



**REPÚBLICA DEMOCRÁTICA DE TIMOR-LESTE  
MINISTÉRIO DAS FINANÇAS/FUNDO INFRASTRUCTURTORA  
SECRETARIADO DOS GRANDES PROJECTOS**



*“ Adeus Conflito, Bemvindo Desenvolvimento ”*

**Addendum No. 2 to 02/EoI/CS-MoF/III/2011**

**Call for Expressions of Interest for RDTL Procurement Commission and MPS-MoF**

Following receipt of queries from companies about this Request for Expressions of Interest (REOI) dated 11 March 2011 and Addendum No. 1 to it, the Democratic Republic of Timor-Leste (RDTL) decided to revisit both documents to see how any remaining ambiguities can best be resolved and the level of market interest expressed in this important opportunity increased. This has resulted in the decision to issue a revised REOI, which shall replace both the original REOI and Addendum No. 1 to it in their entireties.

We regret the inconvenience caused at this late date to firms that have already invested time preparing a response based on the original documents, but this deadline has now been revised to 25 April 2011 and we trust that you will find responding to the new document more straightforward. More information has been added about the projects covered by the Infrastructure Fund, more about the long-term vision about how it will operate, the role of the successful Procurement Firm and what experience and skills a good Procurement Firm should have. Nonetheless, we remain open to further queries, comments and requests for clarifications.

**Mr. Evaristo de Sousa**

Senior Engineer, Major Project Secretariat  
Building 5, Ministry of Finance  
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REPÚBLICA DEMOCRÁTICA DE TIMOR-LESTE  
MINISTÉRIO DAS FINANÇAS



*“Adeus Conflito, Bemvindo Desenvolvimento”*

**Request for Expressions of Interest for  
Provision of Procurement Services relating to Projects  
Covered by the Government of Timor-Leste’s Infrastructure Fund**

**Reference number: 02/EoI/CS-MoF/HOI/2011 (Revision 1)**

**1. Overview of Shortlisting Process:** The objective of this revised Request for Expression of Interest (REOI) is to identify and shortlist qualified international procurement firms (PF) that are interested in providing the procurement services the Government believes it will need to properly manage procurement operations on a large ongoing program of infrastructure projects in Timor Leste funded by the State Budget, loans, donor grants, and other means. The original REOI issued for this prospective assignment is hereby replaced in its entirety by this Revision 1.

**2. Structure of REOI:** The REOI is intended to provide sufficient information for firms (a) to know how to submit Expressions of Interest if they decided to do so, (b) understand the kind of procurement services they would be expected to provide if they are shortlisted, (c) the general nature and size of the projects for which these services are needed, (d) the shortlisting criteria that will be used to determine which firms have sufficient qualifications and experience to be short-listed, and (e) the forms they should use to demonstrate their qualifications and experience. We hope this information will answer all of your remaining questions, but if not firms are welcome to request further clarifications. The REOI contains the following five parts:

- Part A – Procedures for Submission of Expressions of Interest;
- Part B – Description of the Procurement Services Required;
- Part C – Background about the Infrastructure Fund;
- Part D – Short-listing Criteria; and
- Part E – EOI Response Forms.

**3. Issue Date for this revised EOI: 6 April 2011**

**1. General:** This Request for Expressions of Interest is issued by the Ministry of Finance of Timor-Leste (MoF) and is intended to initiate the process of selecting an experienced procurement firm (PF) to carry out the infrastructure project procurement services described in Part B. The selection process will follow a “shortlisting” procedure under which firms that express interest in this assignment will be assessed for their qualifications and experience to perform these kinds of services on sizeable programs of a similar nature using the criteria contained in Part D. Only those firms that demonstrate in their submissions to the satisfaction

of the MoF that they have the necessary qualifications, proven capacity and experience will be short-listed and will receive later copies of the various documents and forms needed to submit responsive proposals. These will include the Request for Proposals (RFP) and detailed Terms of Reference (TOR) documents.

**2. Indicative Time Schedule for Shortlisting and PF Selection:** An indicative schedule for the shortlisting and final PF selection process is given below:

Action		Date
1	Request for Expressions of Interest (REOI) issued	6 April 2011
2	EOI submission deadline	25 April 2011
3	Shortlisting completed & announced	4 May 2011
4	Request for Proposals (RFP) issued	11 May 2011
5	Proposal submission deadline	21 June 2011
6	Evaluation complete & PF award announced	8 July 2011
7	PF mobilized	(3 weeks later)

**3. EOI Content and Submission Instructions:** EOIs should be prepared using the forms included in Part D of this REOI and submitted following the instructions in this Part A. Firms that do not submit all the information indicated using the forms required and the procedures stipulated run the risk of not being properly considered in the shortlisting assessment. Six (6) copies of EOIs delivered in hardcopy should be submitted addressed to the individual indicated in the box below and delivered on the date and on or before the time stated. Electronic submissions will also be accepted, although interested firms that use this method of submission should follow-up by either posting a hardcopy as per the instructions below or having one hand delivered.

