was quoted or cited more than 110 times in local and international media, as listed in Appendix 2.

### **Public meetings, presentations, testimonies and training sessions**

During 2015, La'ó Hamutuk held three public meetings, and La'ó Hamutuk researchers gave more than 45 presentations, briefings and testimony to various groups including Government, Parliament, civil society, international organizations, visiting diplomats and others. A few of the most important are listed here, and a more complete list is in Appendix 3. Many of the presentations can be downloaded from <http://www.laohamutuk.org/pres.htm>.

- ★ The Asia Foundation hosted Juvinal Dias on a panel with the Australian Ambassador and others, to share a civil society perspective on aid effectiveness in Timor-Leste.<sup>1</sup>
- ★ Charles Scheiner gave a presentation in March at the Fulan Naroman public discussion on the sustainability of fiscal policy.<sup>2</sup>
- ★ Several organizations which place international volunteers in Timor-Leste, including the Peace Corps (USA), Australian Volunteers International, Austraining, Engineers Without Borders and the Australian Red Cross contracted La'ó Hamutuk to help train their incoming volunteers.
- ★ Juvinal Dias and Pelagio Sarmiento presented papers on the Tasi Mane Project and ZEESM at the Timor-Leste Studies Association conference.
- ★ Ines Martins represented civil society at the 2015 Timor-Leste Development Partner's Meeting, discussing oil dependency, sustainability and economic diversification.<sup>3</sup>
- ★ La'ó Hamutuk's public meeting on sustainable agriculture, included Maximus Tahu, the Minister for Agriculture Estanislau da Silva, and Presidential Advisor Guteriano Neves.
- ★ Our public meeting on the social and economic impacts of the Tasi Mane Project<sup>4</sup> featured Juvinal Dias and TimorGAP President Francisco Monteiro.

---

<sup>1</sup> <http://www.laohamutuk.org/econ/fragile/Oinsa%20halo%20ajudu%20doador%20sai%20efetivu.pdf>

<sup>2</sup> <http://www.laohamutuk.org/econ/briefing/FulanNaroman5Mar2015en.pdf>

<sup>3</sup> <http://www.laohamutuk.org/econ/15TLDPM/CSOEconStratSect2015en.pdf>

<sup>4</sup> <http://www.laohamutuk.org/Oil/TasiMane/2015/ImpaktuTMP22Oct2015en.pdf>

- ★ Parliament invited a single civil society organization – La'ó Hamutuk – to present at their *Panorama Orsamentál* budget workshop.<sup>5</sup> The all-day workshop also heard from the Ministry of Finance, Commercial Bank, World Bank, ADB, EU and Japan. Most of the international organizations echoed our concerns about poverty, equity and sustainability.
- ★ We were invited to share our analysis in other countries. Charles Scheiner presented at Australian National University's Timor-Leste Update in Canberra<sup>6</sup> and spoke at the Independence Day Dinner of the Australia-East Timor Association in Melbourne;<sup>7</sup> Juvinal Dias presented at an Open Budget Survey conference in São Tomé and Príncipe; and Adilson da Costa discussed Timor-Leste's economy at a Workshop on "Peace and Development in Timor-Leste" organized by Asia House Foundation in Cologne, Germany.

In addition, we made ten written and oral submissions to Parliament and other official bodies, as listed in Appendix 4.

## Website, blog and email lists

La'ó Hamutuk's website, <http://www.laohamutuk.org> continues to be a primary source in Timor-Leste for many topics, including the General State Budget, oil revenues and petroleum dependency, and major projects such as Tasi Mane. We obtain documents from a variety of sources and post them publicly, as well as posting our own updates, submissions, articles and analysis in English and usually in Tetum.

During 2015, more than 4,000 people visited our website each day on average, accessing more than 16,400 pages, 17% more than in 2014.

Many of our web pages serve as "briefing books", collecting information from many different sources and combining them with analysis from La'ó Hamutuk and others, with links to related documents in several languages. The following is a list of the major new web pages and updates which were added to the website in 2015:

- ★ 2015 General State Budget and Rectification Budget with analysis and documents<sup>8</sup>
- ★ 2016 General State Budget with analysis and documents<sup>9</sup>
- ★ The proposed LNG plant in Beacu<sup>10</sup>
- ★ Documents from the 2015 TL Development Partners Meeting<sup>11</sup>
- ★ Documents and commentary on the Media Law<sup>12</sup>
- ★ Maritime boundary dispute with Australia <sup>13</sup>
- ★ Reports and data on Timor-Leste's Petroleum Fund<sup>14</sup>
- ★ Executive interference in Timor-Leste's judicial system<sup>15</sup>
- ★ The case of Bobby Boye, including his background, crime and sentence<sup>16</sup>

<sup>5</sup> <http://www.laohamutuk.org/econ/OGE16/parl/LHParlSemin10Nov2015en.pdf>

<sup>6</sup> <http://www.laohamutuk.org/econ/briefing/ScheinerANUNov2015.pdf>

<sup>7</sup> <http://www.laohamutuk.org/misc/AETA/ScheinerAETATalkSlides28Nov2015.pdf>

<sup>8</sup> <http://www.laohamutuk.org/econ/OGE15/14OGE15.htm>

<sup>9</sup> <http://www.laohamutuk.org/econ/OGE16/15OGE16.htm>

<sup>10</sup> <http://www.laohamutuk.org/Oil/TasiMane/Beacu/15Beacu.htm>

<sup>11</sup> <http://www.laohamutuk.org/econ/15TLDPM/15TLDPMindex.htm>

<sup>12</sup> <http://www.laohamutuk.org/misc/MediaLaw/14MediaLaw.htm>

<sup>13</sup> <http://www.laohamutuk.org/Oil/Boundary/CMATSindex.htm>

<sup>14</sup> <http://www.laohamutuk.org/Oil/PetFund/05PFIndex.htm>

<sup>15</sup> <http://www.laohamutuk.org/Justice/2014/14Judges.htm>

★ Presentations given by La'o Hamutuk<sup>17</sup>

We posted 30 updates on our bilingual blog [laohamutuk.blogspot.com](http://laohamutuk.blogspot.com) in 2015, highlighting important developments and sharing details on upcoming events. Our blog articles were viewed 68,200 times during the year, an 18% increase over 2014. Appendix 6 lists key postings.

La'o Hamutuk also shares our updates and materials through email lists (especially ETAN's 4,000-subscriber 'east-timor' list) and other networks.

## Radio programs

Throughout 2015, La'o Hamutuk produced 14 radio programs for our Tetum-language Radio Igualdade program on national and community radio stations in Baucau, Maliana and Maubisse. The programs we produced are listed in Appendix 5 and can be found on La'o Hamutuk's website.<sup>18</sup>

## Research, monitoring and advocacy

### Economy and natural resources

#### State budget

Timor-Leste continues to rely almost exclusively on petroleum revenues to finance state activities, and during 2015 La'o Hamutuk continued to draw attention to the urgent need to reduce petroleum dependency by diversifying the economy through the development of human resources and productive non-oil sectors.

In February, La'o Hamutuk wrote to the Prime Minister at the time of the mid-year budget rectification encouraging revision of revenue as well as expenditure,<sup>19</sup> and we also wrote a submission to Parliament.<sup>20</sup> The Ministry of Finance responded to our letter,<sup>21</sup> declining to implement our suggestions. Although Parliament Committee C and the Prime Minister shared some of our concerns, consideration of reduced revenues was deferred to the 2016 budget process.

La'o Hamutuk integrates a gender perspective into all of our work, and we gave a training to the Gender Responsive Budgeting (GRB) working group in March. In May, we led a workshop on GRB in the draft industrial policy which was organized by FOKUPERS and UN Women, which was attended by many government officials, civil society members and students.

Our publication and analysis of the proposed state budgets and their implications has made La'o Hamutuk the "go-to source for information on these topics, and we organized and spoke on television programs, to local civil society groups, Parliamentary seminars, universities, international conferences, and many other audiences on these topics – as listed in Appendix 3.

As the 2016 Budget process began in October, we wrote a submission<sup>22</sup> to Parliament urging them to restore the Government's violated pledge to increase allocations for health, education and agriculture, rather than cutting them. After Parliament approved the budget without

---

<sup>16</sup> <http://www.laohamutuk.org/econ/corruption/Boye/14BoyeCase.htm>

<sup>17</sup> <http://www.laohamutuk.org/pres.htm>

<sup>18</sup> <http://www.laohamutuk.org/media/radio.htm>

<sup>19</sup> <http://www.laohamutuk.org/econ/OGE15/OR/LHKAOR15en.pdf>

<sup>20</sup> <http://www.laohamutuk.org/econ/OGE15/OR/LHSubOR15-31Mar2015en.pdf>

<sup>21</sup> <http://www.laohamutuk.org/econ/OGE15/OR/MFLHOR9Mar2015en.pdf>

<sup>22</sup> <http://www.laohamutuk.org/econ/OGE16/LHSubPNOGE16-18Nov2015en.pdf>

restoring spending in these key areas, we wrote a letter to the President reiterating our concerns.<sup>23</sup>

### **Petroleum dependency and fiscal sustainability**

La'o Hamutuk has long warned that the Petroleum Fund cannot sustain Timor-Leste indefinitely, and, unfortunately, our worries came into sharp focus during 2015. As confirmed by official sources, a combination of declining oil production, falling oil prices, the rising U.S. dollar (causing Petroleum Fund investments in other currencies to lose value) and poor equity returns created a "perfect storm" for this country. The balance in the Petroleum Fund decreased by \$257 million during 2015 (the first time it has fallen), and it became clear to many that Timor-Leste's path has taken an ominous direction.

We explained the implications in briefing papers, local media, web pages<sup>24</sup> and our blog.<sup>25</sup> We also updated our projections of how long Timor-Leste's oil money will last at current spending rates and oil prices, revising a 2014 paper on the sustainability the Fund<sup>26</sup> which was in a book published by Australian National University.<sup>27</sup> A donor country embassy asked La'o Hamutuk to write briefing paper for their Foreign Ministry, which was key to persuading their Minister not to slash assistance to Timor-Leste.

La'o Hamutuk is still the primary source of accurate information on Timor-Leste's petroleum Production-Sharing Contracts, regularly updating our website with new information, such as when Oilex ended their contract<sup>28</sup> and when Kitan oil field began decommissioning in mid-2015, nearly a year earlier than previously planned.<sup>29</sup>

We continued to engage with Timor-Leste's petroleum institutions, the State-owned oil company TimorGAP and the National Petroleum Authority (ANP). The President of TimorGAP spoke at our public meeting in October, revealing information and perspectives not usually seen in public.

The U.S. Embassy invited La'o Hamutuk to participate in a round table discussion on economic diversification. Our explanation that increased international trade in the current situation (98% imports) would be bad for Timor-Leste opened the eyes of several participants.

La'o Hamutuk often discusses dependency and sustainability with journalists, policymakers and in our own media. During 2015, we produced several articles and presentations on the urgent need to address the imminent exhaustion of Timor-Leste's oil revenues.<sup>30</sup> As a result of our consistent advocacy and fact-based analysis of the issue, many people rely on our expertise, and policies are beginning to change.

---

<sup>23</sup> <http://www.laohamutuk.org/econ/OGE16/veto/LHKartaPR22Dec2015en.pdf>

<sup>24</sup> <http://www.laohamutuk.org/Oil/PetFund/05PFIndex.htm>

<sup>25</sup> <http://laohamutuk.blogspot.com/2015/04/timor-lestes-oil-and-gas-are-going-fast.html>  
<http://www.laohamutuk.org/econ/briefing/FulanNaroman5Mar2015en.pps>

<sup>26</sup> <http://www.laohamutuk.org/econ/model/13PFSustainability.htm>

<sup>27</sup> <http://press.anu.edu.au/titles/state-society-and-governance-in-melanesia/a-new-era/pdf-download/>

<sup>28</sup> <http://www.laohamutuk.org/Oil/PSCs/10PSCs.htm>

<sup>29</sup> <http://www.laohamutuk.org/Oil/Project/Kitan/10EniKitan.htm>

<sup>30</sup> These include the presentations *Fiscal Strategies and their Implications for Wealth Distribution and Rights and Sustainability in Timor-Leste's Development* and articles *Timor-Leste's Oil and Gas are Going Fast, Oil Running Out is Reality, not Propaganda* and *Can the Petroleum Fund Exorcise the Resource Curse from Timor-Leste?*

## Transparency and accountability

La'o Hamutuk continues to encourage the government and oil companies to increase their transparency and accountability. When Timor-Leste Extractive Industries Transparency Initiative (EITI) published their report for 2012, we lamented that it was less transparent than previous reports.<sup>31</sup> Global EITI staff consulted us to evaluate the initiative's effectiveness in Timor-Leste.

In June, the Core Group on Transparency sent La'o Hamutuk to represent Timor-Leste civil society at the South East Asia Publish What You Pay workshop in Manila.

La'o Hamutuk continued to work with the International Budget Partnership on their Budget Tracker and Open Budget Survey project, and blogged<sup>32</sup> about Timor-Leste's poor score on the Open Budget Index for 2015, as well as holding a press conference on the results and their implications. Juvinal Dias also travelled to the OBS conference in São Tomé and Príncipe to present Timor-Leste's OBS 2015 results.

## Greater Sunrise field and the maritime boundary dispute with Australia

Australia, Timor-Leste and the oil companies failed to progress toward agreement during 2015 on maritime boundaries or how the Greater Sunrise oil and gas field should be developed. However, La'o Hamutuk continued to follow these issues closely, interacting with journalists and activists worldwide and collecting relevant materials on our website.<sup>33</sup> We interacted with the Government's new Maritime Boundary Office, appreciated that the Government now agrees with civil society that CMATS was a bad deal for Timor-Leste, helped re-energize the Timor Sea Justice Campaign in Australia, and engaged in numerous public and private debates with officials from both governments.

