PRESIDÊNCIA DO CONSELHO DE MINISTROS

COMPACT DEVELOPMENT TEAM TIMOR-LESTE (CDT-TL)

Annual Progress Report (January – December 2021)

February 2022

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ACRONYMS AND ABBREVIATIONS

AASHTO	: American Association of State Highway and Transportation Officials
ADB	: Asian Development Bank
ADN	: *Agência de Desenvolvimento Nacional/* National Development Agency
AdP	: *Águas de Portugal*
ANAS, ip	: *Autoridade Nacional para a Agua e Sanemanent/* National Authority for Water and Sanitation
ANATL	: *Administração de Aeroportos e Navegação Aérea de Timor-Leste/* Air Navigation Administration of Timor-Leste
BTL, ep	: *Bee Timor-Leste*
CAIA	: *Comissão de Avaliação de Impacto Ambiental/* Environmental Impact Assessment Committee
CDF	: Compact Development Fund
CCI-TL	: *Câmara do Comércio e Indústria de Timor-Leste*/ Timor-Leste Chamber of Commerce and Industry
CDT-TL	: Compact Development Team Timor-Leste
CIGC	: *Centro Integrado de Gestão de Crises/* Integrated Crisis Management Centre
COE	: Center of Excellence (COE)
COVID-19	: Coronavirus Disease of 2019
CSIL	: Colégio Santo Inácio de Loyola
CSO	: Civil Society Organization
DED	: Detailed Engineering Design (DED)
DFAT	: Department of Foreign Affairs and Trade
DGAS	: *Direção Geral de Água e Saneamento/* General Directorate of Water and Sanitation
DNPC	: *Direção Nacional de Prevenção de Conflitos/* National Directorate of Conflict Prevention
DNSA	: *Direção Nacional de Serviço de Água/* National Directorate of Water Service
DNSB	: *Direção Nacional de Saneamento Básico/* National Directorate of Basic Sanitation
DNTP	: *Direção Nacional das Terras e Propriedades/* National Directorate of Land and Property
GPN	: General Procurement Notification
EDTL,ep	: Electricity Timor-Leste
ELC`	: External Legal Counsel
ESIA	: Environment and Social Impact Assessment
FIDIC	: Fédération Internationale des Ingénieurs-Conseils
GBV	: Gender Based Violence
GoTL	: Government of Timor-Leste
GSI	: Gender and Social Inclusion
IBTCI	: International Business and Technical Consultant Inc
IC	: Installation Committee
IM	: Investment Management
INFORDEPE	: *Instituto Nacional de Formação de Docentes e Profissionais da Educação/* National Institute for Training of Teachers and Education Professionals
ISJB	: Instituto São João de Brito

ITG	: Inter-Ministerial Technical Group
JICA	: Japan International Cooperation Agency
KII	: Key Informant Interview
M&E	: Monitoring and Evaluation
MAF	: Ministry of Agriculture and Fisheries
MCA-TL	: Millennium Challenge Account Timor-Leste
MCC	: Millennium Challenge Corporation
MEYS	: Ministry of Education, Youth and Sport
MFAC	: Ministry of Foreign Affairs and Cooperation
MHESC	: Ministry of Higher Education, Science and Culture
MLRPA	: Ministry of Legislative Reform and Parliamentary Affairs
MoF	: Ministry of Finance
MoH	: Ministry of Health
MoI	: Ministry of Interior
MoJ	: Ministry of Justice
MPCM	: Ministry of the Presidency of the Council of Ministers
MPW	: Ministry of Public Works
MSA	: Ministry of State Administration
QDRP	: Quarterly Disbursement Request Package
SBC	: Social Behavior Change
SEA	: *Secretário de Estado do Ambiente/* Secretary of State for the Environment
SEII	: *Secretário de Estado para a Igualidade e Inclusão* Secretary of State for Equality and Inclusion
SEPC	: *Secretário de Estado da Proteção Civil/* Secretary of State for Civil Protection
SETP	: *Secretário de Estado das Terras e Propriedades/* Secretary of State for Land and Property
SIRPF	: Social Impact and Resettlement Policy Framework
SM	: Scoping Mission
SOW	: Scope of Work
TEP	: Team Evaluation Panel
TIP	: Trafficking in Person
TLCE	: Timor-Leste Coalition for Education
ToC	: Theory of Change
ToR	: Term of Reference
TVPA	: Trafficking Victims Protection Act
UNICEF	: United Nations International Children's Emergency Fund
USA	: United States of America
WB	: World Bank
WSD	: Water Treatment, Sanitation and Drainage
WSI	: Women Social Inclusion