Reference No: 02/EoI/CS-MoF/III/11	EOI Title: RTD Procurement Commission & PS MoF
Closing Time: 15:00 TL Hrs	Closing Date: 25 April 2011
EOIs should be marked “ <b>Confidential</b> ” and addressed to: Attention: Mr Evaristo de Sousa, Senior Engineer, Major Projects Secretariat Building 5, Ministry of Finance, Palacio do Governo, Dili, Timor-Leste	Email: desousa@mof.gov.tl
Information to be marked on EOI Packages when submitted	EOI: Infrastructure Fund Procurement Services

## Part B – Description of the Procurement Services Required

**1. Background:** The Government of Timor Leste will be embarking on a significant infrastructure construction program. This will include: roads and bridges, ports and airports, water and sanitation, public housing, urban planning and the construction of urban centres, government office buildings, basic service facilities (schools, hospitals), and strategic industry infrastructures and facilities. (More details are provided in Part C below.) The Government plans to establish a Procurement Commission that will ultimately be responsible

for managing the procurement for this large amount of procurement, but pending establishment of this body, the MoF is seeking a procurement firm (PF) to manage under its oversight and subject to its final approval the entire procurement process for the engineering, works and other contracts that will be needed to successfully implement these projects, ensuring that the procedures followed are in full compliance with the procurement laws, regulations and procedures currently in effect of the Government of Timor-Leste.

**2. Main Tasks:** The main tasks required of the PF, which are expected to be executed in full compliance with procurement laws, regulations and procedures of the Government of Timor-Leste, cover the entire procurement cycle, including the following:

### *I. Procurement Planning*

- Develop a Procurement Plan (PP), detailing procurement procedures and steps, their expected duration and the role of the PF and the client in their execution. The PP shall include matrixes and flow charts that illustrate project activities and the respective roles of the PF and Client's therein.
- Develop an implementation strategy and/or procurement plan (PP) with timetable for the plan within 30 days of starting the services. The PP shall identify all works, goods and consulting or other services to be contracted using various methods of procurement Set up and keep up-to-date an accurate schedule monitoring system, which will enable the PF to monitor when key procurement events and deadlines in the PP are scheduled to take place so it can help resolve performance issues before they lead to serious delays.
- In close coordination with relevant Line Ministries and/or agencies, develop bid specification and bidding documents, e.g. RFQs, REOIs, RFPs, ITBs, evaluation reports, and final contracts reflecting the results of contract negotiations.
- Maintain coordination of project activities and be responsible for following up the achievement of all project related procurement targets with management.

*II. Procurement Process and Management* (The following duties and responsibilities shall be carried out in the context of providing support to the government on a full time basis and ensuring that efficient procurement processes are carried out that include:

- As soon as it is available, submitting to the MoF all procurement information for dissemination through the Client's project website, including summary procurement plans, procurement notices, bid evaluation reports, details on contract awards (name, number, scope, value, contractor, expected contract start and completion dates).
- Managing the advertising process involved in the project, procurement correspondence, bid receipt and bid opening in accordance with agreed procurement procedures and deadlines. During the bidding period, the PF shall respond questions from bidders/consultants and issue amendments to the procurement documents in accordance with relevant clauses of procurement law and regulations of the Government of Timor-Leste.
- Preparing tender documents in line with government of Timor-Leste's procurement laws
- Undertaking tendering processes; reviewing technical specifications (from the procurement perspective); refining Terms of Reference (TOR) and bid specifications prepared by relevant Line Ministries or agencies, and preparing Requests for Expressions of Interest (REOIs), Requests for Proposals (RFPs), Invitations to Bid (ITB) documents, managing evaluations and preparing evaluation reports, conducting

negotiations with apparent winning bidders and preparing final contracts using standard GoTL documents or where appropriate other documents approved by PC-MoF.

- Evaluating bids/proposals and making contract award recommendations to the MoF and preparing bid evaluation reports accordingly. (The long term intent is for these reports to be reviewed by panels chaired by the PC, which include representatives from the Line Ministry, the PF and the National Development Agency (NDA), which like the PC has not yet been officially established. In the interim, the PF with guidance from the MoF will make sure that these ad hoc panels are staffed with all the required competencies.
- Undertaking contract negotiations with the apparent winning bidders.
- Making award recommendations to the PC based on the results of bid evaluations.
- When the Line Ministry has signed the contract, notifying the remaining bidders that they have not been selected.
- Preparing and submitting various reports at least on a monthly basis to inform the government about the progress being made on the approved procurement plan.