In addition, Juvinal Dias participated in a panel at UNTL on maritime boundaries with the Vice-Minister for Foreign Affairs and the chief of the Council for Final Delimitation of Maritime Boundaries. Charles Scheiner also raised questions at the Government's maritime boundaries program at the International Peace Institute in New York and at several events in Australia.

With the changes in the global oil and gas economy, the economic viability of the Greater Sunrise has become dubious, as has the rationale for the Tasi Mane project which relies on it. La'o Hamutuk urged policy makers to consider these new circumstances, and to look away from petroleum for more pragmatic economic resources and diversification, such as agriculture and agricultural processing, tourism and small industries producing for local consumption.

## Tasi Mane south coast petroleum infrastructure project

In 2015, La'o Hamutuk continued to urge that the Tasi Mane project be cancelled through our publications, interviews and presentations.

When Timor-Leste signed a \$3.8 million contract with AMEC FosterWheeler Energy Limited for a preliminary engineering design for the LNG plant at Beacu, La'o Hamutuk protested to the National Procurement Commission,<sup>34</sup> since the plant would depend on gas from Greater Sunrise and the timing and prospects of the field are uncertain. The Commission did not reply.

In August, La'o Hamutuk staff visited Betano to discuss the potential land, social and environmental impacts of the proposed refinery project on the community. We showed two

---

<sup>31</sup> <http://laohamutuk.blogspot.com/2015/02/transparency-initiative-gets-little.html>

<sup>32</sup> <http://laohamutuk.blogspot.com/2015/09/tl-falls-short-on-budget-transparency.html>

<sup>33</sup> <http://www.laohamutuk.org/Oil/Boundary/CMATSindex.htm>

<sup>34</sup> <http://www.laohamutuk.org/Oil/TasiMane/Beacu/LHNPC-LNG17Mar2015en.pdf>



films on the oil industry and land expropriation in other countries. The Chefe Suco helped to facilitate the discussion, and many community members were concerned that nobody had told them anything about possible negative impacts of the project.

In Dili, La'o Hamutuk gave two major presentations outlining our concerns about the Tasi Mane project, one on the Betano refinery project at the TLSA conference and another at a meeting we organized at UNTL in October. During the latter we debated TimorGAP's President and engaged in a lively discussion with the audience, many of whom shared our concerns.

In August, the Procurement Commission and TimorGAP announced the largest-ever contract in Timor-Leste's history - \$719 million - with Hyundai Engineering & Construction to build the Suai Supply Base.<sup>35</sup> A few weeks later, La'o Hamutuk revealed on our blog<sup>36</sup> and in our presentation that the South Korean government had blacklisted Hyundai E&C for collusion in 2014, barring them from government contracts for two years.

The day after our public meeting on the Tasi Mane project, the Audit Chamber of the Court of Appeals rejected the Suai Supply Base contract due to Hyundai's history and irregularities in contracting. The Government has appealed the ruling, and the process is ongoing. La'o Hamutuk researched and wrote another article detailing Hyundai E&C's long history of corruption.<sup>37</sup>

Unfortunately, despite our and many others' concerns, the latest State Budget allocates \$103 million for the Tasi Mane project for 2016 (almost double the allocation for health), and total project costs could be more than \$10 billion. However, both political leaders and civil society are more aware of the project's weaknesses, and we will continue to raise awareness.

## **Statistics and data on Timor-Leste**

La'o Hamutuk continues to share information with government agencies and international institutions that collect and publish data on Timor-Leste. During the year numerous reports used La'o Hamutuk's information, and we also made several recommendations which resulted in changes to official reports or their withdrawal.

In particular, suggestions made by La'o Hamutuk to the National Statistics Directorate-General (DGE) prior to their 2013 Business Activities Survey were included, and confirmed our depressing analysis that private sector employment is falling, and that most local businesses still don't reinvest in the country's development. We also made suggestions to DGE on their new Labor Force Survey and National Accounts reports, and analyzed their reports on inflation and international trade, as well as collecting and analyzing information from the Central Bank and Ministry of Finance about state revenues, expenditures and procurement. We also made suggestions to the Central Bank and ANP regarding incorrect data which they accepted.

In May, La'o Hamutuk testified to Parliament Committee F on the draft 2015 census law, suggesting improvements which had not been made since the previous draft.

When we questioned incorrect numbers in a Ministry of Finance paper on the impact of exchange rates on the Petroleum Fund, the Ministry immediately retracted the paper and later corrected similar data in the Petroleum Fund Annual Report.

In addition to government agencies, various international institutions used La'o Hamutuk's analysis in their reports or made adjustments based on our suggestions. The World Bank's World Development Indicators and UNDP's Human Development Index report contained

---

<sup>35</sup> <http://www.laohamutuk.org/Oil/TasiMane/13SSBen.htm>

<sup>36</sup> <http://laohamutuk.blogspot.com/2015/10/come-to-public-meeting-about-tasi-mane.html>  
<http://www.laohamutuk.org/Oil/TasiMane/2015/ImpaktuTMP22Oct2015en.pdf>

<sup>37</sup> <http://laohamutuk.blogspot.com/2015/12/hyundai-e-history-of-corruption.html>



incorrect information about Timor-Leste, which they adjusted after we brought it to their attention. We were also consulted by a visiting IMF team researching Timor-Leste's economy, as well as by aid agencies, embassies, academics, the World Bank and the ADB.

The World Bank office in Timor-Leste nominated La'ó Hamutuk staffer Charlie Scheiner for the Award for Leadership by the Global Partnership for Social Accountability, but the award went to someone from the Philippines Department of Social Welfare.

After years of urging by La'ó Hamutuk, the World Bank and the Ministry of Finance published their *Public Expenditure Review: Infrastructure* which critiqued procurement and management practices, but which was unfortunately less frank than the unpublished 2013 draft.

In July, La'ó Hamutuk published a blog debunking Government claims that Timor-Leste had become the 87<sup>th</sup> richest country in the world, which were based on an article in *Global Finance Magazine* which in turn was based on outdated IMF data. We pointed out that the latest IMF data ranked Timor-Leste 122<sup>nd</sup> in the world in 2013 (the year referred to in the *Global Finance* article), and that more recent data showed that our ranking was dropping over time.<sup>38</sup>

We also wrote a blog article explaining deficiencies with the information on Timor-Leste contained within UNDP's Human Development Report for 2015, most importantly the lack of reliable, up-to-date source data.<sup>39</sup> However, the 2015 Human Development Report corrected serious errors in the estimation of Timor-Leste's GNI in the 2014 report which La'ó Hamutuk had brought to UNDP's attention and discussed with the lead statistician in New York. Our blog article also explained that recent government claims of a sharp reduction in maternal mortality in Timor-Leste are not supported by any actual data.

Finally, La'ó Hamutuk conducted to provide analysis and information for several international research projects, including the Open Budget Project and Varieties of Democracy, and we continued to update our reference page which contains an extensive library variety of reports on Timor-Leste.<sup>40</sup>

### **Megaprojects: Public-Private Partnerships and the ZEESM Special Economic Zone**

During the year, we continued to collect and release information on pending large infrastructure projects with questionable returns, such as the Tibar container port and the ZEESM Special Market Economy Zone in Oecusse and Atauro. We published a newspaper article on the concept and history of public-private partnerships, which was reprinted on the *Presidential Life at Aitarak Laran* blog.<sup>41</sup>

In July, we presented a paper on ZEESM at the TLSA conference, underlining the doubtful returns of the project and its lack of transparency. We also held a seminar on ZEESM as part of La'ó Hamutuk's 15-year anniversary celebration.

We also discussed ZEESM in our submissions to Parliament on the 2015 and 2016 state budgets and produced two radio programs on it. Many people, including researchers and economists from international organizations, share La'ó Hamutuk's concerns regarding ZEESM's lack of cost/benefit analysis, over-ambitiousness and excessive budget allocation. However, the project continues to absorb 14% of the entire 2016 budget and will cost much more in future years.

---

<sup>38</sup> <http://laohamutuk.blogspot.com/2015/07/riches-beyond-imagination.html>

<sup>39</sup> <http://laohamutuk.blogspot.com/2015/12/tls-human-development-index-dropping.html>

<sup>40</sup> <http://www.laohamutuk.org/DVD/DVDIndexEn.htm>  
<http://www.laohamutuk.org/DVD/DVDIndexTe.htm>

<sup>41</sup> <https://aitaraklaranlive.wordpress.com/2015/10/14/modelu-parseria-publiku-privadu-ppp-esperiencia-hosi-nasaun-balu-ih-mundu-no-lisaun-ba-timor-leste/>

## **Agriculture**

### **Food sovereignty and sustainable agriculture**

Despite the fact that the majority of people's livelihoods are based on agriculture, Timor-Leste depends heavily on food from abroad. This reliance on imports is unsustainable because the oil money which pays for them is dropping, but local production to substitute for imports is not growing. Severe food shortages are likely after the oil money runs out unless local production has dramatically increased. Achieving food sovereignty requires increasing farmers' capacity and boosting production, and will also increase people's income and improve nutrition.

Therefore, in 2015 La'o Hamutuk continued to advocate for increased investment in agriculture and sustainable agricultural practices such as agroecology, conservation and agrobiodiversity. We continued to work closely with the Sustainable Agriculture network HASATIL to promote food sovereignty and reduce dependency on imported food. We also helped to redefine HASATIL's strategy to be more active in promoting food sovereignty, and sustainable agriculture has become one of the network's main principles. Government agencies and other groups are increasingly talking about sustainable agriculture.

Partly as a result of our advocacy, MAF recognized that self-sufficiency in rice as outlined in the National Strategic Development Plan is not feasible, and that they must invest more in horticulture and industrial food processing to provide enough food for our population. The Ministry also expressed its commitment to increase investment in young farmers.

We created our own agriculture database and began collecting and archiving data on major crop production, import levels, land areas and productivity. La'o Hamutuk maintains a positive relationship with the Ministry of Agriculture and Fisheries (MAF), and engaged with them many times over the year, obtaining documents on their plans for our database.

In August, Juvinal Dias spoke at a workshop at the request of the Agriculture Faculty at UNITAL on the importance of veterinary care of farm animals and its relation to meat quality, nutrition and health.

La'o Hamutuk produced six radio programs about reducing import dependency and increasing agricultural production, interviewing La'o Hamutuk staff, members of government agencies and civil society working in agriculture.

In August, we held a public meeting on sustainable agriculture. La'o Hamutuk gave a presentation, as did Presidential advisor Guteriano Neves, and Minister for Agriculture Estanislau da Silva also participated in the discussion. The meeting was attended by more than 150 people, including civil society members, academics, students and international agencies.

During the year, we collaborated with Oxfam as they designed their upcoming three-year program on Land and Inclusive Development, which will focus on Suai and Oecusse.

La'o Hamutuk also continued to monitor the national seed policy process, engaging with MAF and the Australian government aid program 'Seeds of Life' on the question of promoting local seed production and investigating the advantages and disadvantages of the use of introduced foreign seeds. We also developed our links with NGOs working in rural areas in order to improve our knowledge and conducted research with farmers in Bobonaro district on their experiences using the 'improved' seeds, as well as the general challenges they faced as farmers.

### **Land rights**

La'o Hamutuk has closely followed the land law drafting process, and since 2009 we are the primary source of independent information, advocacy and education on the issue. In 2015, we

continued to advocate for the need for land laws which respect the rights of all people, not just special interest groups. The public and the government increasingly recognize La'o Hamutuk's perspective. We continued to work with Rede ba Rai (Land Network) which defends the land rights of the poorest and most marginalized members of society. La'o Hamutuk also shared information on land processes with the public through our radio programs.

La'o Hamutuk met with the Minister for Justice in early 2015 to discuss our recommendations for the land laws, and the new draft Land Law includes some of La'o Hamutuk and Rede ba Rai's suggestions, such as protection of public areas, improved protection and compensation for those evicted from their homes due to government projects, and more weight to international conventions that Timor-Leste has signed.

In February, the Global Initiative for Economic, Social and Cultural Rights asked La'o Hamutuk to review their report on land rights in Timor-Leste to the UN Committee on the Elimination of Discrimination Against Women (CEDAW).

In April, the environmental NGO, Haburas Foundation asked La'o Hamutuk to give a presentation on land rights at the World Earth Day seminar in Oecusse, particularly in relation to the ZEESM project. Rede ba Rai and La'o Hamutuk conducted a series of information-sharing sessions, and this was followed by the creation of an Affected Communities Team, which will bring its concerns about the project to regional and national authorities.

Throughout the year, we monitored land registration under the National Cadastral System (SNC) which included meeting with communities in Suai, Maliana and Same to gather information on their experiences with the process. They expressed many concerns, including the fact that the registration team had ignored existing land disputes, and the overall accuracy of data collected by the SNC. However, SNC officials repeatedly refused to meet with us.

## **Environment**

La'o Hamutuk believes that all major projects in Timor-Leste should obey environmental licensing laws. We communicated regularly with the National Directorate for the Environment (DNMA), obtaining project documents and encouraging them to implement the licensing laws. In March, we obtained updated lists from DNMA of projects going through the licensing process, and we identified others which are defying it.

We raised awareness among civil society on the potential environmental impacts of the new cement plant proposed for Baucau, and as a result Haburas Foundation held a public consultation with people in the affected area to share information.

## **Governance and democracy**

### **Solidarity and human rights**

La'o Hamutuk continues to maintain relations with national and international groups and individuals working on human rights issues in Timor-Leste and abroad.

During the first half of the year, La'o Hamutuk participated in a series of discussions with civil society and the Human Rights Ombudsman (PDHJ) on human rights violations committed by the joint police-military operation in Laga, Baucau to capture Mauk Moruk.

La'o Hamutuk collaborated with other civil society organizations to establish a network of human rights defenders which will advocate on human rights issues and strengthen links between national organizations.

In October, La'o Hamutuk also participated in a roundtable discussion organized by USAID to hear comments from civil society relating to governance and accountability, so as to strengthen their aid programs in those areas.

In December, we joined other civil society organizations to hold a solidarity event for Syria.