EXECUTIVE SUMMARY

The Government of Timor-Leste (GoTL), through the Ministry of Legislative Reform and Parliamentary Affairs (MRLAP) and with the support from the Millennium Challenge Corporation (MCC) established the Compact Development Team Timor-Leste (CDT-TL) in the initial 2019, to lead, manage and facilitate the development of Compact Program in Timor-Leste. The Council of Ministers and MCC have approved two Compact projects: Water, Sanitation and Drainage (WSD) project and Education Project. The main goal of the two projects is poverty reduction through the economic growth in Timor-Leste.

Further, in June 2020, there had been a major political shift within the majority coalition parties in the National Parliament. This situation forced the Prime Minister to form a new alliance and restructure his cabinet members. The restructuring of the cabinet members brought into a closer of MRLAP, and consequently, the CDT-TL was integrated into the Ministry of the Presidency of the Council of Ministers (MPCM)[1]. To ensure greater participation and collaboration across line Ministries, the CDT-TL initiated meetings with the new and current government members to introduce the Compact Program, up-date the work progress of the CDT-TL and request their full support for the program.

This annual progress report presents the CDT-TL works and outcomes in 2021, and they are summarized as follows:

Management of Compact Program: in 2019, the Government of Timor-Leste and MCC agreed to allocate 7,380,000.00 for compact program development in Timor-Leste. However, the Government and MCC have amended the Compact Development Fund (CDF) in 2020 and increased it from US$ 7,380,000.00 to US$ 11,050,000.00. Furthermore, in 2021, MCC has increased the grants again to $14,050,000. The amendment was intended to align the use of grant to the proposed Compact projects.

During this reporting period, the development of the Compact Program is in the phase of finalizing the feasibility studies for the WSD and Education projects and undertaking environmental impact assessment as well as Social Behavior Change (SBC) Research; identifying and measuring the economic impact; and preparing the Compact funding agreement.

Water Treatment, Sanitation and Drainage (WTSD) Project: The WSD Infrastructure Project contains three activities that will help to reduce diarrheal disease burden by reducing exposure to sanitary waste and pathogens in drinking and washing water and in households and the environment. The project consists of a Disinfection Activity that includes design and construction of an Onsite Sodium Hypochlorite Generation (OSHG) disinfection facility for wastewater disinfection and drinking-water disinfection for Dili and four remote districts of Timor-Leste; a Sanitation Activity that includes design and construction of a new Wastewater

[1] Decree-law Nº 25/2020, 9 September Organic of Presidency of the Council of Ministers

Treatment Plant (WWTP) and Ocean Outfall in Dili, wastewater collection systems, and wastewater connections in structured and unstructured areas funded by the Government of Timor-Leste (GoTL); and an Associated Drainage Activity that includes limited construction of in-street box culverts in areas where conflicts with sewer lines would otherwise occur.

The project will initially provide water supply disinfectant for approximately 108,000 residents of Dili, and 64,000 residents of four adjacent capital municipalities of Aileu, Liquiça, Ermera and Manatuto municipalities. The MCC funded treatment and conveyance infrastructure is sized to collect wastewater from up to 300,909 residents of Dili (as projected in 2036 in accordance with the 2018 Sanitation Master plan) when additional upstream conveyance infrastructure and collection systems are constructed.