### *III. Set up and Manage a Market Database:*

- Maintain an easily accessible list of engineering firms and contractors offering engineering and construction services needed for infrastructure projects included in the Fund;
- Collect information about contract performance by these firms (quality, timely completion of engineering and construction) and communicate results internally and externally as necessary;
- Maintain comprehensive procurement records and/or filing systems such as items or services purchased costs, delivery, product quality or performance, and inventories, compiling data and reports. The filing system should consist of physical and electronic files and logs by contract, and these files must be preserved under secure conditions for at least 2 years after contract closing;
- Maintain a unit cost database based on the record of contract bid prices as awarded and amendments thereto.
- Work to help the MoF establish a dialogue with the local, regional and international market to keep it informed generally about general national procurement events, developments towards the creation of an omnibus procurement law, Infrastructure Fund progress, current issues and upcoming bidding opportunities. Publishing an annual report with such information and making it widely available should be considered.

### *IV. Provide contract management support to Line Ministries during construction:*

- Handle for the Line Ministry the processing of change or variation orders and contract amendments
- Assist in the processing and settlement of claims defending the Government's contractual rights
- Help resolve contract disputes amicably
- Assist the Line Ministry process contract close-outs, ensuring that defects liability periods are managed properly and that all the Government's rights to free repairs and replacements and liquidated damages for completion delays and the like are enforced.

*V. Capacity Building* The PF will also be required to contribute to capacity building and training to enhance the operational capacity of the PC and line ministries. This program should include, but not be limited to:

- Providing general procurement advice to the Government of Timor-Leste;

- Giving on-the-job training to one/two staff of the PC once it is formed who will be seconded full time to the PF team. (Such staff shall not be empowered to exercise any MoF oversight responsibilities over the PF.)

#### 4. Miscellaneous:

- 4.1 *Duration of Contract*** The Infrastructure Fund is an ongoing program that is expected to last at least five (5) years. The duration of the contract that will be awarded as a result of this shortlisting process will be one (1) year with the possibility of extensions based on satisfactory performance.
- 4.2 *Possibility of Multiple Awards*** The MoF prefers to award a single contract for the services described in this REOI. Depending on the results of the assessment of the EOIs submitted, however, it is possible that no single firm will have the capacity to handle the volume and variety of sectors involved in the works covered by the Infrastructure Fund. If that occurs, the MoF reserves the right to award portions of the work to several firms as the circumstances dictate.
- 4.3 *Legal and Commercial Advice*** Because the PF will be responsible for negotiating and concluding large scale contracts covered by for Infrastructure Fund, it needs to be fully familiar with the current legal and commercial framework in Timor-Leste that governs procurement. Firms that do not currently have the necessary commercial and legal experience and familiarity with local conditions will be allowed to associate with other local or international firms that have this expertise.

### Part C – Background about the Infrastructure Fund

1. As stated in the original REOI and Addendum No. 1, the procurement operations covered by the Infrastructure Fund are likely to be basically those for engineering services and construction works generated by infrastructure projects. These projects cross many sectors including roads and bridges, ports and airports, water and sanitation, public housing, urban planning, the construction of urban centers, Government and municipality buildings (including new offices for the MoF and Parliament), basic service facilities (e.g. schools and hospitals), and strategic industrial facilities, including those needed to support Timor-Leste's oil and gas resources. These projects are outlined in the Government's Strategic Development Plan and are being evaluated one-by-one and prioritized based on the ability of the final project to generate cost-effective benefits after completion as well as a positive economic impact during the engineering and construction process e.g. by creating employment opportunities and promoting civic benefits, including achievement of the Millennium Development Goals (MDGs).
2. The list of project categories covered by the Infrastructure Fund from 2010 to 2015 is available on the MoF website ([www.mof.gov.tl](http://www.mof.gov.tl)) in Book 6 of the State Budget for 2011 . The same chart in English is included in this REOI as Attachment 1.
3. The National Development Agency (NDA) is being set up to carry out this project appraisal role, but as stated above it and the Procurement Commission (PC) have not yet been formally established and delays have occurred in implementation of many of the projects that were supposed to be launched in 2010 and 2011. Therefore award of the PF contract is now a top Government priority and firms interested in competing for this



contract should do everything they can to mobilize their teams as quickly as possible after the award decision is announced.