Finally, we cooperate closely with ETAN on human rights issues in Timor-Leste and West Papua. During 2015, we helped ETAN with administration for job announcements circulated on their email list.

### **International engagement with Timor-Leste and justice for past crimes**

La'o Hamutuk has long advocated for the UN to establish an international tribunal to bring those responsible for crimes against humanity during the Indonesian occupation of Timor-Leste to justice. We work with the Timor-Leste National Alliance for an International Tribunal (ANTI) to encourage the international community to fulfill their pledge not to tolerate impunity.

La'o Hamutuk met with two UN teams reviewing peace-building architecture and aid to fragile states, and we wrote them a memo sharing our concerns regarding the failures of UN missions in Timor-Leste to bring justice for the people of Timor-Leste regarding the crimes of 1975-1999. We also questioned the UN's reference point – Timor-Leste looks like a glowing success when compared with D.R. Congo or Central African Republic, but comparing us with the worst cases in the world is not helpful, because rights should be respected even if people elsewhere don't yet enjoy them.

In June, a delegation from the UN High Commissioner for Human Rights requested La'o Hamutuk's comments on the work of the UN Human Rights Unit in Timor-Leste, and we also discussed the issue of justice for past crimes with them.

We continue to engage with diplomats from around the world, providing briefings for visiting ambassadors and frequently meeting with embassy officials. As we discussed in our presentation to an Asia Foundation seminar, many donor activities have little benefit for the Timorese people because they fail to use local structures and address local needs.<sup>42</sup> Although donor assistance is now a much smaller part of the budget than it used to be, we continue to encourage donors to make aid more effective, equitable and sustainable, while respecting Timor-Leste's economic and political sovereignty.

### **Preventing corruption**

La'o Hamutuk continuously reminds the government about the importance of strengthening Timor-Leste's public administration and legal framework to prevent corruption.

In 2014, La'o Hamutuk began to monitor the case of Bobby Boye, the conman who defrauded Timor-Leste of millions of dollars while working as an advisor to the Ministry of Finance, and in 2015 we continued to update our web page on his background, crime, arrest and U.S. judicial process.<sup>43</sup> Our blog article on his guilty plea<sup>44</sup> attracted more than 1,200 readers in the first three days, scooping local media by nearly a week. Although Boye agreed to repay \$3.5 million to Timor-Leste, our analysis shows that his crimes cost Timor-Leste more than \$170 million. In July, we explained<sup>45</sup> to the U.S. prosecutors that Boye should repay Timor-Leste for the total cost

---

<sup>42</sup> <http://www.laohamutuk.org/econ/fragile/Oinsa%20halo%20ajudu%20doador%20sai%20efetivu.pdf>

<sup>43</sup> <http://www.laohamutuk.org/econ/corruption/Boye/14BoyeCase.htm>

<sup>44</sup> <http://laohamutuk.blogspot.com/2015/04/boye-pleads-guilty-must-repay-tl-35.html>

<sup>45</sup> <http://www.laohamutuk.org/econ/corruption/Boye/LHBoyeProsecutor15July2015.pdf>

of his crimes. We continued to report on the case throughout the year, posting another blog when Boye was sentenced to six years in prison.<sup>46</sup>

Separate from the Boye case, the Anti-Corruption Commission invited Juvinal Dias to present to a national seminar about transparency in the petroleum sector, helping CAC and other participants understand how corruption can occur.

### **Judicial independence**

La'o Hamutuk's continues to be concerned about the Prime Minister and Parliament's transgression of the separation of powers in October 2014 when they fired eight foreign personnel in the judicial system and expelled them from the country. La'o Hamutuk's web page compiles public and leaked documents and analyses on the issue. We also met and corresponded with journalists, legal experts, UN staff, civil society and others to share our concerns about the action's impact on democracy and rule of law.

In November 2014, we contacted Judge Philip Rapoza, who had served on the Special Panel for Serious Crimes here in 2003-2005, to encourage him to support the independence of Timor-Leste's judiciary. The Asia Foundation followed by bringing him to Timor-Leste in December 2015 (after he retired as Chief Justice of the Massachusetts (USA) Supreme Court), when he met with key people and spoke at several public events.

### **Networking**

To share information, strengthen advocacy and reinforce local and global civil society movements, La'o Hamutuk often joins with other organizations who work on similar issues. During 2015, we collaborated with the following networks and organizations:

#### **Timor-Leste Coalitions:**

- ★ Rede ba Rai (Land Network)
- ★ National Alliance for an International Tribunal (ANTI)
- ★ HASATIL (Sustainable Agriculture Network)
- ★ Mokatil (Timor-Leste Peasants Movement)
- ★ Core Group on Transparency
- ★ FONGTIL (Timor-Leste NGO Forum)

#### **International Coalitions:**

- ★ OilWatch, especially in Southeast Asia
- ★ International solidarity organizations, such as ETAN/U.S., Germany-East Timor Society, Australia East Timor Association and Timor Sea Justice Campaign (Australia)
- ★ International human rights organizations, including Amnesty International and Human Rights Watch
- ★ International Budget Partnership and Transparency International
- ★ Publish What You Pay (PWYP)

---

<sup>46</sup> <http://laohamutuk.blogspot.com/2015/10/bobby-boye-sentenced-to-six-years-in.html>

## **Organizational situation in 2015**

At the beginning of 2015, La'o Hamutuk staffers were Adilson da Costa, Charlie Scheiner, Juvinal Dias, Mariano Ferreira, Ines Martins, Maxi Tahu and Odete Moniz, three security people and one cleaner.

In February, two new researchers joined us – Pelagio Sarmiento and Niall Almond – but Pelagio was awarded a scholarship to study in the UK and left in August. In June we recruited Mona Niemeyer, but she left for a new job in Germany less than a month after starting. We also hosted interns from Wheaton College (US), Dili Institute of Technology and SEPFOPE. After Martinha Fernandes completed her SEPFOPE internship at La'o Hamutuk, we decided to keep her as a volunteer administration staff and assistant. In addition, former staff Alexandra Arnassalon re-joined La'o Hamutuk in May as a volunteer for three months, and Celestino Gusmão came back to work part-time after being on leave for a year.

In September, Ines Martins left La'o Hamutuk after 15 years to pursue a new opportunity with Oxfam. We were sad to see her go, but we keep in regular contact and hope that one day she may come back to La'o Hamutuk.

During 2015 we finalized our Strategic Plan for 2015-2017, our 2014 Annual Report, and three years funding proposal to Misereor. We also contracted CC Business Solutions to audit our 2014 finances.

In May we met with our founders and board, updating them on La'o Hamutuk's work and organizing official registration with the Ministry of Justice to legalize La'o Hamutuk as a non-profit entity, and we await their confirmation. We also met with our board in October to discuss organizational challenges and recruitment.

In order to provide better and less expensive internet service in our office, we dropped the no-longer monopoly Timor Telecom and signed a contract with Telkomcel.

We continued to improve our staff's capacity by attending briefings and trainings. Mariano Ferreira attended three days training on Theory of Change hosted by Hivos. Niall Almond took two weeks of advanced Tetun language classes at DIT. We also held internal briefings for our entire staff on economics concepts and graphs, and used processes of organizational budgeting and report-writing as mentoring/training exercises to reduce La'o Hamutuk's dependence on international staff.

### **Problem related to financial management**

In October, we discovered that our then-finance officer, Odete Moniz, had been misappropriating money from La'o Hamutuk for her personal use for nearly two years. Our research discovered that she had taken at least \$18,000, and she agreed to resign. We are covering this amount from our reserves, so no donor funds received during 2014 or 2015 are affected. We explained the situation to our donors, and reported it to the Dili District Prosecutor in January 2016.

We have strengthened our financial processes to prevent similar corruption in the future, and are recruiting a new finance staff. Maxi Tahu has been managing the organization's finances since the problem was discovered.

Plans to recruit more research staff were delayed while we worked this out, although we restarted the general recruitment process at the end of the year.

## Results of La'o Hamutuk's work during 2015

Although the preceding sections of the report describe many results of our work, this section lists a few of most important outcomes during 2015.

- ★ **President Taur Matan Ruak vetoed the proposed 2016 state budget**, highlighting issues that La'o Hamutuk has raised for years. He also sent advisors to consult with us before doing so.
- ★ **La'o Hamutuk met with Prime Minister Rui de Araujo** soon after he took office to share perspectives on sustainability, development and food sovereignty. The Prime Minister agreed with most of our points, and he encouraged us to continue advocating for evidence-based policies.
- ★ **New Zealand aid continues.** On request from the New Zealand Ambassador, La'o Hamutuk wrote a briefing paper about Timor-Leste's falling oil income and fiscal unsustainability. As a result of our information, New Zealand decided not to cut its aid to Timor-Leste.
- ★ **The Audit Chamber of the Court of Appeal rejected the Suai Supply Base contract.** La'o Hamutuk had previously web-published on Hyundai Engineering & Construction's corrupt history and discussed it at our public meeting on the Tasi Mane Project.
- ★ **Public discussion increases about the danger of oil dependency** and the need to diversify Timor-Leste's economy. As oil and gas production and prices fall, more policy makers and others understand that Timor-Leste's oil will run out in the not-so-distant future, a reality that La'o Hamutuk has underscored for years.
- ★ **The Ministry of Justice incorporated some of La'o Hamutuk recommendations** related to public domain, eviction, indemnity and more consideration to international conventions, into the draft Land Laws.
- ★ **The UNDP Human Development Report reflects Timor-Leste more** accurately as a result of La'o Hamutuk's interaction with its authors. Other misleading reports have been withdrawn or corrected.
- ★ **Many Parliamentarians listened to and agreed with La'o Hamutuk's presentation at the Panorama Orsamentál budget workshop**, and many of our concerns were echoed by presenters from the ADB, World Bank and Ministry of Finance.
- ★ **International volunteers in Timor-Leste are more effective** after attending briefings by La'o Hamutuk to international volunteers with Austraining, the Red Cross, Engineers Without Borders, KOICA, Peace Corps and Australian Volunteers International.

With our donors, we have established specific indicators to quantify some results from our work, as follows:

Indicator	Examples of results (more are in the text and appendices)
Key policymakers who accept LH ideas and inputs	<ul style="list-style-type: none"> <li>More than 100 people in different Government agencies</li> <li>Prime Minister</li> <li>President of the Republic</li> <li>Members of Parliament from Committee C, Partidu Demokrátiku and others</li> <li>UNDP Country Office and Chief Statistician for the Human Development Report</li> <li>More than 200 people in international agencies, including UN, researchers, donors, advisors, diplomats, jurists and others</li> </ul>



Indicator	Examples of results (more are in the text and appendices)
<b>Alternative proposals/policies are reviewed, considered and/or adopted by officials in Government, Parliament and international agencies</b>	<p>Parliament Committees A, C, D and F (State Budget, 2015 Census)</p> <p>Ministry of Finance (budget and sustainability)</p> <p>D-G for Statistics (Business Activities Survey, Labor Force Survey &amp; Nat'l Accounts)</p> <p>National Directorate for Environment</p> <p>Seed Policy Working Group</p> <p>World Bank, ADB and EU suggestions on sustainability and budget echo LH analysis</p> <p>Fretilin and PD MPs (Petroleum Fund and ESI)</p> <p>MPs on reducing the budget allocation on Tasi Mane Project</p> <p>Prime Minister and President considered and agreed with many of LH's concerns and suggestions on sustainability and budget</p> <p>Central Bank and ANP on incorrect data</p> <p>World Bank's World Development Indicators and UNDP's Human Development Index report corrected errors following LH suggestion</p>
<b>Number of people who participate in LH trainings, presentations and other public events</b>	<p>Appendix 3 lists more than 40 such events, which involved more than 2,500 people. Events which attracted more than 50 participants included:</p> <ul style="list-style-type: none"> <li>400 at Timor-Leste and Development Partners Meeting</li> <li>200 at presentation to ANU's Timor-Leste 2015 Update conference, Canberra</li> <li>200 at seminar in IOB</li> <li>120 at Australia-East Timor Association Independence Day dinner, Melbourne</li> <li>150 at public meeting on Tasi Mane project</li> <li>150 at public meeting on sustainable agriculture</li> <li>150 at Patria Foundation workshop on gender equality</li> <li>150 at TLSA conference (maritime boundaries)</li> <li>150 at TLSA conference (ZEESM)</li> <li>150 at presentation during Panorama Orsamentál budget workshop</li> <li>150 at discussion with community in Betano on impacts of refinery project</li> <li>120 at CAC seminar on corruption in petroleum industry</li> <li>100 at the Asia Foundation Policy Leader Group seminar on aid effectiveness</li> <li>100 at UNTL seminar on maritime boundaries</li> <li>100 at LH public meeting on proposed 2016 budget</li> <li>100 at Parliamentary seminar on proposed 2016 budget</li> <li>100 at UNITAL workshop on agriculture organized by Agriculture Faculty</li> <li>60 at Fulan Naroman Discussion on sustainability</li> <li>60 at presentation at OBS 2015 conference in São Tomé and Príncipe</li> <li>55 at training given to Luta ba Futuru and other local NGOs in Same, Manufahi</li> </ul> <p>We also participated in two nationally broadcast TV programs:</p> <ul style="list-style-type: none"> <li>TVE talk show on petroleum policy</li> <li>TVTL program discussing government budget strategy</li> </ul>
<b>Number of organizations, policy makers and journalists who request LH's expertise</b>	<p>More than 250 organizations and people, including journalists, academics, civil society organizations, researchers, advisors, diplomats, activists, aid agencies, economists, oil company representatives, government officials, politicians, and IFI and UN representatives. This number includes those who contact us in person or by email, but not everyone who attends our events or uses our website, blog or other publications.</p>
<b>New funding sources are accessed</b>	<p>We signed new contracts with The Asia Foundation and Development and Peace.</p>

## Achievements in 2015

In our proposals and Annual Report for 2014, we identified new and quantifiable activities to accomplish during 2015, as follows:

Activity	Implemented?
Continue as the primary Timor-Leste researchers for the International Budget Partnership's Budget Tracker.	Done.
Write at least 10 submissions or letters to Parliament, policy makers or international agencies on proposed legislation or policies, such as the draft Anti-Corruption, Land and Mining Laws, offshore and onshore petroleum activity, state budget and other issues.	Done; wrote 3 budget submissions, one submission to TLDPM, 4 letters, policy briefs to MAP and NZ embassy. Total: 10
Advocate for more effective environmental licensing and anti-corruption processes, including monitoring the licensing and permit process for megaprojects.	Partially done; collected information on environmental licensing processes and consulted on Environmental Impact Survey, still need to publish information we collected.
Three field visits to districts to do research on local seeds.	Visited two (Maliana and Same)
Write an analysis of the cost and management of electric power generation.	Not finished.
Write an analysis of the impact of lower world oil prices on fiscal sustainability of Timor-Leste.	Done.
Monitor the implementation of the media law.	Partially done; not many developments on the issue in 2015.
Monitor new bidding rounds for offshore oil exploration.	No bidding round was conducted.
Continue to monitor and write about the ZEESM project in Oecusse.	Partially done; collected information and gave presentations, but staffer left before publishing.
Deepen our analysis and advocacy on the Tasi Mane project, Dili Airport and Tibar Port.	Partially done; there is a lot left to do.
Continue to follow inter-governmental process on disappeared persons.	Done.
Continue working on accountability for past human rights abuses with other organizations.	Partially done.
Organize a human rights film festival in Dili and two other districts, together with HAK.	Not done, although helped HAK to organize screening of 'Senyap' ('The Look of Silence').
Update and enhance our model of financial sustainability and use it to educate policy-makers and the public.	Done.
Provide at least six free or at-cost trainings for civil society, universities and communities and four contracted trainings and briefings for other organizations or institutions.	Done; provided two free trainings and helped to lead several workshops and discussions on gender responsive budgeting, petroleum industry, maritime boundaries. Also provided eight contracted trainings to international organizations.
Give at least five briefings for journalists, Members of Parliament and others.	Done.

