



VIII GOVERNO CONSTITUCIONAL
**MINISTÉRIO DA REFORMA LEGISLATIVA
E DOS ASSUNTOS PARLAMENTARES**



The Ministry of Legal Reform and Parliamentary Affairs, in collaboration with the Millennium Challenge Corporation (MCC), an innovative and independent United States foreign aid agency, invite you to

The Timor-Leste Root Cause Analysis Workshop & Closed Door Discussion

October 2-3, 2018

Salão de Encontro Lalina-Lariguto at Comissão Nacional Eleições (CNE)

The goal of this workshop will be to discuss key challenges to economic growth that can be addressed in the compact between the Government of Timor-Leste and the Millennium Challenge Corporation (MCC). In December 2017, MCC selected Timor-Leste for a compact – a large, five-year grant program. As part of the compact development process, MCC and the Government of Timor-Leste have mutually identified the following binding constraints that limit private sector-led growth in Timor-Leste and are possible areas for the compact to address:

- Public Financial Management: Low sustainability and effectiveness of fiscal expenditures;
- Business Enabling Environment: Weak policies and institutions to enable market transactions; and
- Human Capital: Poor nutritional outcomes and lack of high skilled workers

The next step in the process is the root cause analysis workshop to discuss the key drivers of these constraints that could be addressed by the compact to unlock poverty reduction through economic growth. This analysis will serve as a critical bridge between the identification of broad binding constraints and the selection of specific issues around which proposed projects will be developed.

Day Two will be a closed door discussion between the Government of Timor-Leste and MCC to determine which priority areas the Government will propose for MCC to consider for the compact.

Please RSVP your attendance to Imaçulada Soares (imaculad_soares@hotmail.com; 76750497) or Filipe Henrique (HenriqueFB@state.gov; 78538526) by **no later than Thursday, September 27**. We look forward to your participation in this important discussion, which will help to develop our awareness of the different perspectives on the binding constraint and its underlying drivers, thereby serving to develop an impactful MCC compact for the people of Timor-Leste.

Fidelis M.L. Magalhães
Minister for Legal Reform and Parliamentary Affairs

Hana Scheetz Freymiller
Country Team Lead



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The Timor-Leste Root Cause Analysis Workshop

Invitee List

No	Name	Organization
1	Mr. Hermenegildo Augusto Cabral Pereira	Ministry of State for Council of Ministers
2	Mr. Dionisio da Costa Babo Soares	Ministry of Foreign Affairs
3	Mr. Manuel Cárceres da Costa	Ministry of Justice
4	Mr. Dulce Maria de Jesus Soares	Ministry of Education
5	Mr. Longuinhos dos Santos	Ministry of Higher Education, Science & Culture
6	Ms. Armanda Berta dos Santos	Ministry of Social Solidarity
7	Mr. Salvador Soares dos Reis Pires	Ministry of Public Works
8	Eng. Joaquim Jose Gusmao dos Reis Martins	Ministry of Agriculture & Fisheries
9	Ms. Sara Lobo Brites	Ministry of Finance
10	Ms. Elia Antonio de Araujo dos Reis Amaral	Ministry of Health
11	Mr. Juliao da Silva	State Secretariat for Vocational Training and Employment
12	Mr. Mario Ximenes	State Secretariat for Land and Property
13	Ms. Maria Jose da Fonseca Monteiro de Jesus	State Secretariat for Gender & Social Inclusion
14	Mr. Fransisco Kalbuadi Lay	Ministry of Tourism
15	Mr. Helder Lopes	Ministry of Finance
16	Mr. Rui Gomes	Office of the President
17	Ms. Lidia Norberta	National Parliament
18	Ms. Fernanda Lay	National Parliament
19	Mr. Carlos Bento Mau Bere	Anti-Corruption Commission
20	Dr. Odeta Viegas	Ministry of Health
21	Mr. Eugenio Joao Amado de Maria Soares	Ministry of Social Solidarity
22	Mr. Isilio Coelho	Ministry of Foreign Affairs
23	Mr. Leovigildo dos Santos	Ministry of Tourism, Commerce and Industry
24	Ms. Elsa Correa	Ministry of Higher Education, Science & Culture
25	Mr. Antoninho Pires	Ministry of Education
27	Eng. Gregorio De Araujo	Ministry of Public Works