## Part D – Shortlisting Criteria

- EOIs submitted by interested firms will be assessed on the basis of the short-listing criteria and the weights given to each contained in the table provided below. Guidance is also given in the section about the sub-criteria that will be considered in determining what score to give to each criterion for each EOI. Failure on the part of interested bidders to carefully address in the appropriate EOI form these criteria and sub-criteria and demonstrate how they will meet or surpass the level specified for them will damage their chances of being short-listed.

Shortlisting Criteria and Sub-Criteria		Weight
1.	<p><b>Corporate Structure, Systems and Financial Stability:</b></p> <ul style="list-style-type: none"> <li>• Corporate history, size, years spent providing procurement services</li> <li>• Staffing profile, breadth of staff onboard that handle full range of procurement skills (extra points will be given for numbers of staff with engineering &amp; construction procurement experience)</li> <li>• Your systems to provide home office procurement support, procurement QA/QC, staff codes of conduct or ethics, ways you detect and guard against conflicts of interest, etc.</li> <li>• Your systems for risk management, periodic reporting of procurement results, monitoring and expediting of procurement progress on large projects, cost control, etc.</li> <li>• Your systems and techniques for capacity building</li> <li>• Your financial size, stability and ability to finance an ongoing program of this size. (This will be confirmed by submission of audited Annual Financial Reports for the last three (3) years.)</li> <li>• Your current procurement operational workload and your assessment as to how long it will continue at current levels and whether it will interfere with your ability to give top priority to the proposed assignment in Timor-Leste.</li> </ul>	25
2.	<p><b>Proposed Approach:</b></p> <ul style="list-style-type: none"> <li>• Overall coherence of the approach presented and how the firm will satisfy all the requirements described in Part B? Is any part of this approach innovative?</li> <li>• The quality of the reporting, schedule monitoring, market database and risk management systems etc. that will be used for procurement project management</li> <li>• Soundness of the firm’s overall staffing plan, how it will provide home office support and be able to quickly mobilize new staff with different sector skills, e.g. oil &amp; gas or Public Private Partnership (PPP) experts, on short notice</li> <li>• Quality of the specific plan proposed for managing conflicts of interest and corruption in the Timor-Leste context</li> </ul>	20

	<ul style="list-style-type: none"> <li>Reasonableness, effectiveness and innovativeness of the firm's capacity building plan either through on-the-job training programs for PC staff assigned to the PF and other capacity building efforts that will be undertaken.</li> <li>Ability of the firm to field a strong team that can in parallel with its operational procurement responsibilities, assist the Government with policy and institutional advice during the establishment of the new institutions that are intended to carry out the appraisal and procurement for projects included in the Infrastructure Fund.</li> </ul>	
3.	<p><b>Previous Experience</b> carrying out comparable programs in the past 5 years:</p> <ul style="list-style-type: none"> <li>Number and size of procurements in the overall program (in terms of total number of individual contracts and their value) requiring general procurement expertise over the past 15 or more years.</li> <li>The number and size of these that were public sector programs focused primarily on engineering and infrastructure procurement.</li> <li>The firm's familiarity with the Multilateral Development Bank approach and the World Bank's Standard Bidding Documents used to contract and manage Small and Large Works projects during construction using the FIDIC Terms and Conditions.</li> <li>The number of these that were field assignments carried out in a post-conflict country like Timor-Leste.</li> <li>The referees given in the EOI relating to the firm's previous experience confirm that the firm's performance in procuring and managing these contracts was satisfactory.</li> </ul>	55
	<b>Total Score:</b>	<b>100</b>

- The criteria, sub-criteria and weightings to be used during the shortlisting have been revised to more closely reflect current market practice and to reduce the burden placed on firms interested in responding. Among other things, CVs and rate schedules are no longer being requested because it is too early to reasonably expect firms to be able to commit staff and rates when mobilization actually occurs in the autumn of 2011 (except for indicative CVs of key staff that are likely to be available). Sub-criteria have been added to assist firms in understanding the Government's specific requirements. If questions remain about the structure and content of the EOIs that the Government wishes to receive, the submission deadline has been extended, which should allow sufficient time for you to ask for further clarifications. The Government is looking forward to a positive response from the market by qualified firms.
- These things remain important, but it is only fair to assess them during the final evaluation of proposals submitted by firms who have been shortlisted and are responding to the RFP. While it would still be useful for firms to give some feedback about which pricing structure they would prefer for a large procurement assignment like this, the only financial information now being requested in this REOI are copies of the firm's Annual Financial Reports for the last three (3) years. It is likely the Government will opt to use a time-based compensation approach in the final contract, given the risks involved in carrying out an operational procurement assignment like this in Timor-Leste,



possibly combined with delaying some payments until the firm has actually completed and submitted some important deliverables.