Activity	Implemented?
Organize at least five public meetings (seminars) in the districts and two in Dili.	Partially done; organized two in districts and three in Dili.
Post at least 10 new web pages, 20 updated web pages, and 20 new blog entries.	Partially done; eight new webpages, more than ten updates and 30 blog entries.
Produce at least two issues of our Bulletin.	Not done.
Broadcast at least 12 Radio Igualdade programs.	Done; produced 14.
Develop and promote our resource center, acquiring about 20 new books or audio-visual materials; recruit a volunteer and receive 10 students as interns.	Partially done; acquired several new books and materials, recruited one volunteer and hosted four interns.
Contract a new external evaluator to review La'o Hamutuk activities during 2011-2014.	Not done.
Contract a new external auditor for our annual financial statements.	Done, CCBS did 2014 audit.
Be more effective in recruiting new Timorese and international staff.	Recruited two international (although one left after less than a month) and one Timorese (although he left after six months).
Continue to increase capacity building by sending staff to Tetum and English courses.	International staff attended Tetum course.

## Plans for 2016

Most of our work in 2016 will continue research, public education and advocacy on the topics discussed above, as most of the issues are ongoing. However, we have established goals for the coming year, including:

- ★ Continue as the primary Timor-Leste researchers for the International Budget Partnership's Budget Tracker.
- ★ Analyze and explain evolving information on oil production and revenues, trade, inflation, employment and other economic statistics.
- ★ Write at least ten submissions or letters to Parliament, policy makers and international agencies on proposed legislation and policies such as the state budget, offshore and onshore petroleum activity, contracting and other issues.
- ★ Organize at least two public meetings to share information and alternative perspectives with the public, media, government and civil society.
- ★ Give at least six paid trainings to other organizations, plus four free or at-cost trainings for civil society, schools or local communities.
- ★ Post at least 10 new webpages, 20 updated webpages and 20 new blog entries.
- ★ Produce at least one edition of La'o Hamutuk's *Bulletin*.
- ★ Conduct field visits to research the use of local seeds.
- ★ Continue to monitor and participate in discussions around the Land Law.
- ★ Deepen our analysis and produce written articles or add to our existing information on ZEESM, Tibar port, Tasi Mane project, and others.
- ★ Produce at least 12 *Radio Igualdade* programs, and explore the possibility of expanding our programming to more community radio stations.

- ★ Continue to write articles for print media and improve monitoring of local media to ensure that our information is used correctly.
- ★ Increase the number of press releases we produce, and invite journalists to briefings to train them on issues such as the state budget and petroleum industry.
- ★ Explore increased cooperation with TVTL and TVE, and work with them to produce programs showing debates or trainings on topics related to La'o Hamutuk's work.
- ★ Acquire at least 20 books and new audiovisual material for our resource center. Also, we will publicize our resource center and improve its organization.
- ★ Improvement the process for recruiting new staff, and recruit new researchers as well as a new finance officer, and address the current gender imbalance in the office.
- ★ Recruit local and/or international volunteers.
- ★ Improve staff capacity through English and Portuguese courses.
- ★ Improve our internal skills transfer system from experienced and international staff to newer staff.

## Appendix 1. Financial report

All amounts are specified in U.S. dollars. La'o Hamutuk's fiscal year is the calendar year.

The organization has a flat wage structure; both local and international staff received take-home salaries of \$650 dollars per month during 2015, plus a "13th month" in December. All staff receive benefits that include health insurance, some of which is self-insurance funded from a 'Health Reserve' below. International staff receive one return airfare from their home country, as well as a 'readjustment allowance' of \$200 for each month worked up to the end of the first year, payable after they finish working with La'o Hamutuk. Staff members who must move to Dili to work at La'o Hamutuk receive \$200/month toward house rental costs.

In order to preserve La'o Hamutuk's independence, we maintain our policy of not accepting contributions from institutions with a significant interest in Timor-Leste: the UN and its agencies, the World Bank, ADB, IMF, major multilateral and bilateral donors to Timor-Leste, the Timor-Leste Government, and transnational corporations operating here.

In 2015 we received funding from the Norwegian Embassy in Jakarta (managed by Hivos) and The Asia Foundation that supported us for the entire year. We also received funding from Development and Peace (Canada) from July through December. Our contract with the Norwegian Embassy ended in 2015 and we hope to renew it for 2016. Next year we also expect to restore our partnership with Misereor (Germany), who supported us in 2014.

### Balance sheet

This table indicates our total cash and bank account balances at the start and end of 2015, amounts of money set aside for specific purposes and from particular donors, and unrestricted money available for general operations.

	Total cash & bank balances	Read- justment reserve	Health reserve <sup>47</sup>	Sustain- ability reserve <sup>48</sup>	Opera- tional reserve <sup>49</sup>	Building fund <sup>50</sup>	Transi- tional funding <sup>51</sup>	TAF	D&P	Norway / Hivos	Reim- burse- ment	Unres- tricted funds
<b>Balance</b>												
<b>31 Dec.</b>	242,209	-	21,000	55,000	45,000	12,280	7,000	-	-	7,657	109	<b>94,163</b>
<b>2014</b>												
<b>Income</b>												
<b>during</b>	119,513	2,400	3,177	-	-	-	-	18,000	22,715	72,609	-	<b>611</b>
<b>2015</b>												
<b>Expendi- ture during</b>	134,996	-	6,977	-	-	-	7,000	18,000	11,358	80,266	109	<b>11,287</b>
<b>2015</b>												
<b>Balance</b>												
<b>31 Dec.</b>	226,725	2,400	17,200	55,000	45,000	12,280	-	-	11,358	-	-	<b>83,488</b>
<b>2015</b>												

<sup>47</sup> This is a self-insurance fund for medical expenses for staff and their families who do not have corporate insurance. As our staff in 2015 is smaller than it had been, we drew down the balance in this fund by \$3,800 during 2015.

<sup>48</sup> The Sustainability Reserve is to replace and repair computers, motorcycles and other capital assets.

<sup>49</sup> The Operational Reserve includes approximately three months' worth of expenses, to avoid cash flow problems.

<sup>50</sup> This fund was established to build and furnish La'o Hamutuk's new office in 2011. The balance will be applied to future repairs and equipment for our building.

<sup>51</sup> Donors who have withdrawn from Timor-Leste or have a different budget year from ours transferred money in 2012 for later expenditures. We used \$23,000 of this during 2014 and the remaining \$7,000 in 2015.

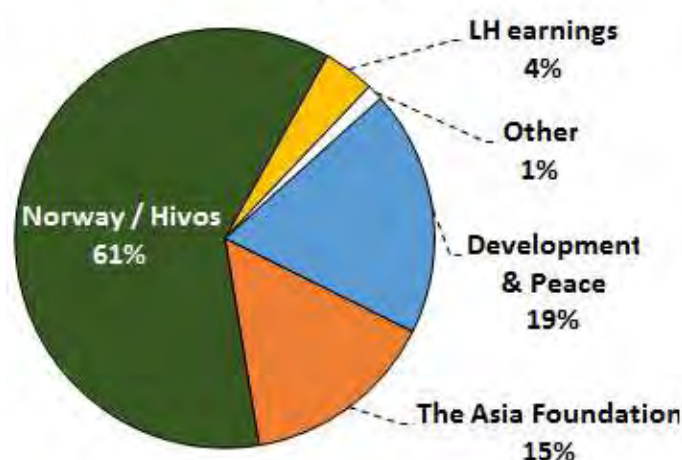
## Revenues

The following table shows income received by La'o Hamutuk during 2015. La'o Hamutuk received \$72,609 from the Embassy of Norway in Jakarta, \$18,000 from The Asia Foundation, and \$22,715 from Development and Peace (D&P, Canada). We also earned \$4,724 from trainings and consulting services we provided to international NGOs and agencies.

Half of the new grant from Development and Peace was spent during 2015 and half will be used during 2016, as our contract is for July 2015 - June 2016.

## Revenues received during 2015

Total \$119,513



Category	Budget <sup>52</sup>	Actual	Difference	Explanation
Carried over from prior grants	7,000	14,657	7,657	Remaining \$7,000 of \$30,000 given by Hivos and D&P in 2012 to facilitate our transition to new donors. \$7,657 carried over from Norwegian Embassy grant received in 2014; not spent until 2015.
General support from the Norwegian Embassy	70,000	72,609	2,609	
General support from The Asia Foundation	20,000	18,000	-2,000	Final 10% to be transferred in 2016.
General support from new donors	27,400	22,715	-4,685	From D&P, half of which is for 2016. We did not yet sign a contract with Misereor.
Bank interest	600	264	-336	ANZ assessed interest penalty because of unauthorized premature withdrawal from our Time Deposit account
Earned by La'o Hamutuk	3,000	4,724	1,724	Briefings and trainings provided by LH, as well as research for the Int'l Budget Project
Sales	260	0	-260	
Misc.	1,200	1,200	0	From Wheaton College to cover expenses of hosting a student interne
<b>Total received in 2015</b>	<b>122,460</b>	<b>119,513</b>	<b>-2,947</b>	
<b>Total including carried over funds</b>	<b>129,460</b>	<b>134,170</b>	<b>4,710</b>	

<sup>52</sup> This is the 2015 Budget plan which was published in La'o Hamutuk's 2014 Annual Report, as it is the most recent one we have shared with donors.

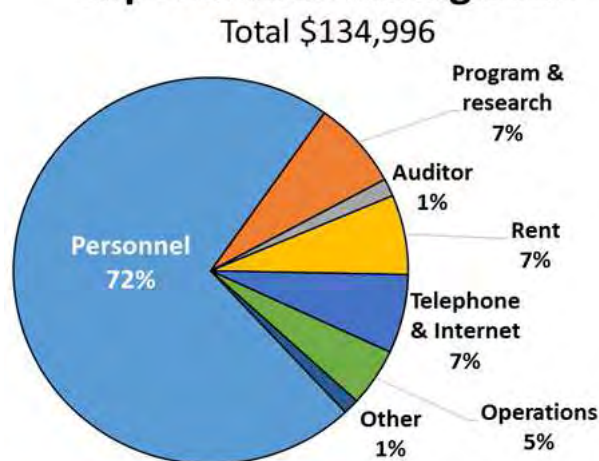
### Expenditures

The table below and graph at right show the money budgeted and spent by La'o Hamutuk during 2015 for different aspects of our work, totaling \$134,996.

Personnel costs are the largest component of our expenses because the research, analysis and advocacy that form the core of our work rely on our human resources.

Because of delays in renewing our contract with Misereor and due to voluntary and involuntary savings, we reduced our overall expenses. However, they were still slightly more than the income we received which was allocated for 2016, and we covered the deficit from La'o Hamutuk's reserves.

### Expenditures during 2015



Category	Budget	Actual	Diff.	Funding source that covered expenses							Explanation
				TAF	Norway	D&P	Trans- itional funding	LH savings/ earnings	Health reserve	Reim- burse- ment	
<b>I Non-recurrent expenditure</b>											
Capital equipment	1,000	906	-94	127	568	80	50	80	-	-	
<b>II Staff costs</b>											
Personnel	108,200	96,815	-11,385	12,642	56,375	7,977	4,916	7,927	6,977	-	Three fewer staff during the latter part of 2015
Staff training	600	240	-360	34	151	21	13	21	-	-	
<b>III Project Activities</b>											
Bulletin	1,200	70	-1,130	10	44	6	4	6	-	-	
Public meetings	800	1,105	305	156	694	98	60	98	-	-	
Radio programs	3,300	5,464	2,164	769	3,428	485	299	482	-	-	We added four more community radio stations
Research	3,000	3,334	334	469	2,092	296	182	294	-	-	
Resource Center	800	624	-176	88	392	55	34	55	-	-	
Int'l conferences	1,500	441	-1,060	47	208	29	18	29	-	109	
<b>IV Project Administration</b>											
Operations	3,900	4,289	389	604	2,692	381	235	378	-	-	
Office rent	9,000	9,000	0	1,267	5,648	799	493	794	-	-	
Office building	200	60	-140	8	38	5	3	5	-	-	
Transportation	1,100	788	-313	111	494	70	43	69	-	-	Most staff use their own transport
Telephone and internet	9,300	9,081	-219	1,278	5,698	806	497	801	-	-	
Auditor	2,000	2,000	0	281	1,255	178	109	176	-	-	
Miscellaneous expenses	500	780	280	110	490	69	43	69	-	-	
<b>Total</b>	<b>146,400</b>	<b>134,996</b>	<b>-11,404</b>	<b>18,000</b>	<b>80,266</b>	<b>11,358</b>	<b>7,000</b>	<b>11,287</b>	<b>6,977</b>	<b>109</b>	



## Projected budget for 2016

This is for all of La'o Hamutuk's activities and operations. Donors who support our work as a project will each fund a portion of them, and we will prepare separate, multi-year budgets for our funding proposals.