During this reporting period, CDT continued to collaborate with The Ministry of Public Works (MoPW as the main stakeholders for WSD Project. CDT-TL also established cooperation with several public institutions such as Bee Timor-Leste (BTL), National Authority of water and sanitation (ANAS), Electricity of Timor-Leste (EDTL), the National Directorate of urban planning, General Directorate of Road, Bridge and flood control and the National Housing directorate.

CDT also organized induction meetings with representatives from relevant ministries (Ministry of Agriculture, Maritime Police, Secretary of State for Environment, Ministry of Planning and Territory, Office of Prime Minister, Dili Port, Bee Timor-Leste and National Authority for Sanitation) with Tetra Tech's sub-consultant TPF in Dili in relation to the Installation of the equipment for Oceanographic study. In addition to this, CDT-TL also facilitated Tetra Tech sub-consultant to obtain the authorization from Ministry of Agriculture, Customs Authority, Quarantine office, IPG and Ministry of Mineral and Natural Resource in order to obtain sample seawater and soil under the sea to be sent to the Australian Laboratory in Darwin and Melbourne for analysis.

Furthermore in 2021, the CDT-TL WSD team visited six municipalities to introduce and update the feasibility study progress of the compact project. The first visit took place from June 28 to July 1, 2021, to Ermera and Maliana municipalities. The second visit was on October 21-22, 2022 to Suai and Ainaro. The third visit was on October 25-27 2022 to Aileu and Manufahi Municipalities. The objective of the field visit was to update the President of Municipalities and the directors on the progress of the Compact Projects; to see the directly the condition of the infrastructure for water sources, water distribution tanks and sanitation; and to seek their support and cooperation throughout the process of the Compact Development.

Education Project: In February 2021, the draft of the Investment Decision Memo (IDM) outlines or work plan of IDM was reviewed and cleared by GoTL and sent back to MCC which would allow IBF to proceed with the design work. As soon as the IDM's outline was approved, CDT organized several meetings with key stakeholders such as, the relevant directorate and departments at the MEYS, the National University of Timor Lorosa'e (UNTL), Teacher Training Institute (INFORDEPE), and the National Agency for Academic Assessment

and Accreditation (or ANAAA). Various documents and data were collected including the National Strategic Education Plan for 2019-2024, Education Sector Analysis, Decree Laws of Education, Statutes of INFORDEPE, several unit outlines and syllabus from UNTL, criteria for Institutional accreditation of higher education institutions and a number others from MEYS that were sent accordingly to both MCC and IBF.

The MCC education visited Timor-Leste in November to bring together all parties in the discussion to define the activities and the implementation strategy of the education project in the future. The Mission also resulted in a number of agreements and commitments from GoTL's side. CDT-TL and MCC also established a Technical Review Committee for the education project with the task to review and endorse all deliverables by IBF. The committee has the authority to decide on behalf of GoTL on particular aspects of the project. The Technical Review Committee (TRC) is composed of representatives from MHESC, MEYS, INFORDEPE, Civil Society Organizations and the Office of the Prime Minister (OPM). A total of 11 people were included in the membership.

Gender and Social Inclusion (GSI)/GBV and TIP are important for both projects. GSI is considered as one of the main components of MCC's investment in Timor-Leste. During the 2021 period, the CDT-TL supported and facilitated the 'IBF to conduct research to find the format of 'Improving Secondary School Teacher and Leadership Quality' in Timor-Leste. Mitigating risks related to GBV and TIP is important due to construction works (both for the WSD and CoE) represents specific risks related to forced labor, sexual exploitation and abuse, sexual harassment, etc., especially to communities near the project sites. Therefore, the needs to ensure the proper training are provided to construction workers and employees and impacted communities also receive awareness rising.