## **Part E – EOI Forms**

### **Schedule 1 – The Expression of Interest Transmittal Form**

The person signing this EOI on behalf of the firm submitting it warrants that he or she is authorised by that firm to do so and that it will be bound by it. (Firms are alerted to the future requirement that if they are shortlisted they will have to provide a valid Power of Attorney signed by the management of the firm in question to confirm this, and if a joint venture or consortium arrangement is proposed, the names and signatures of all parties that have agreed to play an important role in carrying out the procurement services will also be provided, except for subcontractors.

Please address throughout the EOI each evaluation criterion individually by providing details showing how your firm satisfies the requirements given in all the sub-criteria.

#### **Schedule 1 - Executive summary**

#### **Schedule 1 - Comments on Part B of this REOI**

**Name and Address of Firm submitting the EOI:**

Company:	[Type here]
Address:	[Type here]
Signature:	[Type here]
Name:	[Type here]
Position:	[Type here]
Telephone:	[Type here]
Facsimile:	[Type here]
E-mail:	[Type here]

By signing this letter, I hereby certify that all the information provided in this Expression of Interest is true and accurate, that we are not in a conflict of interest situation where the quality of the procurement services we will provide and the advice we give might be compromised for the benefit of any party other than the Government of Timor-Leste, and that we have not been blacklisted by the World Bank or any of the other multilateral development banks due to having committed a fraudulent or corrupt act.

**DATED:    day of                    2011**

**Schedule 2 - Shortlisting Criterion 1: Corporate Structure**

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**Schedule 3 - Shortlisting Criterion 2: Proposed Approach**

**Schedule 4 – Shortlisting Criterion 3: Previous Experience**



**Schedule 5 – Referee Details**

Please provide details of referees that the PC and/or MPS of MoF could contact with regard to the procurement firm’s services.

The PC and/or MPS of MoF has a preference that the Party have had an association with a referee within the last three years.

Client:	[Type here]
Client Contact:	[Type here]
Contact: Telephone No.	[Type here]
Contact: Facsimile No.:	[Type here]
Contact: E-mail address:	[Type here]
Description of goods, works or service provided to this client:	[Type here]
Period	[Type here]
When services completed:	[Type here]

Client:	[Type here]
Client Contact:	[Type here]
Contact: Telephone No.	[Type here]
Contact: Facsimile No.:	[Type here]
Contact: E-mail address:	[Type here]
Description of goods, works or service provided to this client:	[Type here]
Period	[Type here]
When services completed:	[Type here]

Client:	[Type here]
Client Contact:	[Type here]
Contact: Telephone No.	[Type here]
Contact: Facsimile No.:	[Type here]
Contact: E-mail address:	[Type here]
Description of goods, works or service provided to this client:	[Type here]
Period	[Type here]
When services completed:	[Type here]