Category	2016	Explanation
<b>I Non-recurrent expenditure</b>		
Capital equipment	500	Computer
<b>II Staff costs</b>		
Personnel	111,200	Salaries, <sup>53</sup> wage tax, visa, health insurance, transport for international staff, housing, readjustment.
<b>III Project activities</b>		
Bulletin	1,600	Printing and distribution. One issue in 2016.
Public Meetings	1,100	Space rental, publicity, refreshments
Radio program	4,300	Air time and fuel for community and national radio stations
Research	3,000	Travel and accommodation during field research in Timor-Leste
Resource Center	800	Newspapers, books and other materials
International conferences	500	Conference hosts will reimburse most costs
<b>IV Project administration</b>		
Operations	4,000	Electricity, supplies, photocopying, bank fees, etc.
Rent	9,000	
Office building	100	Maintenance, furniture and equipment for office building
Transportation	800	Transport and motorcycle maintenance, in Dili and nearby
Telephone and Internet	7,600	
Auditor	2,000	
Miscellaneous expenses	500	
<b>Total</b>	<b>147,000</b>	
<b>Revenues</b>		
<b>2016</b>		
Support from Development and Peace	23,700	Second year of two-year contract
Support from The Asia Foundation	20,000	Promised; contract not yet signed.
Support from Misereor	50,000	Not yet contracted; agreed in principle
Support from Norwegian Embassy or a new donor	45,000	Not yet secure
Earned by La'o Hamutuk	4,000	Training, consulting, writing papers, etc.
Sales, interest and donations	700	Sale of books, etc. and interest on pre-2014 assets
<b>TOTAL INCOME</b>	<b>143,400</b>	
<b>Deficit</b>	<b>-3,600</b>	If we succeed in executing all our plans, we will cover the deficit from our pre-2014 reserves.

<sup>53</sup> Salaries are budgeted at \$700/month for 2016 and 2017. We plan to add three local staff and one international staff in 2016 to replace those who have left or are leaving.

## Appendix 2. Media coverage

La'o Hamutuk is frequently interviewed by journalists and international organizations to provide background information, comment on current events, or share findings from our research.

This lists some of the coverage of La'o Hamutuk's work in local and international media during 2015, as well as articles by La'o Hamutuk staff published elsewhere. It leaves out most publications not in English or Tetum, and does not include many of our articles or releases which were copied or referenced by on-line publications and websites.

Title/topic	Date	Medium	Author	URL	Comments
Timor-Leste and the Power of Infrastructure (or Curse?)	24 Oct 2014	FreeBalance website	Doug Hadden	<a href="http://www.freebalance.com/site/index.php/timor-lestes-and-the-power-of-infrastructure-or-curse/">http://www.freebalance.com/site/index.php/timor-lestes-and-the-power-of-infrastructure-or-curse/</a>	Discusses LH use of FreeBalance data
Espera OJE 2015 bele fo benefisiu ba Povu	19 Jan	Business Timor			Interviewed Adilson
Governu tenki investe maka's iha setor tolu produtivu	19 Jan	Business Timor			Interviewed Adilson
After the buffaloes clash: Moving from political violence to personal security in Timor-Leste	Feb	Case Study report from Overseas Development Institute	Craig Valters et al	<a href="http://www.developmentprogress.org/sites/developmentprogress.org/files/casestudy-report/timor_lestes_-_full_report_web.pdf">http://www.developmentprogress.org/sites/developmentprogress.org/files/casestudy-report/timor_lestes_-_full_report_web.pdf</a>	Many graphics and references from LH.
Rezolusaun kona-ba juiz internasionál nian iha Timor-Leste inkonstitusionál - Estudu	3 Feb	SAPONOTÍCIAS		<a href="http://noticias.sapo.pt/tetum/info/artigo/1429780.html">http://noticias.sapo.pt/tetum/info/artigo/1429780.html</a>	Based on legal analysis circulated by LH
Timor: expulsão dos juristas portugueses foi "inconstitucional"	3 Feb	LUSA (printed in many Portuguese newspapers)		<a href="http://www.tvi24.iol.pt/internacional/juristas-portugueses-expulsos/timor-expulsao-dos-juristas-portugueses-foi-inconstitucional">http://www.tvi24.iol.pt/internacional/juristas-portugueses-expulsos/timor-expulsao-dos-juristas-portugueses-foi-inconstitucional</a>	Based on legal analysis circulated by LH
				<a href="http://www.dn.pt/inicio/globo/interior.aspx?content_id=4378444">http://www.dn.pt/inicio/globo/interior.aspx?content_id=4378444</a>	
				<a href="http://www.artigosnoticias.com/noticia/all/804832/resolucoes-sobre-juizes-internacionais-em-timor-lestes-sao-inconstitucionais.html">http://www.artigosnoticias.com/noticia/all/804832/resolucoes-sobre-juizes-internacionais-em-timor-lestes-sao-inconstitucionais.html</a>	
Proposta ba Lei rai nian sei fo bosu investor estrangeiru	9 Feb	Business Timor			Interviewed Inês
East Timor's Gusmão to stay in government as investment minister	11 Feb	Reuters (printed many places)	Randy Fabi	<a href="http://uk.reuters.com/article/2015/02/11/uk-timor-politics-idUKKBN0LF0UC20150211">http://uk.reuters.com/article/2015/02/11/uk-timor-politics-idUKKBN0LF0UC20150211</a>	Quotes Charlie on whether XG will continue to pull puppet strings
As Xanana Gusmão departs, Timor must prepare for when the oil runs dry	13 Feb	Sydney Morning Herald	Tom Allard	<a href="http://www.smh.com.au/world/as-xanana-gusmao-departs-timor-must-prepare-for-when-the-oil-runs-dry-20150213-13des2.html">http://www.smh.com.au/world/as-xanana-gusmao-departs-timor-must-prepare-for-when-the-oil-runs-dry-20150213-13des2.html</a>	Quotes Charlie on need to spend on education and health
Ita presiza buat barak liu duke osan atu atinji dezenvolvimentu: Lisaun husi no ba Timor-Leste	13 Feb	Tempo Semanál website	Charles Scheiner	<a href="http://www.temposemanal.com/opiniaun/ita-presiza-buat-barak-liu-duke-osan-atu-atinji-dezenvolvimentu-lisaun-husi-no-ba-timor-lestes">http://www.temposemanal.com/opiniaun/ita-presiza-buat-barak-liu-duke-osan-atu-atinji-dezenvolvimentu-lisaun-husi-no-ba-timor-lestes</a>	Article by Charlie
Ita presija buat barak liu duke osan atu atinji dezenvolvimentu Lisaun husi no ba Timor-Leste	19 Feb	Independente	Charles Scheiner		Article by Charlie
Organização Contesta menor Transparencia de Relatorio de Industrias Extrativas Timorenses	19 Feb	LUSA (printed in STL, Diáriu and Timor Post)	Antonio Sampaio	<a href="http://www.sapo.pt/noticias/organizacao-contesta-menor-transparencia-de-54e5ae2e18c1025b2a4df0b6">http://www.sapo.pt/noticias/organizacao-contesta-menor-transparencia-de-54e5ae2e18c1025b2a4df0b6</a>	Based on LH blog article
Organizasaun Kontesta Ladun iha Transparencia hosi Relatorio Industria Estrativa Timoroan	20 Feb	Diáriu Nasionál			Cites LH on the Transparency of TL EITI report

Title/topic	Date	Medium	Author	URL	Comments
Timor-Leste: Overview of Corruption and Anti-Corruption	20 Feb	Transparency International	Francesco Bosso	<a href="http://www.transparency.org/files/content/corruptionqas/Country_profile_Timor_Leste_2015.pdf">http://www.transparency.org/files/content/corruptionqas/Country_profile_Timor_Leste_2015.pdf</a>	Lists 11 references to LH publications; later revised due to LH input
Data from Timor Leste - Transparency Initiative gets a little more opaque	20 Feb	Publish What You Pay blog	Alice Powell	<a href="http://createsend.com/t/r-C3DB9B21B91A73B12540EF23F30FEDED#toc_item_5">http://createsend.com/t/r-C3DB9B21B91A73B12540EF23F30FEDED#toc_item_5</a>	Extract from LH blog article
ONG timorensa recomenda corte de cerca de 22% no orçamento de 2015	24 Feb	LUSA (printed in Diáriu in Tetum)	Antonio Sampaio	<a href="http://noticias.sapo.tl/portugues/lusa/artigo/18895290.html">http://noticias.sapo.tl/portugues/lusa/artigo/18895290.html</a>	Based on LH letter to Prime Minister
PM Araujo, recognize the falling state revenues when revising the 2015 state budget	26 Feb	Independente	LH		Printed full text of LH letter (in English)
	26 Feb	Tempo Semanal	LH		Printed LH press release
Timor-Leste EITI implementation	March	Global EITI website		<a href="https://eiti.org/TimorLeste/implementation">https://eiti.org/TimorLeste/implementation</a>	Links to LH blog article on 2012 EITI report
Government response to La'o Hamutuk letter	9 Mar	RDTL Ministry of Finance	V. Minister Helder Lopes	<a href="https://www.mof.gov.tl/wp-content/uploads/2015/03/Letter_to_LAO_HAMUTUK_No_ref_048_english_Version.pdf">https://www.mof.gov.tl/wp-content/uploads/2015/03/Letter_to_LAO_HAMUTUK_No_ref_048_english_Version.pdf</a>	Public response to La'o Hamutuk letter
East Timor prime minister looks beyond oil	12 Mar	Nikkei Asian Review	Simon Roughneen	<a href="http://asia.nikkei.com/magazine/20150312-ASEAN-Linked-lands-meshe-d-markets/Politics-Economy/East-Timor-prime-minister-looks-beyond-oil">http://asia.nikkei.com/magazine/20150312-ASEAN-Linked-lands-meshe-d-markets/Politics-Economy/East-Timor-prime-minister-looks-beyond-oil</a>	Quotes Charlie
La'o Hamutuk: Labele soe tokon \$4 tan ba planta LNG iha Beaçu	23 Mar	Business Timor			Reprints LH letter to Procurement Commission
Timor Leste 'running out of money'	23 Mar	Singapore Straits Times	Jonathan Pearlman	<a href="http://news.asiaone.com/news/world/timor-lest-running-out-money">http://news.asiaone.com/news/world/timor-lest-running-out-money</a>	Several quotes from Charlie
Inpex Corporation writes down value of Kitan oil field in Timor Sea	24 Mar	Sydney Morning Herald	Angela Macdonald Smith	<a href="http://www.smh.com.au/business/mining-and-resources/inpex-corporation-writes-down-value-of-kitan-oil-field-in-timor-sea-20150324-1m62q0.html#ixzz3VJjHi6el">http://www.smh.com.au/business/mining-and-resources/inpex-corporation-writes-down-value-of-kitan-oil-field-in-timor-sea-20150324-1m62q0.html#ixzz3VJjHi6el</a>	Cites LH on falling Kitan revenues
Sosiedade sivil kritika laiha Mudansa ba OGE husi VI Governu	27 Mar	STL			Interviewed Juvinal
Asegura ekonomia TL tenke halo balansu esportasaun no importasaun	30 Mar	Business Timor			Uses information from LH
Time ticking for Timor Leste as Sunrise shelved	April	Petroleum Economist	Damon Evans	<a href="http://www.petroleum-economist.com/Article/3437580/Natural-Gas-and-LNG/Time-ticking-for-Timor-Leste-as-Sunrise-shelved.html">http://www.petroleum-economist.com/Article/3437580/Natural-Gas-and-LNG/Time-ticking-for-Timor-Leste-as-Sunrise-shelved.html</a>	Based on LH releases, cites LH data
Doctor in the House	1 Apr	Southeast Asia Globe	David Hutt	<a href="http://sea-globe.com/rui-maria-de-araujo-timor-lest-east-timor-david-hutt-victor-blanco-southeast-asia-globe/">http://sea-globe.com/rui-maria-de-araujo-timor-lest-east-timor-david-hutt-victor-blanco-southeast-asia-globe/</a>	Quotes Charlie
Projetu ZEESM laiha transparensia	2 Apr	Tempo Semanal			Interviewed Juvinal
Projetu ZEESM laiha transparensia	2 Apr	Timor Post	Oki/cos		Interviewed Juvinal
Faan Mina JPDA, Timor-Leste fo fiar ba Conocophilips	2 Apr	Timor Post			Interviewed Juvinal
LH Sujere Hamenus Despeze Orsamentu Retifikativu	6 Apr	Tempo Semanal			La'o Hamutuk press release