Furthermore, addressing risks of violence in schools (physical violence, sexual violence, bullying) as part of the teacher's and leader's training will be important. Also, there is a need to incorporate a component on community engagement to promote women's participation in the education workforce and mitigate potential risks related to increased domestic violence as it relates to their increased income or change in status (for example, regarding professional advancement).

Social Behavior Change (SBC) is also a component of the Water Sanitation and Drainage Project of MCC Investment in Dili. Even though the infrastructure construction is only centered in Dili, this project will also provide benefits in several municipalities such as Ermera and Bobonaro, and then expand to other municipalities in the coming years. Therefore, in 2021, CDT-TL has conducted assessments to the Municipalities including Ermera and Bobonaro, Aileu, Ainaro, Manufahi and Covalima. The same assessment will be carried out in the period of 2022 to the Municipalities such as Manatuto, Baucau, Viqueque and RAEOA-Oecuse.

Challenges: The main challenges that the CDT-TL faced from January-December 2021 were the Covid-19 pandemic and the restriction that was applied during the state of emergency, mandatory confinement and sanitary restriction on COVID-19. This has delayed most of the CDT-TL and MCC's works in undertaking the feasibility studies for both the WSD and

Education projects and affected the CDT-TL's coordination with the relevant stakeholders for the two projects.

Way Forward: The CDT-TL will continue to make all efforts to have the Compact Agreement signed and establish the MCA-TL in 2022. The CDT-TL will also continue to support the completion of the feasibility studies by collecting additional information and reviewing the preliminary report findings. The CDT-TL was grateful for all the support rendered by the Government's Ministries and other relevant stakeholders and continued to look forward to working closely with all entities in ensuring the effective implementation of Compact Investment in Timor-Leste.

I. INTRODUCTION

Based on the constraint analysis conducted by the MCC and in collaboration with the GoTL in 2017 and root cause analysis in 2018, both the GoTL, through the MRLAP and MCC have approved two Compact projects: Water Treatment, Sanitation and Drainage (WSD) project and Education Project. The goal of both WSD and Education projects is to reduce poverty in Timor-Leste through economic growth.

To facilitate the preparation and the development of the Compact Program, the government of the United States of America(USA) through the MCC granted to Timor-Leste US$ 14,050,000. The Compact Program was initially planned to sign by the end of 2021, but due to the unexpected Covid-19 pandemic, the signing of the Compact Agreement between Timor-Leste and the United States has been deferred to 2022.

During this reporting period, CDT-TL registered one main challenge, the COVID-19 Pandemic. Covid-19 pandemic has significantly affected the globe, including Timor-Leste. This situation has forced the CDT-TL to suspend most of its regular works and engagement with relevant stakeholders. These include the delayed of MCC travel to Timor-Leste and CDT-TL's key activities to support the feasibility study for both the WSD and Education projects.

Even though, The Covid-19 pandemic delayed the completion of the necessary study to finalize the compact program 2021. However, throughout these challenging and incredible times, the Government of Timor-Leste and MCC have remained deeply committed to the swift development and the implementation of the compact for and by Timor-Leste. CDT-TL and MCC committed to completing the feasibility study and finalizing the investment decision. The MCC conducted two missions to Timor-Leste in 2021. This MCC mission testifies the continuing commitment of the United States to support Timor-Leste through MCC economic development assistance.

II. THE MANAGEMENT OF COMPACT PROGRAM

The CDT-TL is mandated to lead, manage and facilitate the Compact Program Development in Timor-Leste. Hence, CDT-TL is responsible for the management of Compact Program in Timor-Leste with the support from the MCC in Washington, DC. All the activities related to the management of the Compact Program are illustrated as follows:

a. Amendment to the Compact Development Funds (CDF)

In December 2021, the Millennium Challenge Corporation (MCC) and Compact Development Team-Timor-Leste (CDT-TL) amended the Grant and Implementation Agreement (CDF) to cover project studies and program administration, including salary reimbursements of CDT-TL staff. The amendment was intended to align the use of the grant to the proposed Compact projects development. Accordingly, the MCC has increased the grants to the proposed Compact Development Program from US$11,050,000 to US$14,050,000.