Party	Signature	Date

## **Attachment 1**

# Fundo de Infra-Estruturas

**5101- Fundo das Infra - estruturas (\$'000)**  
**30 - Comissão de Administração do Fundo Infraestrutura - FI**

Code	Program	Sub Program	Project Owner	Project Name	Project Type	2011	2012	2013	2014	2015
797	Agrícola	Irrigação	Agriculture	Protecção de canal de irrigação e Zona Agrícola no esquema de irrigação de Tono	MA	628	500	0	0	0
797	Agrícola	Irrigação	Agriculture	Protecção de canal de irrigação e Zona Agrícola no esquema de irrigação de Casameta	MA	691	700	0	0	0
797	Agrícola	Irrigação	Agriculture	Continuação da Construção de Irrigação em Bebui Uatulari	MA	500	1,335	0	0	0
<b>Total</b>						<b>1,819</b>	<b>2,535</b>	<b>-</b>	<b>-</b>	<b>-</b>
798	Água e Sanitação	Plano mestre	MoF/Mol	Construção e supervisão de Esgotos em Dili	GP	0	0	10,000	20,000	20,000
798	Água e Sanitação	Plano mestre	MoF/Mol	Plano mestre, concepção de sistema e estudos relativos a Esgotos em Dili	GP	0	2,000	0	0	0
798	Água e Sanitação	Plano mestre	MoF/Mol	Construção e supervisão de Água e Saneamento (nível nacional)	GP	0	0	10,000	20,000	30,000
798	Água e Sanitação	Plano mestre	MoF/Mol	Plano mestre, concepção de sistema e estudos relativos a Água e Saneamento (nível nacional)	GP	0	1,500	1,500	2,000	0
<b>Total</b>						<b>-</b>	<b>3,500</b>	<b>21,500</b>	<b>42,000</b>	<b>50,000</b>
799	Desenvolvimento Urbano e Rural	Desenvolvimento Urbano e Rural	MoF/Mol	Planeamento espacial nos distritos das terras altas (Ainaro, Aileu, Ermera e Bobonaro)	GP	0	3,500	0	0	0
799	Desenvolvimento Urbano e Rural	Desenvolvimento Urbano e Rural	MoF/Mol	Planeamento espacial na zona Sul de TL (Suai, Manufahi e Viqueque)	GP	900	0	0	0	0
799	Desenvolvimento Urbano e Rural	Desenvolvimento Urbano e Rural	MoF/Mol	Estudos e plano de concepção para Planeamento Urbano a nível nacional	GP	0	5,000	5,000	5,000	0
799	Desenvolvimento Urbano e Rural	Desenvolvimento Urbano e Rural	MoF/Mol	Planeamento espacial na zona Norte de TL (Manatuto, Baucau, Lospalos, Liquiçá, Dili)	GP	0	0	4,000	0	0
<b>Total</b>						<b>900</b>	<b>8,500</b>	<b>9,000</b>	<b>5,000</b>	<b>-</b>
800	Edifícios Públicas	Edifício Pública	CNE	Construção do Edifício Principal da CNE	MA	700	800	0	0	0
800	Edifícios Públicas	Edifício Pública	MTCI	Construção do mercado de Taibesi	MA	1,200	3,250	0	0	0
800	Edifícios Públicas	Edifício Pública	CFP	Construção Edifício CFP	MA	600	1,243	894	0	0
800	Edifícios Públicas	Edifício Pública	MoF	Concepção, construção e supervisão de edifício e instalações da Administração Pública em Dili	MA	100	10,300	15,000	15,000	7,000
800	Edifícios Públicas	Edifício Pública	PN	Edifício do Parlamento Nacional	MA	5,000	15,000	15,000	5,200	0
800	Edifícios Públicas	Edifício Pública	MSS	Construção Edifício MSS	MA	1,000	2,208	1,312	0	0
800	Edifícios Públicas	Edifício Pública	MoF	Concepção, construção e supervisão de edifícios do Ministério das Finanças em Dili	GP	1,300	9,500	8,000	0	0
<b>Total</b>						<b>9,900</b>	<b>42,301</b>	<b>40,206</b>	<b>20,200</b>	<b>7,000</b>
801	Educação	Escolas	ME	Construção de Nova Escola Polo de Baucau, de Referência da Escola Portuguesa de Dili	MA	600	650	0	0	0
801	Educação	Universidades	MoF	Construção e supervisão detalhadas relativamente à Universidade Nacional (Dili)	GP	0	11,500	15,000	20,000	20,000
801	Educação	Escolas	ME	Construção de Nova Escola Polo de Oecussi, de Referência da Escola Portuguesa de Dili	MA	600	650	0	0	0
801	Educação	Escolas	ME	Construção de Nova Escola Polo de Maliana, de Referência da Escola Portuguesa de Dili	MA	600	650	0	0	0
801	Educação	Escolas	ME	Construção de Nova Escola Polo de Same, de Referência da Escola Portuguesa de Dili	MA	600	650	0	0	0
<b>Total</b>						<b>2,400</b>	<b>14,100</b>	<b>15,000</b>	<b>20,000</b>	<b>20,000</b>
802	Energia Eléctrica	Energia Eléctrica	Mol	Geradores da Central Eléctrica de Hera + linhas de Distribuição e Transmissão	MA	445,701	261,300	111,000	0	0
802	Energia Eléctrica	Energia Eléctrica	Mol	Reabilitação das linhas de Média Voltagem - Distribuição	MA	2,201	5,500	0	0	0
802	Energia Eléctrica	Energia Eléctrica	Mol	Reabilitação das linhas de Baixa Voltagem - Distribuição	MA	840	700	0	0	0
<b>Total</b>						<b>448,742</b>	<b>267,500</b>	<b>111,000</b>	<b>-</b>	<b>-</b>
803	Equipamento Informático	Equipamento Informatika	Mol	Projecto de Conectividade Nacional III	MA	1,700	1,000	0	0	0
803	Equipamento Informático	Equipamento Informatika	MoF	FreeBalance	MA	7,700	6,100	7,700	0	0