Title/topic	Date	Medium	Author	URL	Comments
Timor Leste Sei "Mout", Tinan 2016 Kampu Mina Kitan Sei Maran	13 Apr	CJITL website	Nico	<a href="http://cjitlnoticias.sapo.tl/ekonomia/timor_lesete_sei_mout_tinan_201_379730">http://cjitlnoticias.sapo.tl/ekonomia/timor_lesete_sei_mout_tinan_201_379730</a>	Interviewed Charlie
Rural development in Timor Leste: some alternatives to decentralisation	17 Apr	Devpolicy blog	Terry Russel	<a href="http://devpolicy.org/rural_development_in_timor_lesete_some_alternatives_to_decentralisation_20150417/">http://devpolicy.org/rural_development_in_timor_lesete_some_alternatives_to_decentralisation_20150417/</a>	Links to LH website for several references
Oficial Governu konfirma Explorasaun Mina iha Kampu Kitan Atu Maran	24 Apr	CJITL website	Nico	<a href="http://cjitlnoticias.sapo.tl/nasional/oficial_governu_konfirma_explo_379884">http://cjitlnoticias.sapo.tl/nasional/oficial_governu_konfirma_explo_379884</a>	Supports earlier article based on LH info
Mina Kitan Atu Maran; ENI Rejeita Intervista, ANP La Konsidera Jornalista	26 Apr	CJITL website	Nico	<a href="http://cjitlnoticias.sapo.tl/ekonomia/mina_kitan_atu_maran_eni_rej_379916">http://cjitlnoticias.sapo.tl/ekonomia/mina_kitan_atu_maran_eni_rej_379916</a>	Supports earlier article based on LH info
Tribunal EUA husu Bobby fo fila osan	4 May	Timor Post			Interviewed Juvinal
PN tenki brani diskute Lei Anti Korupsaun	7 May	Timor Express		<a href="http://timorexpress.tl/">http://timorexpress.tl/</a>	
Alfredo Pires "Husik" Hela Timor Leste	10 May	CJITL website	Nico	<a href="http://cjitlnoticias.sapo.tl/nasional/alfredo_pires_husik_hela_timor_380042">http://cjitlnoticias.sapo.tl/nasional/alfredo_pires_husik_hela_timor_380042</a>	Response to earlier article based on LH info
Mina Sei maran, Governu tenke seriu kontrola despezas	11 May	Timor Post			Interviewed Juvinal
Kontrola Despeza Estadu tenki Efetivu	11 May	Independente			Reports on LH meeting with PM
PM of Timor Leste hasoru malu ho Ekipa Peskizador husi NGO La'o Hamutuk ohin iha Palasiu Governu	11 May	PM Facebook/twitter			Reports on LH meeting with PM
Drop in oil production reduces Timor Leste's revenue	11 May	MacauHub/LUSA	Antonio Sampaio	<a href="http://www.macauhub.com.mo/en/2015/05/11/drop_in_oil_production_reduces_timor_lestes_revenue/">http://www.macauhub.com.mo/en/2015/05/11/drop_in_oil_production_reduces_timor_lestes_revenue/</a>	Based on LH report
Deputada PD "Kontra" Argumentu La'o Hamutuk	11 May	CJITL website	Nico	<a href="http://cjitlnoticias.sapo.tl/ekonomia/deputado_cnrt_kontra_argumentu_380092">http://cjitlnoticias.sapo.tl/ekonomia/deputado_cnrt_kontra_argumentu_380092</a>	Response to earlier article based on LH info
La'o Hamutuk hateten liafuna ne'e hodi simu hasoru kritika deputada PN	14 May	CJITL		<a href="http://cjitlnoticias.sapo.tl/">http://cjitlnoticias.sapo.tl/</a>	Cited Juvinal on Oil is running out
Non Oil GDP kontinua estagnadu	8 June	Business Timor			Use La'o Hamutuk information
Enkontru Parseiru Dezenvolvimentu TLDPM tenke dezenvolve Ekonomiku	8 June	Business Timor			Interviewed Inês
Out of the black	11 June	SE Asia Globe	David Hutt	<a href="http://sea.globe.com/timor_lesete_oil_gas_david_hutt_bernado_salce_southeast_asia_globe/">http://sea.globe.com/timor_lesete_oil_gas_david_hutt_bernado_salce_southeast_asia_globe/</a>	Based on LH material on oil running out
Governu tenke konsidera risku hadia Aeroportu "Adilson: La presija bo'ot hanesan Singapura	17 June	Business Timor			Interviewed Adilson
Lei Rai la Benefisia Povu	23 June	Timoroman			Interviewed Inês
Arduous economic recovery in post conflict East Timor	23 June	Al Jazeera	Tom Benner	<a href="http://www.aljazeera.com/indepth/features/2015/06/arduous_economic_recovery_post_conflict_east_timor_150618113159072.html">http://www.aljazeera.com/indepth/features/2015/06/arduous_economic_recovery_post_conflict_east_timor_150618113159072.html</a>	Quotes LH presentation to TLDPM. Also in other media
Tara bandu: homegrown justice	25 June	SE Asia Globe	David Hutt	<a href="http://sea.globe.com/tara_bandu_east_timor_lesete_david_hutt_southeast_asia_globe/">http://sea.globe.com/tara_bandu_east_timor_lesete_david_hutt_southeast_asia_globe/</a>	Cites LH on poverty

Title/topic	Date	Medium	Author	URL	Comments
Estratejia ba Autosufisiensia Foos: Hamenus Importasaun no Hamenus Dependensia	30 June	STL	Maxi		Article on Food Self Sufficiency Strategy by LH
Growing the Non oil Economy: A private Sector Assessment for Timor Leste	July	ADB report	ADB	<a href="http://www.adb.org/documents/growing-non-oil-economy-psa-timor-leste">http://www.adb.org/documents/growing-non-oil-economy-psa-timor-leste</a> <a href="http://www.adb.org/node/175072">http://www.adb.org/node/175072</a> (Tetum)	Cites LH on Tasi Mane project and Petroleum Fund
Toiling for beans in Timor Leste: the struggles of coffee farmers	2 July	UCA News	Siktus Harson	<a href="http://www.ucanews.com/news/toiling-for-beans-in-timor-leste-the-struggles-of-coffee-farmers/73865">http://www.ucanews.com/news/toiling-for-beans-in-timor-leste-the-struggles-of-coffee-farmers/73865</a>	Quotes Mariano and Charlie
Tilman : Rendimentu Ekonomia Agrikultores TL La'ek, Governu Fallia Kreia Industria Ki'ik	10 July	Tempo Semanal		<a href="http://www.tempotimor.com/ekonomia/tilman-rendimentu-ekonomia-agrikultores-tl-la-ek-governu-fallia-kreia-industria-ki-ik">http://www.tempotimor.com/ekonomia/tilman-rendimentu-ekonomia-agrikultores-tl-la-ek-governu-fallia-kreia-industria-ki-ik</a>	Quotes Juvinal on failure to develop agriculture sector
Lei Rai la Benefisia ba Se? Povu ka Investor-(1)	12 Jul	Timoroman			Based on LH information
Lei Rai la Benefisia ba Se? Povu ka Investor-2-Remata)	13 Jul	Timoroman			Based on LH information
TL Potensia Bo't ba Turismu	15 Jul	Diáriu Nasionál			Interviewed Juvinal
Estratéjia ba Autosufisiensia foos: Hamenus Importasaun no Hamenus Dependensia	13 July	Aitaraklaran blog (from President's office)	Maxi	<a href="https://aitaraklaranlive.wordpress.com/2015/07/13/stratejia-ba-autosufisiensia-foos-hamenus-importasaun-no-hamenus-dependensia/">https://aitaraklaranlive.wordpress.com/2015/07/13/stratejia-ba-autosufisiensia-foos-hamenus-importasaun-no-hamenus-dependensia/</a>	By LH
Juvinal Dias: Kada Ema iha Ninia Mekanismu Hasoru Problema	28 July	STL	Thomas Sanches		Profile of Juvinal, including his work at LH
Timor Leste Presiza Kira Politika Redus Importasaun	7 Aug	STL	Jacinta Sequeira		Interviewed Juvinal
Is East Timor Now a Rich Country?	22 Aug	The Diplomat	Mong Palatino	<a href="http://thediplomat.com/2015/08/is-east-timor-now-a-rich-country/">http://thediplomat.com/2015/08/is-east-timor-now-a-rich-country/</a>	Based on LH blog article
Dada Kadoras Timor Gap Dependence Politika Governu	4 Sep	STL	J. Santos	<a href="http://digital.suaratororosa.com/blog/2015/09/04/04-setembru-2015/">http://digital.suaratororosa.com/blog/2015/09/04/04-setembru-2015/</a>	Quotes Juvinal
Lei ba rai	4 Sep	RTL radio			Interviewed Inês
Estadu Labele ho Unidade Politika, tenke iha Forsa Ekonomia	11 Sep	Timor Post			Interviewed Juvinal
Rehabilitasaun Estrada Impaktu poluisaun ba comunidade	14 Sep	RTL			Interviewed Adilson
Australia Laiha Direitu Okupa Tasi Timor	15 Sep	STL			Interviewed Juvinal
La Publika Ezekusaun OJE, Governu Inkonsistensia	15 Sep	STL			Interviewed Juvinal
Luta to'o Australia Rekonese Direitu TL	15 Sep	Timor Post			Interviewed Juvinal
TL Insuficiente ba Transparensia Orsamental	15 Sep	Timor Post			Interviewed Juvinal
Governu-PN tenke muda Politika	15 Sep	Independente			Interviewed Juvinal
Iha Sinal Governu Viola Lei OJE	15 Sep	Timoroman			Interviewed Juvinal
Estadu Tenki Muda Política Debate Orsamental	15 Sep	Diáriu Nacional		<a href="http://www.jndiario.com/2015/09/15/estadu-tenki-muda-politika-debate-orsamental/">http://www.jndiario.com/2015/09/15/estadu-tenki-muda-politika-debate-orsamental/</a>	Interviewed Juvinal
Horta: "I'm hopeful and convinced we can work out an improved maritime agreement"	23 Sep	Tempo Semanal (online)	C. Taylor and S. Lewis		Cites LH

Title/topic	Date	Medium	Author	URL	Comments
Tempo Timor	25 Sep	Tempo Semanal online			Based on LH information
Pensaun Vitalisia	28 Sep	TVTL TV			Interviewed Juvinal
Pensaun Vitalisia	28 Sep	STL News			Interviewed Juvinal
Southeast Asia's Transparency Problem	30 Sep	The Diplomat	Mong Palatino	<a href="http://thediplomat.com/2015/10/southeast-asias-transparency-problem/">http://thediplomat.com/2015/10/southeast-asias-transparency-problem/</a>	Quotes Juvinal
Indise Transparansia Orsamental TL Kontinua Tama iha Nivel Insufisiente	5 Oct	Tempo Semanal			Interviewed Juvinal
Edukasaun no formasaun Profesional	6 Oct	RTTL (Atualidade News)			Interviewed Juvinal
Hamos JPDA ho Tratadu tasi Timor	7 Oct	STL			Interviewed Juvinal
Feto iha situasaun eviksaun	8 Oct	Radio Rakambia			Interviewed Inês
Parpol Adora Vitalisia, Povu Tenki Julga Iha 2017	8 Oct	STL		<a href="http://te.hallo.tl/index.php/sosial/parpol-adora-vitalisia-povu-tenki-julga-iha-2017.html">http://te.hallo.tl/index.php/sosial/parpol-adora-vitalisia-povu-tenki-julga-iha-2017.html</a>	Interviewed Juvinal
Governu Tenki Kuidadu Despeza Estadu	9 Oct	STL	Joao Anibal	<a href="http://digital.suara-timor-lorosae.com/blog/2015/10/09/09-outubru-2015/">http://digital.suara-timor-lorosae.com/blog/2015/10/09/09-outubru-2015/</a>	Extensive interviewed Juvinal about oil money running out
Modelu parseiru publiku-pribadu (PPP) esperiensia hosi nasaun balu iha mundu no lisaun ba Timor-Leste (parte 1)	13 Oct	Independente	Adilson		By LH
Modelu parseiru publiku-pribadu (PPP) esperiensia hosi nasaun balu iha mundu no lisaun ba Timor-Leste (parte 2)	14 Oct	Independente	Adilson		By LH
Poupansa Orsamentu	14 Oct	TVTL			Interviewed Juvinal
Poupansa Orsamentu	14 Oct	Radio Rakambia			Interviewed Juvinal
Modelu parseiru publiku-pribadu (PPP) esperiensia hosi nasaun balu iha mundu no lisaun ba Timor-Leste (parte 1)	19 Oct	Independente	Adilson		By LH
Tenke kaer Bobby Boye nia Membru sira (Editorial)	19 Oct	Independente			Article taken from LH blog
Naok Osan TL Tokon \$3, Bobby Boye tama Prizaun tinan 6	19 Oct	Independente	LH		Article taken from LH blog
Modelu parseiru publiku-pribadu (PPP) esperiensia hosi nasaun balu iha mundu no lisaun ba Timor-Leste (parte 1)	20 Oct	Independent	Adilson		By LH
Implikasaun hosi projeitu tasi mane ba ekonomia no povu nia moris	22 Oct	TVTL			Interviewed Juvinal at LH public meeting
Osan Minarai benefisia deit grupo Elite sira	2 Nov	Business Timor			Interviewed Juvinal
Proposta orsamento do estado 2016 1.8 billaun	5 Nov	STL TV news			Interviewed Charlie