The Covid-19 pandemic induced travel delays have significantly impacted the compact development timeline. The CDT-TL has requested a budget reallocation from MCC to cover cost increases for project feasibility studies and to ensure that necessary administrative funds are available for the CDT-TL staff salaries until the signing of the Compact Agreement.

As per Annex 1, point 2[2] of the CDF Agreement, CDT-TL is responsible for managing the funds assigned for administrative costs. This includes costs for office operations, including the purchase of laptops, fax machines, copiers, scanners, printers, office furniture. These funds are also allocated to cover CDT-TL's official travel expenses. The Current Approved Multi-Year Financial Plan budget for the CDT-TL is **USD $2,919,500.00**. Following is the detailed financial report for the CDF grant, outlining CDT-TL staff salaries, administrative costs and minor procurement of goods and services.

b. Procurement Administration

During this reporting period, the Private Sector Specialist & Interim Procurement Representative (IPR) in cooperation with finance Specialists regularly prepared the procurement plan for the Quarterly Disbursement Request Package (QDRP). This document covers the purchase of required goods and contracting services which will be submitted to the MCC for its approval. Upon the approval of the QDRP by MCC, the CDT-TL, IPR executed several procurement processes to purchase toners cartridges for printers including the installation of Microsoft office for CDT laptops, computers and postpaid internet

[2] This point highlights that the grant will fund the preparatory activities for developing the proposed compact projects. The activities are grouped into two activities: MCC-contracted activities and Government-contracted activities. CDT-TL salaries and support administrative costs fall under Government-contracted activities.

package, external hard drives, desktop computers, projector, TV for video conference, mobile drawers, filing cabinet and other office supplies to support the CDT-TL works and its administrative needs.

To comply with the Covid-19 prevention protocol, the CDT-TL staff was also equipped to work from home. The staffs were also required to maintain social distance in the office by working in rotation. This has enabled all CDT-TL staff to do their work either from home or office, including having regular meetings via Zoom or WebEx application platforms among the CDT-TL members, with the MCC team and with some of CDT-TL stakeholders.

c. *Public Relation and Communication*

The CDT-TL actively communicated and engaged active participation from the relevant stakeholders in the Compact Development Program. These activities conducted through introduction and consultation meetings with focal points from the relevant state institutions and government ministries, Civil Society organizations, private sector and development partners in Timor-Leste that are related to the Water, Sanitation and Drainage and Education Projects.

The CDT-TL also actively promoted the Compact development activities through its communication productions such calendar distribution, bulletin publications and CDT-TL's six-monthly progress report. It also conducted through Facebook page, fact sheets, Media Briefing, Press Conference and television (TV) network, interviews on RTTL (National TV and Radio Station) and GMNTV (Private TV station).

As result public and the relevant stakeholders are aware of the CDT-TL works, and the stakeholders were actively collaborating by sharing the required data or information with the CDT-TL during the reporting period.

III. CDT-TL MAJOR ACTIVITIES IN 2021

3.1 Meetings with the Government Members and State Institutions

During this reporting periods, the CDT-TL initiated meetings with members of governments such as Vice-Prime Minister and Minister of Planning and Territory, Jose Maria dos Reis, Minister of the Presidency of the Council of Ministers, H.E. Fidelis Manuel Leite Magalhães, Minister of Public Works, and H.E. Arch. Salvador Eugénio Soares dos Reis Pires, The Secretary of State for the Environment, Demétrio do Amaral de Carvalho. The main objectives of the meeting are to introduced, update information and strengthen coordination in order to support feasibility studies on compact program development in Timor-Leste.