No	Name	Organization
28	Professor Dr. Francisco Miguel Martins	National University of Timor-Leste
29	Mr. Faustino Cardoso Gomes	Civil Service Commission
30	Mr. Arcanjo Da Silva	TradeInvest
31	Mr. Hernani Soares	Business Support Agency (IADE)
32	Mr. Edmundo Viegas	National Agency for Academic Assessment and Accreditation
33	Mr. Florencio Sanchez	SERVE
34	Mr. Duarte Tilman Soares	Court of Appeals
35	Mr. Joao Batista Borges	Ministry of Justice
36	Mr. Nelinho Vital	Ministry of Justice
37	Mr. Gaspar Soares	Municipality of Dili
38	Ms. Fernanda Borges	Ministry of Finance
39	Mr. Crispin Fernandes	Ministry of Planning and Strategic Investment
40	Mr. Aniceto do Rosario	Ministry of Finance
41	Mr. Justino dos Santos Silva	Ministry of Agriculture & Fisheries
42	Mr. Arlindo Monteiro	Ministry of Finance
43	Mr. Alberto Piedade	Ministry of Finance
44	Dr Olinda dos Reis Albino	Ministry of Health
45	Mr. Carsiliano Oliveira	Ministry of Health
46	Mr. Jose M. Cabral Belo	Ministry of Public Works
47	Mr. Jorge de Graza	Ministry of Finance
48	Mr. Romao Guterres	Secretariat of State for Land and Property
49	Mr. Alzira Dos Reis	Alola Foundation
50	Ms. Juliana Marcal	BA FUTURU
51	Mr. Brigido de Sousa	BNCTL
52	Ms. Lully Alves	Business Women Association (AEMTL)
53	Ms. Zenilda Gusmao	Cemill Group
54	Mr. Joao Boavida	CEPAD
55	Mr. Oscar Lima	Chamber of Commerce and Industry (CCI-TL)
56	Padre Director	Don Bosco Comoro Training Centre
57	Mr. Nilton Gusmao	Eto Energy
58	Mr. Daniel Santos	FONGTIL
59	Ms. Dorteia Kese	HAFOTI
60	Mr. Ismenio Martins	Human Capital Development Fund
61	Mr. Tony Jape	Jape Group
62	Mr. Jackson Lay	Jing Fa Ho
63	Mr. Joao Saldanha	Joao Saldanha University
64	Mr. Luis de Oliveira Sampaio	Justice and Social Monitoring Program
65	Mr. Julio Gil da Silva Guterres	Labelh
66	Mr. Juvinal Dias	La'o Hamutuk
67	Mr. Antonio Gonzalves	Legal Training Center
68	Mr. Jose Alves Da Costa	Luta Humatuk

No	Name	Organization
69	Mr. Jan Winston Tambunan	Mandiri
70	Mr. Felix Piedade	Office of the G7+
71	Dr. Lucas Da Costa	Peace University
72	Mr. Filipe DaCosta	Prime Minister's Office
73	Ms. Brigida Soares	Prime Minister's Office
74	Ms. Sabina Fernandes	Rede Feto
75	Mr. Fereira Mariano	Rede BaRai
76	Mr. Azevedo Marcal	State Secretariat for Vocational Training and Employment
77	Mr. Joao Goncalves	Triangle Corporation Unit



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Timor-Leste Root Cause Analysis Workshop
October 2-3, 2018

AGENDA

Day One: Opening Ceremony, Plenary Presentation and Group Discussions	
8:30-9:00 a.m.	Registration
9:00-9:15 a.m.	Minister Fidelis
9:15-9:25 a.m.	Ambassador Fitzpatrick
9:25-9:35 a.m.	Mariano (NED)
9:35-10:00 a.m.	MCC Country Team Lead (CTL)
Plenary	
10:00-10:45 a.m.	Constraints Analysis
10:45-11:00 a.m.	Tea Break (possible media set aside with Minister and Ambassador)
Root Cause Analysis Preliminary Findings	
11:00-11:30 a.m.	Business Enabling Environment (BEE)
11:30 a.m.-12:00 p.m.	Stunting
12:00-12:30 p.m.	Public Financial Management (PFM)
12:30-1:30 p.m.	Lunch
1:30-2:00 p.m.	Skills
Process Development of Problem Trees	
2:00-5:00 p.m.	Thematic Group Discussions & Development of Problem Statement and Trees
	Group I: Business Enabling Environment (BEE)
	Group II: Stunting
	Group III: Skills
	Group IV: Public Financial Management (PFM)
5:00-5:30 p.m.	Wrap-Up

Day Two: Plenary Presentations and Discussion

CLOSED DOOR SESSIONS WITH GOTL & MCC

8:30-9:00 a.m.	Registration
9:00-9:10 a.m.	Minister Fidelis
9:10-9:30 a.m.	Introductions
Plenary Presentations	
9:30-10:15 a.m.	Public Financial Management Presentation & Discussion
10:15-11:00 a.m.	Business Enabling Environment Presentation and Discussion
11:00-11:15 a.m.	Break
11:15 a.m.-12:00 p.m.	Stunting Presentation and Discussion
12:00-12:45 p.m.	Skills Presentation and Discussion
12:45-1:45 p.m.	Lunch
1:45-4:30 p.m.	Discussion and Recommendation for Opportunities for the Compact
4:30-5:30 p.m.	Closing & Next Steps