Title/topic	Date	Medium	Author	URL	Comments
OJE 2016 Hatun-Hasae, PM Rui la konsistente	6 Nov	STL			Interviewed Charlie
Riku soin mina no gas iha Timor-Leste nia tasi okos	8 Nov	Timor Post			Uses LH info and graphics
Timor-Leste lakon espasu iha oportunidade ekonomiku	9 Nov	Business Timor			Interviewed Juvinal
Oinsa hasae produsaun iha rai laran hodi hamenus importasaun aihan	17 Nov	TVTL-TVE			Maxi comments during talk show organized by SECOMS
Boundary row escalates as finances deteriorate	20 Nov	Nikkei Asian Review	Hamish McDonald	<a href="http://asia.nikkei.com/Politics/Economy/International-Relations/Boundary-row-escalates-as-finances-deteriorate">http://asia.nikkei.com/Politics/Economy/International-Relations/Boundary-row-escalates-as-finances-deteriorate</a>	Quotes LH on Tasi Mane, budget
OGE 2016 liga ba asuntu edukasaun	22 Nov	RTL			Interviewed Juvinal
Timor Leste's money drying up	23 Nov	Radio New Zealand	Eric Frykberg	<a href="http://www.radionz.co.nz/news/world/290289/timor-lestes-money-drying-up">http://www.radionz.co.nz/news/world/290289/timor-lestes-money-drying-up</a>	Quotes LH on state budget
Governu La bele Lohi Povu Mina Sei Iha, Juvinal: Mina Kitan Maran Ona	30 Nov	STL Online		<a href="http://suara-timor-lorosae.com/governu-la-bele-lohi-povu-mina-sei-ihajuvinal-mina-kitan-maran-ona/">http://suara-timor-lorosae.com/governu-la-bele-lohi-povu-mina-sei-ihajuvinal-mina-kitan-maran-ona/</a>	Interviewed Juvinal
Governu Tenke Kuidadu ho Despezas	3 Dec	Timor Post			Interviewed Juvinal
Laiha ona Opozisaun iha Parlamentu Nasionál	4 Dec	Timor Post		<a href="http://www.diariuti-morpost.tl/berita-laiha-ona-opozisaun-ihaparlamentunasionaal.html#">http://www.diariuti-morpost.tl/berita-laiha-ona-opozisaun-ihaparlamentunasionaal.html#</a> <a href="http://www.timorhauniandoben.com/2015/12/laiha-ona-opozisaun-ihaparlamentu.html">http://www.timorhauniandoben.com/2015/12/laiha-ona-opozisaun-ihaparlamentu.html</a>	Interviewed Juvinal
Kontratu Governu-HUNDAY Presiza Esplikasaun Klaru	9 Dec	STL			Interviewed Juvinal
Governo tem de cuidar a despesa	9 Dec	Timor Post			Interviewed Juvinal
Transforma Fundu Infra-Estrutura ba Fundu Autonomia "Sei Sai Dezafiu ba Demokrasia iha TL"	16 Dec	STL			Interviewed Juvinal
Governu aloka osan bo'ot ba ZEESM, benefisiu la klaru	17 Dec	JN Diáriu			Interviewed Juvinal
Parlamento timorense aprova orçamento de 1,56 mil milhões de dólares para 2016	19 Dec	LUSA		<a href="http://www.sapo.pt/noticias/parlamento-timorense-aprova-orcamento-de-1-56-567529057fb0b0651817b51">http://www.sapo.pt/noticias/parlamento-timorense-aprova-orcamento-de-1-56-567529057fb0b0651817b51</a>	Quotes LH on restructure of Infra. Fund
The battle for Timor Leste's past	30 Dec	S.E. Asia Globe	David Hutt	<a href="http://sea-globe.com/battle-for-timor-lestes-past/">http://sea-globe.com/battle-for-timor-lestes-past/</a>	Cites LH on level of veterans' pensions
Presidente Republika Veta OJE 2016. La'o Hamutuk apresia	30 Dec	Timor Post			Interviewed Juvinal
La'o Hamutuk duvida kapasidade TimorGAP	30 Dec	Timor Post			Interviewed Juvinal
Why Timor Leste needs to escape from oil and gas	31 Dec	Deutschen Osttimor Gesellschaft newsletter	Adilson da Costa	<a href="http://osttimor.de/images/stories/pdfs/Newsletter/DOTG_Newsletter_2015_2.pdf">http://osttimor.de/images/stories/pdfs/Newsletter/DOTG_Newsletter_2015_2.pdf</a>	Article based on presentation in Germany



## Appendix 3. Presentations and programs

During 2015, La'o Hamutuk organized and provided speakers for many events, as well as conducting several trainings and briefings. Many of the PowerPoint presentations from these trainings are available at <http://www.laohamutuk.org/pres.htm> in English and/or Tetum. The list below includes briefings and training given to organized groups; we gave many others to individual journalists, diplomats, academics and others.

Topic	Date	Speaker(s)	Event or Audience
2015 General State Budget	2 Feb	Juvinal Dias	Australian Volunteers International (AVI)
Aid effectiveness in Timor-Leste (Lala'ok ajudu doadór iha TL)	9 Feb	Juvinal Dias	The Asia Foundation Policy Leader Group seminar on Aid, Investment and Accelerated Development
Rights and Sustainability	10 Feb	Juvinal Dias	Australian Red Cross volunteers
Rights and Sustainability	17 Feb	Charlie Scheiner	New ambassadors to TL from UK, Ireland, Belgium, and Sweden
2015 General State Budget	23 Feb	Adilson da Costa	Engineers Without Borders & Volunteer Service Abroad
Budget monitoring and analysis	25-26 Feb	Juvinal Dias	Training to Luta ba Futuru and other local NGOs in Same, Manufahi
Petroleum Dependency, State Budget and National Economy	4 Mar	Adilson da Costa	Osaka University Students
Land Rights	4 Mar	Inês Martins	Community group discussion in Liquiça
Is Fiscal Policy Sustainable?	5 Mar	Charlie Scheiner	Fulan Naroman discussion
Gender Responsive Budgeting (GRB)	10 Mar	Juvinal Dias	Training to GRB working group on writing submissions to Parliament and analyzing budget
Economic sustainability is the way to equitable development	16 Mar	Juvinal Dias	Patria Foundation workshop on gender equality
Rights and Sustainability	24 Mar	Charlie Scheiner	Students from Jakarta International School
Petroleum Dependency	14 Apr	Charlie Scheiner	Bi-monthly International NGO meeting
Producing Radio Programs	16 Apr	Mariano Ferreira	HASATIL members
Rights and Sustainability	22 Apr	Adilson da Costa	Volunteers from International Federation of Red Cross and Red Crescent Societies
Land Reform Policy	22 Apr	Inês Martins	World Earth Day Seminar in Oecusse

Topic	Date	Speaker(s)	Event or Audience
Economic situation in Timor-Leste	29 Apr	Juvinal Dias	Secretariat of State for Women on macro-economics and gender responsive budgeting
Maritime Boundaries	2 May	Juvinal Dias	Universidade Dili
Gender Responsive Budgeting workshop	14 May	Juvinal Dias	Government staff, civil society members, students
Rights and Sustainability	26 May	Adilson da Costa and Niall Almond	KOICA volunteers
ZEESM (Special Economic Zone in Oecusse)	28 May	Pelagio Sarmiento	La'o Hamutuk anniversary celebration
Corruption in the Petroleum Industry	28 May	Juvinal Dias	National Seminar of Anti-Corruption Commission (CAC)
Civil Society Comment on the Economic Sector	6 June	Inês Martins	Timor-Leste and Development Partners Meeting
Rights and Sustainability	18 Jun	Niall Almond	Australian Volunteers International (AVI)
Challenges in Timor-Leste	23 Jun	Charlie Scheiner	Community activists in White Plains, NY USA
Maritime Boundaries	26 Jun	Juvinal Dias	Universidade Nacional de Timor-Leste
What can civil society do to defend Timor-Leste's right to maritime sovereignty?	27 Jun	Juvinal Dias	Department of Int'l Relations, UNTL. Other panelists were the Vice-Minister for Foreign Affairs, and the head of the Council for Final Delimitation of Maritime Boundaries.
Betano Refinery: dreams and challenges	10 Jul	Juvinal Dias	Timor-Leste Studies Association conference
ZEESM: Between dreams and reality	10 Jul	Pelagio Sarmiento	Timor-Leste Studies Association conference
Petroleum policy	3 Aug	Juvinal Dias	TVE 45-minute talk show program
The importance of the agriculture sector in economic development	7 Aug	Maximus Tahu	LH public meeting on sustainable agriculture, with Minister of Agriculture
Betano Refinery	13 Aug	Juvinal Dias, Niall Almond and team	Discussion with local community in Betano, Manufahi
Rights and Sustainability	31 Aug	Adilson da Costa and Niall Almond	Australian Education Union / APHEDA
Suai Supply Base	July	Inês Martins	Discussions with local community in Kamenasa on land expropriation and Suai Supply Base

Topic	Date	Speaker(s)	Event or Audience
Open Budget Survey 2015	14 Sep	Juvinal Dias	Press conference at LH on TL OBS 2015 results
Economic sustainability and veterinary care of livestock	25 Sep	Juvinal Dias	UNITAL workshop on agriculture organized by Agriculture Faculty
Casa redasaun programs	15 Oct	Juvinal Dias	Panel on TVTL discussing government budgetary strategy
Economic, social and environmental effects of the Tasi Mane Project	22 Oct	Juvinal Dias	Public meeting organized by LH at UNTL, with President of TimorGAP
Timor-Leste's economy	28 Oct	Charlie Scheiner	Briefing to incoming Peace Corps volunteers
Open Budget Survey 2015 results	2 Nov	Juvinal Dias	OBS 2015 conference in São Tomé and Príncipe
Timor-Leste's Economy Today and in the Future	8 Nov	Adilson da Costa	Workshop on "Peace and Development in Timor-Leste" by Asia House Foundation, Cologne, Germany
Preliminary Observations on the proposed 2016 State Budget	10 Nov	Charlie Scheiner	<i>Panorama Orsamentál</i> budget workshop attended by Government, Parliamentarians, civil society and donors
Fiscal Strategies and their implications for Wealth Distribution	20 Nov	Charlie Scheiner	ANU Timor-Leste 2015 Update conference, Canberra
Budget for education sector in proposed 2016 budget	23 Nov	Juvinal Dias	Seminar at IOB organized by Haberan Institute
A luta continua! 40 years and more	28 Nov	Charlie Scheiner	Australia-East Timor Association Independence Day dinner, Melbourne
How to ensure a more sustainable state budget	4 Dec	Juvinal Dias	LH Public meeting at UNPAZ, Dili

## Appendix 4. Submissions and testimony

During 2015, La'o Hamutuk wrote submissions, open letters and policy briefs, as well as testifying in Parliament, including:

Topic	Date	URL	To
Letter urging consideration of falling oil revenues and prices during 2015 budget rectification	24 Feb	<a href="http://www.laohamutuk.org/econ/OGE15/OR/LHKAOR15en.pdf">http://www.laohamutuk.org/econ/OGE15/OR/LHKAOR15en.pdf</a>	Prime Minister
Letter protesting contract for pre-engineering design study for Beacu LNG Plant	17 Mar	<a href="http://www.laohamutuk.org/Oil/TasiMane/Beacu/LHNPC-LNG17Mar2015en.pdf">http://www.laohamutuk.org/Oil/TasiMane/Beacu/LHNPC-LNG17Mar2015en.pdf</a>	National Procurement Commission
Submission on 2015 rectification budget	31 Mar	<a href="http://www.laohamutuk.org/econ/OGE15/OR/LHSubOR15-31Mar2015en.pdf">http://www.laohamutuk.org/econ/OGE15/OR/LHSubOR15-31Mar2015en.pdf</a>	Parliament Committee C
Timor-Leste's Oil and Gas is Going Fast	15 Apr	<a href="http://www.laohamutuk.org/Oil/course/2015/OilGoingFast15Apr2015en.pdf">http://www.laohamutuk.org/Oil/course/2015/OilGoingFast15Apr2015en.pdf</a>	Briefing paper requested by NZ ambassador
Census Law 2015	6 May		Oral testimony to Parliament Committee F
Submission to 2015 TLDPM on economy and sustainable development	6 Jun	<a href="http://www.laohamutuk.org/econ/15TLDPM/CSOEconStratSect2015en.pdf">http://www.laohamutuk.org/econ/15TLDPM/CSOEconStratSect2015en.pdf</a>	Annual Development Partners' Conference
Oil Running Out is Reality, Not Propaganda – letter on falling oil reserves	15 Jun	<a href="http://www.laohamutuk.org/econ/model/RespostaMina15Jun2015en.pdf">http://www.laohamutuk.org/econ/model/RespostaMina15Jun2015en.pdf</a>	Parliamentarians
Letter calculating the damage to TL by Bobby Boye's crimes	15 Jul	<a href="http://www.laohamutuk.org/econ/corruption/Boye/LHBoyeProsecutor15July2015.pdf">http://www.laohamutuk.org/econ/corruption/Boye/LHBoyeProsecutor15July2015.pdf</a>	U.S. prosecutors and Timor-Leste officials
Submission on proposed 2016 State Budget	18 Nov	<a href="http://www.laohamutuk.org/econ/OGE16/LHSubPNOGE16-18Nov2015en.pdf">http://www.laohamutuk.org/econ/OGE16/LHSubPNOGE16-18Nov2015en.pdf</a>	Parliament
Letter on proposed 2016 budget	22 Dec	<a href="http://www.laohamutuk.org/econ/OGE16/veto/LHKartaPR22Dec2015en.pdf">http://www.laohamutuk.org/econ/OGE16/veto/LHKartaPR22Dec2015en.pdf</a>	President of the Republic

## Appendix 5. Radio programs

La'o Hamutuk's *Radio Igualdade* program is broadcast nationwide on (state) Radio Timor-Leste and on seven community radio stations across the country. Podcasts of each program can be downloaded from <http://www.laohamutuk.org/media/radio.htm>.