**5101- Fundo das Infra - estruturas (\$'000)**  
**30 - Comissão de Administração do Fundo Infraestrutura - FI**

Code	Program	Sub Program	Project Owner	Project Name	Project Type	2011	2012	2013	2014	2015
<b>Total</b>						<b>9,400</b>	<b>7,100</b>	<b>7,700</b>	<b>-</b>	<b>-</b>
804	MDG	Água e Saneamento	Mol	Água e Saneamento	MDG	20,420	20,420	20,420	20,420	20,420
804	MDG	Habitação	MSS	Habitações sociais / comunitárias (5 casas por aldeia, num total de 11.145)	MDG	44,580	44,580	44,580	44,580	44,580
<b>Total</b>						<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
805	Saúde	Hospital / Clínica	Saude	Construção de Clínica de Maternidade	MA	1,070	0	0	0	0
805	Saúde	Hospital / Clínica	Saude	Construção do Hospital de Baucau	MA	600	900	0	0	0
<b>Total</b>						<b>1,670</b>	<b>900</b>	<b>-</b>	<b>-</b>	<b>-</b>
806	Segurança e Defesa	Segurança e Defesa	MDS	11 Esquadras	MA	288	288	0	0	0
806	Segurança e Defesa	Segurança e Defesa	FFDTL	Caserna Hera	MA	1,000	1,000	0	0	0
806	Segurança e Defesa	Segurança e Defesa	MDS	8 Quartéis de Distrito	MA	624	624	0	0	0
806	Segurança e Defesa	Segurança e Defesa	MJ	Construção de Edifício do Ministério da Justiça	MA	600	2,800	0	0	0
806	Segurança e Defesa	Segurança e Defesa	FFDTL	Construção do Edifício da Polícia Militar	MA	700	908	0	0	0
806	Segurança e Defesa	Segurança e Defesa	FFDTL	Posto FDTL	MA	700	1,300	0	0	0
<b>Total</b>						<b>3,912</b>	<b>6,920</b>	<b>-</b>	<b>-</b>	<b>-</b>
807	Solidaridade e social	Monumentos	MSS	Monumento 12 de Novembro	MA	750	750	500	0	0
807	Solidaridade e social	Monumentos	MSS	Jardim dos Heróis	MA	900	500	0	0	0
<b>Total</b>						<b>1,650</b>	<b>1,250</b>	<b>500</b>	<b>-</b>	<b>-</b>
808	Tasi Mane	Petrolio e Gas	Mol/SERN/MoF	Levantamento detalhado do local para o desenvolvimento de infra-estruturas na costa Sul em Beaco	GP	5,000	1,400	0	0	0
808	Tasi Mane	Petrolio e Gas	SERN/MoF	Concepção de construção e supervisão para o desenvolvimento de infra-estruturas na costa Sul em Suai - Base de Fornecimentos)	GP	11,500	10,000	10,000	10,000	10,000
808	Tasi Mane	Estradas e Pontes	MOF/MOI	Construção e supervisão detalhadas relativamente a Estradas e Pontes (autoestrada Suai-Betano-Beaco)	GP	980	20,320	25,000	30,000	33,000
808	Tasi Mane	Portos	Mol/SERN/MoF	Concepção e estudos para o desenvolvimento de infra-estruturas na costa Sul (porto multifunções de Suai)	GP	0	15,000	30,000	30,000	15,000
808	Tasi Mane	Petrolio e Gas	SERN/MoF	Estudos ambientais (S/B/B) para o desenvolvimento de infra-estruturas na costa Sul	GP	2,820	80	0	0	0
808	Tasi Mane	Petrolio e Gas	SERN/MoF	Análise da rota do gasoduto para o desenvolvimento de infra-estruturas na costa Sul	GP	3,500	0	0	0	0
808	Tasi Mane	Petrolio e Gas	SERN/MoF	Concepção e supervisão para o desenvolvimento de infra-estruturas na costa Sul em Beaco	GP	800	0	0	0	0
808	Tasi Mane	Aeroportos	Mol/SERN/MoF	Concepção de construção e supervisão para o desenvolvimento de infra-estruturas na costa Sul (reabilitação do aeroporto de Suai)	GP	6,500	5,000	0	0	0
<b>Total</b>						<b>31,100</b>	<b>51,800</b>	<b>65,000</b>	<b>70,000</b>	<b>58,000</b>
809	Transporte	Estradas	Mol	Reabilitação de Estradas Aileu - Aituto	MA	500	1,250	1,346	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Dili - Aileu	MA	500	1,500	2,515	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Ossu - Viqueque	MA	500	1,250	314	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Maubesse-Turiskai	MA	500	1,458	0	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Tilomar-Weleu	MA	500	1,750	1,900	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Nacionais em Oecussi	MA	500	2,000	1,770	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Lospalos-Iiomar	MA	500	1,234	1,696	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Lospalos-Tutuala	MA	500	1,250	0	0	0