Month	Issue	Speakers
March	Konsellu Nasionál Seguransa, Soberania Alimentar Nutrisaun Timor-Leste (KONSSANTIL)	Paula Lopes da Cruz (FAO-TL), Gil Rangel (Executive Secretary of KONSSANTIL), Mariano Ferreira (LH)
March	ZEESM	Santina Soares (UN Women), Juvinal Dias (LH)
April	2015 Rectification Budget	Virgilio Dias Marcal (President of Parliament Committee C), Juvinal Dias
April	Developing Sustainable Agriculture	Veronica Gasmira (Women's Farmer Group, Suco-Tapo Memo, Maliana), Januario Marcal (Director-General of Ministry of Agriculture and Fisheries), Estanislau Claudio Ximenes (Permatil)
May	Productive Sectors and Small Industry	Hernanio V. da C. Soares (Executive Director of IADE-MKIA), Fernando Baptista Anuno, (Dean of Faculty of Economics, UNTL) and Junko Ito (Country Director PARCIC)
May	Environmental Protection	Rui Pinto (environmental researcher), Francisco Poto (Head of Environmental Impact Assessment Department, DNMA) and Adilson da Costa (LH)
June	Reducing Imports	Cosme Fatima da Silva (General Commercial Director MClA), Marilia Alves (Director FOKUPERS), Maria Fatima Sara (Facilitator for Women's Producer Group), Maximus Tahu (LH)
June	TLDPM	Rui Gomes (Economist and researcher), Inês Martins (LH)
July	Farmers' voices	Octavio da Costa (farmer from Nabularan, Sub-District Alas), Cornelius Nurak, Albino Alves Domingus da Costa (Farmers from Waileti, Sub-District Fatuberliu)
August	Economy of the people	Horacio de Almeida (PDHJ), Afonso Kasianu Belo (Fish seller in Taibessi market), Ivan Pereira (Coconut street-seller), Agida Cabral (Fish consumer in Taibessi Market)
September	How to use a home garden	Ego Lemos (activist for food sovereignty, PERMATIL), Joao Bosco da Costa (Program Officer, Ministry of Health), Rosaria Martins da Cruz (Director Hiam Health)
October	Debt and Timor-Leste's Economic Sustainability	Elidio de Araujo (Dean of Faculty of Economics, UNPAZ), Nugroho Katjasungkana (Anthropologist and Timor-Leste International Solidarity Activist), Juvinal Dias (LH)
December	The voice of people affected by ZEESM in Oecusse	Agostinho da Costa Magno (representative of affected communities), Domingas Poto (owner of land used for the residence of ZEESM authority), João da Conceção (farmer), Patricio Kebo (owner of plantation land being used for electricity center), Francisco Ais (owner of land being used for airport), Rui Gomes (Chief Staff in President's Office)
December	Proposed 2016 State Budget	Maria Lourdes Bessa (Chief of PD party in Parliament), Juviano Xavier (Chief of Economics Faculty, IOB), Juvinal Dias (LH)

## Appendix 6. Blog

The most substantive postings on La'ó Hamutuk's blog (<http://laohamutuk.blogspot.com/>) during 2015 include the following:

Date	Title
2 Feb	<a href="#">Unconstitutional Resolutions</a>
5 Feb	<a href="#">It takes more than money to achieve development: Lessons from and for Timor-Leste</a> <a href="#">Ita presiza buat barak liu duke osan atu atinji dezvoltimentu</a> : Lisaun husi no ba Timor-Leste
18 Feb	<a href="#">Transparency Initiative gets a little more opaque</a> <a href="#">Inisiativa transparénsia ne'ebé sai nakukun uitoan</a>
24 Feb	<a href="#">PM Araujo, Recognize falling state revenues when revising the 2015 budget</a>
18 Mar	<a href="#">Stop spending good money on faint hopes for Beacu LNG</a>
1 Apr	<a href="#">LH sujere katak Timor-Leste tenke hamenus despeza iha Orsamentu Retifikativu 2015</a>
15 Apr	<a href="#">Timor-Leste's oil and gas are going fast</a> <a href="#">Mina-rai no gas Timor-Leste nian besik hotu ho lalais</a>
30 Apr	<a href="#">Boye pleads guilty – must repay TL \$3.5 million</a> <a href="#">Rekoñese sala - Boye tenke selu fila fali tokon \$3.5 ba Timor-Leste</a>
3 Jun	<a href="#">How Long Will Timor-Leste's Petroleum Fund Last? (update)</a>
7 Jun	<a href="#">Civil society to Development Partners on Economic Sector</a> <a href="#">Sociedade Sivil ba Enkontru Parseiru Dezvoltimentu - Ekonomia</a>
25 Jun	<a href="#">Oil running out is reality, not propaganda</a>
17 Jul	<a href="#">Bobby Boye's damage to Timor-Leste</a>
31 Jul	<a href="#">Riches beyond imagination</a>
15 Sep	<a href="#">TL falls short on budget transparency index</a> <a href="#">TL kontinua iha nivel insuficiente ba Indise Transparénsia Orsamentál</a>
16 Oct	<a href="#">Bobby Boye sentenced to six years in federal prison</a>
8 Nov	<a href="#">2016 budget proposal puts fantasies before people's needs</a> <a href="#">Proposta Orsamentu 2016 prioritiza liu fantasia duke povu nia neseseidade</a>
1 Dec	<a href="#">Submission on proposed 2016 State Budget</a>
11 Dec	<a href="#">Behind Parliament's closed doors</a> <a href="#">Iha Parlamentu nia odamatan metin nia kotuk</a>
17 Dec	<a href="#">TL's Human Development Index dropping, but data is lacking</a>
18 Dec	<a href="#">Hyundai E&amp;C's history of corruption</a>

## Appendix 7. La'o Hamutuk staff and Advisory Board biographies

During 2015, La'o Hamutuk's staff included eight Timorese and three foreigners, three women and eight men. Our staff is non-hierarchical and makes decisions collectively, with two rotating coordinators. Staff share administrative and program responsibilities and work together to transfer skills. La'o Hamutuk also hired Mona Niemeyer from Germany as full-time staff, but she left after less than a month to take a job with Transparency International in Germany.

The following people were on our staff during 2015:

### Niall Almond

Niall first came to Timor-Leste from Ireland in 2014 as an independent volunteer. Niall studied Media and Cultural Studies in Ireland, and has a strong interest in social justice, economics and political issues. He speaks English, Irish, Tetum and some French. He applied to join La'o Hamutuk in December 2014, and started working in February 2015. He works on borrowing, economic sustainability and megaprojects.



### Alexandra Arnassalon

Alexandra was born and grew up in Paris, and comes from the French Caribbean Islands. She has a Masters in Economic Analysis and Sustainable Development. Alex speaks French, English, Indonesian, Spanish, Creole, Tetum and some Greek. Before joining La'o Hamutuk, she volunteered in Madagascar and Indonesia and interned in Sulawesi. She joined La'o Hamutuk in 2011 and worked on agriculture, land, poverty and sustainable development before leaving in late 2014. Alex returned as a volunteer for several months in 2015.



### Adilsonio da Costa Junior

Adilson is from Lore, Los Palos, and was born in Dili. He speaks Fatuluku, Tetum, Indonesian and English. In 2011, he obtained a Bachelors in Law from Pasundan University, Bandung, where he was a facilitator at Clinical Legal Education. Before, he co-founded the NGO Community Development Interest, where he worked as Program Manager of the Child Protection Division. He joined La'o Hamutuk in 2012 and focuses on governance, justice and economic issues. Since 2013, Adilson has served on our Coordination Team, and in 2015 he attended a conference in Germany on peace and development in Timor-Leste.





### Juvinal Dias

Juvinal studied Agriculture at the National University of Timor Leste. He was born in Tutuala, and is fluent in Fatuluku, Tetum, Indonesian and English. Juvinal joined La'ó Hamutuk in 2009, and works on Natural Resources, Economy and Governance. Since 2013, he is the principal researcher for the Budget Tracker and Open Budget Survey, as well as giving many trainings in Timor-Leste on economics and budgeting, including gender perspectives. Juvinal serves on La'ó Hamutuk's fund-raising and personnel teams. During 2015, he represented La'ó Hamutuk at conferences in the Philippines and São Tomé.



### Mariano Ferreira

Mariano studied economic management at the University Negeri Jember in Indonesia. Born in Dili, Mariano speaks Tetum, Indonesian and some English. During his youth, Mariano worked as a fisherman and sold food to market stalls. Since 2003, Mariano was on the Board of Hasatil, and he worked at the HAK Association, focusing on fisherfolk and researching agriculture. Mariano joined La'ó Hamutuk in 2009, where he works on agriculture and justice.



### Celestino Gusmão

Celestino is from Laga, Baucau district, and studied in public administration at the National University of Timor-Leste. He speaks Tetum, Indonesian, and Makasae and is learning English. He has been a leader of the Student Movement. Atino volunteered at La'ó Hamutuk before joining staff in 2011, and he focuses on justice, democracy, solidarity and economics issues. He is also our focal point in the National Alliance for International Tribunal (ANTI) and part of our personnel team.



### Inês Martins

Inês was studying economics at the University of Timor Leste before the Indonesian military destroyed it in September 1999. Born in Bobonaro, Inês is fluent in Tetum, Portuguese, Indonesian and English. Inês joined La'ó Hamutuk in 2000. She participated in exchanges to Brazil and Cuba, and a conference in South Sudan in 2012. Inês worked on agriculture and land rights and coordinated our personnel team, but she left La'ó Hamutuk in late 2015 to manage Oxfam's new land rights project.



### **Odete Moniz**

Odete joined La'o Hamutuk in 2007 as office manager and finance manager. She previously worked as finance auditor in Regional Inspectoral (before independence), finance and administration in Espada and the NGO Forum Working Group on Voters Education. She has studied at the International Institute of Business. Odete speaks Tetum, Indonesian and Bunak. In October 2015, La'o Hamutuk terminated her employment due to serious irregularities.



### **Pelagio Sarmento**

Pelagio is from Bucoli, Baucau district. He studied communications at Hawaii University, and worked at the US embassy and CEPAD before starting with La'o Hamutuk at the beginning of 2015. Pelagio speaks Makasae, Tetum, Indonesian, English and Portuguese. His focus was the ZEESM project in Oecusse, but in mid-2015, he was granted a scholarship and left Timor-Leste to pursue a Master's degree in London, UK.



### **Charles Scheiner**

An engineer and long-time Timor-Leste solidarity activist, Charlie worked at La'o Hamutuk in Dili from 2001 until 2004. After alternating between New York and Dili and working part-time for La'o Hamutuk for two years, Charlie returned to work full-time in 2007. He speaks English, Tetum and some French and Spanish. Charlie's main foci are natural resources, economics, justice, international solidarity and governance, as well as La'o Hamutuk's finances, website and blog.



### **Maximus Tahu**

Maxi was born in Selo Kraik, Aileu district. He studied philosophy and theology in Major Seminary Dili. Maxi worked at La'o Hamutuk from 2007-2011, having previously worked at Radio Timor Kmanek (RTK). From 2011 to 2014, Maxi studied agriculture at New England University in Australia, and he came back to work at La'o Hamutuk in November 2014. Maxi speaks Tetum, Mamba'e, Indonesian, Portuguese, and English. Maxi works on agriculture, climate change, governance, trade, personnel and coordinates our radio program. He also serves on our coordination and finance teams.



## Advisory Board

### Selma Hayati

An Indonesian human rights activist, Selma has worked in Timor-Leste since 2001, including with Concern, Care, Oxfam, La'ó Hamutuk (2003-2004), NGO Forum, UNTAET and UNMIT – and more recently with the UNDP Climate Change project, Action Asia, Fokupers, JSMP, CAFOD, USAID Ba Distritu and other organizations. Selma writes articles and poetry.

### Justino da Silva

Justino da Silva was born in Hato-udo, Ainaro. Justino worked as facilitator for Civic Education in UNTAET and for the National Democratic Institute (NDI). He was leader of the Advocacy Division of the Timor-Leste NGO Forum (Fongtil, where he chairs the Board of Directors), program manager in Concern, staff for Save the Children and now works for Water Aid.

### Oscar da Silva

Oscar da Silva was born in Uatu-karbau, Viqueque District, works as a consultant for UNDESA (UN Department of Economic and Social Affairs) and teaches Social Economics at the National University of Timor-Leste. He previously worked for Association HAK and HASATIL. He designed the Community Development Concept Plan and Community Action Plan which were implemented in Lacleo Manatuto District), Laulara (Aileu District) and Ataúro (Dili District).

### Andrew de Sousa

An activist with the U.S.-based East Timor and Indonesia Action Network (ETAN), Andrew worked at La'ó Hamutuk from 2001-2003. He has worked for the Network in Solidarity with the People of Guatemala and on environmental justice with Yayasan Palung in West Kalimantan. From 2012-2014, he was based in Bangkok with Focus on the Global South, and began working with Peace Brigades International in Indonesia in 2014. Andrew continued to help La'ó Hamutuk throughout this journey, and officially joined our board in 2012.

### Pamela Sexton

From the USA, Pamela has extensive experience in Indonesia and Timor-Leste. In 1999, she was U.S. coordinator for the IFET Observer Project. Pam helped set up La'ó Hamutuk and served on our staff from 2000-2002, focusing on popular education, gender, and international exchanges. When Pam returned to California, she became a member of our board, returning to Timor-Leste in 2009 (working in the Ministry of Social Solidarity). Pam has lived in Timor-Leste since 2012 and works in the Ministry of Education on curriculum development. She cooperates closely with La'ó Hamutuk on capacity development and other issues.

### Adérito de Jesus Soares (on leave)

Adérito is a lawyer and human rights advocate. Born in Maliana, Adérito has served as director for ELSAM, a Jakarta-based human rights organization. In 2002, Adérito was elected to Timor-Leste's Constituent Assembly where he took a leading role writing the Constitution. He resigned from Parliament to study at New York University. He returned to Dili in 2003, and left in 2006 for a Ph.D. program at Australian National University. In 2010, Adérito returned to Timor-Leste to head the Anti-Corruption Commission, and took a leave of absence from La'ó Hamutuk's board. In 2014, after finishing his mandate, he returned to ANU to finish his Ph.D.

### Santina Soares

Santi was born in Beaçu, Viqueque. She graduated from the Social Welfare University in Bandung. On returning to Timor-Leste in 2002, she worked at the Peace and Democracy Foundation. She was on La'ó Hamutuk's staff from 2005- 2008, before joining the Government's Sunrise LNG Taskforce. In 2010, she completed her Masters on gender and development studies at Asian Institute of Technology in Thailand and now works as a Program Officer for Gender Mainstreaming and Gender Responsive Budgeting at UN Women.