## 5101- Fundo das Infra - estruturas (\$'000)

### 30 - Comissão de Administração do Fundo Infraestrutura - FI

Code	Program	Sub Program	Project Owner	Project Name	Project Type	2011	2012	2013	2014	2015
809	Transporte	Pontes	Mol	Construção de Ponte Dilor	MA	500	1,750	1,019	0	0
809	Transporte	Aeroportos	MoF/Mol	Concepção de construção e supervisão para o desenvolvimento do Aeroporto de Maliana	GP	0	1,500	3,000	7,000	0
809	Transporte	Aeroportos	MoF/Mol	Concepção de construção (reabilitação e melhoria) e supervisão para o desenvolvimento do Aeroporto de Baucau	GP	0	0	1,000	3,000	2,000
809	Transporte	Aeroportos	MoF/Mol	Concepção de construção e supervisão para o desenvolvimento do Aeroporto de Oecussi	GP	0	1,500	5,000	5,000	0
809	Transporte	Aeroportos	MoF/Mol	Concepção de construção e supervisão para o desenvolvimento do Aeroporto de Dili	GP	0	15,000	15,000	20,000	30,000
809	Transporte	Aeroportos	MoF/Mol	Concepção e estudos (incluindo levantamento de novas localizações) para o desenvolvimento do Aeroporto de Dili	GP	0	1,500	1,000	0	0
809	Transporte	Aeroportos	Mol	Reabilitação das Pistas do Aeroporto	MA	2,228	2,772	0	0	0
809	Transporte	Pontes	Mol	Reabilitação de pontes	MA	1,000	1,000	0	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Jct Laclubar para Manehat	MA	675	0	0	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Lebaloa Bazartete	MA	405	0	0	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Bukoli	MA	405	0	0	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Baer	MA	500	1,750	750	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Belulik	MA	500	2,250	1,300	450	0
809	Transporte	Pontes	Mol	Construção de Ponte Daudere	MA	500	1,750	750	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Taroman	MA	500	1,000	0	0	0
809	Transporte	Portos	MoF/Mol	Construção e supervisão para o desenvolvimento de portos marítimos em COM (Reabilitação)	GP	0	600	2,000	3,000	0
809	Transporte	Portos	MoF/Mol	Construção e supervisão para o desenvolvimento de portos marítimos em Atauro	GP	600	5,000	5,000	0	0
809	Transporte	Portos	MoF/Mol	Construção e supervisão para o desenvolvimento de portos marítimos em Vemasse	GP	0	0	750	4,000	4,000
809	Transporte	Portos	MoF/Mol	Construção e supervisão para o desenvolvimento de portos marítimos em Oecussi	GP	0	1,500	3,000	2,000	0
809	Transporte	Portos	MoF/Mol	Construção e supervisão para o desenvolvimento de portos marítimos em Dili	GP	2,000	10,000	15,000	20,000	30,000
809	Transporte	Portos	MoF/Mol	Concepção e estudos relativamente ao porto multifunções de Suai	GP	2,500	0	0	0	0
809	Transporte	Aeroportos	MoF/Mol	Concepção e estudos para o desenvolvimento de infra-estruturas na costa Sul (desenvolvimento de aeroporto de Viqueque)	GP	0	1,000	0	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Atauro Villa - Beloi - Macadade/Biqueli	MA	1,000	1,750	1,480	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Tumin - Oesillo	MA	500	1,250	1,690	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Lepo - Zumalai	MA	500	1,250	1,045	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Maubarra-Loes	MA	500	1,250	2,000	0	0
809	Transporte	Pontes	Mol	Construção de Ponte Tono	MA	500	2,250	3,500	2,000	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Ermera-Hatulia	MA	500	800	750	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Ermera-Atsabe	MA	500	1,230	1,500	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Uatucarbau-Bagua-Laga	MA	500	1,750	1,900	0	0
809	Transporte	Estradas	Mol	Reabilitação de Estradas Cassa-Wemassi	MA	500	1,200	1,730	0	0
809	Transporte	Pontes	Mol/MoF	Construção e supervisão relativamente a estradas e pontos - estradas nacionais (300 a 600 km) e pontes	GP	1,500	51,500	77,000	100,000	175,000
<b>Total</b>						<b>22,813</b>	<b>125,794</b>	<b>156,705</b>	<b>166,450</b>	<b>241,000</b>
815	Fundo não afectado (FI)	Fundo não afectado (FI)	WoG/MoF	Fundo não afectado (FI)	GP	0	0	129,289	257,150	230,600
<b>Total</b>						<b>-</b>	<b>-</b>	<b>129,289</b>	<b>257,150</b>	<b>230,600</b>
<b>Grand Total</b>						<b>599,306</b>	<b>597,200</b>	<b>620,900</b>	<b>645,800</b>	<b>671,600</b>