Figure 1Figure 1: The CDT-TL and BTL,EP meeting with the Minister of the Presidency of the Council of Ministers, H.E. Fidelis Manuel Leite Magalhães

Furthermore CDT-TL also conducted the same meeting with relevant state institutions such as The President and Commissioners of the Civil Service Commission, Dr. Faustino Cardoso Gomes, and President of National Authority for Water and Sanitation (ANAS, I.P.) President of Bee Timor-Leste (BTL, EP), Eng. Carlos Peloi dos Reis, President of Eletricidade Timor-Leste (EDTL, EP), DR. Paulo da Silva, Rector of UNTL, Prof. DR. Joao Martins. In each of those meetings, the CDT-TL also requested them to appoint their Focal Points who can support and facilitate the coordination between the CDT-TL and the line ministries and relevant state instructions. The CDT-TL also highlighted that the Focal Points play an important role in facilitating the coordination between CDT-TL, the line ministries and the Cabinet of Ministers in supporting the feasibility studies on WSD Project and Education Project.

As result of the meetings, most of the Government members and State Institutions have responded positively and they were committed to support the Compact Feasibility Studies as they were aware of the importance of the MCC investments in Timor-Leste. The CDT-TL received very effective coordination between the CDT-TL and each of Ministers' offices.

Figure 2: The CDT-TL meeting with the Vise-Prime Minister and Minister of planning and Territory, H.E. José Maria dos Reis on October 21, 2021

3.2 Meeting with the Focal Points

In order to strengthen coordination with line Ministries and state institutions, CDT-TL conducted its regular meetings with focal points. Each of the focal points was invited to participate this meeting in order to update and share any relevant information and make any relevant decision needed related to compact program development activities. During this reporting period, CDT-TL was able to organize 7 meetings with focal points.

On July 28, 2021, MCC and CDT-TL conducted a meeting with focal points to update the progress on feasibility studies related to Water Treatment, Sanitation and Drainage Project. The meeting was participated by representatives from the Cabinet of Vice-Prime Minister and Minister of Planning (MPO), Office of Ministry of Public work (MOP), Office of PCM, ANAS, IP and BTL, EP, including a representative from the USA Embassy in Dili. During the meeting, the MCC delegation presented latest results of the WSD feasibility studies to the focal points. The meeting went well because it enables them to be familiar with the CDT-TL's works, and it allowed them to have more information related to their works and responsibilities. In addition, the meeting also allowed the CDT-TL and MCC to gain their perspectives to improve compact program development on the WSD project.

On August 3, 2021, the CDT-TL and MCC team leader, Hana Scheetz Freymiller conducted another meeting with focal points and representatives from MEJD and MESSC. The meeting was participated by General Director Ms. Maria Filomena Lay and team, General Director for Secondary School Development, Dr. Deolindo da Cruz and team, President of INFORDEPE, Dr. Manuel Gomez and team. The main objectives of the meeting are to update on the progress of the feasibility study on Education project.

During the meeting, MCC continue to encourage focal points and representatives from MEJD and MESSC and inform them that an Education team will visit Timor-Leste in November to complete the feasibility study on the Education project. The meeting went very well and the focal points are well informed on the development of the education project and committed to providing information and work with MCC in order to complete the study based on the timeline established.

Figure 3: CDT-TL meeting with Focal points from line Ministries on July 6, 2021

Furthermore, the CDT-TL initiated another focal point meeting on September 23, 2021. The meeting was participated by Tetra Tech and its Sub-Contractor TPF, Representatives from Ministry of Agriculture, APORTIL, ANLA and BTL, ep. The main objectives of the meeting are to share information and demonstrate how to use Oceanographic equipment, such as NORTEK AWAC and TIDAL GAUGE. This equipment is used to support feasibility studies on Water Treatment Plant in Dili. All the equipment will donate to the Government of Timor-Leste after the study completed.

3.3 MCC Mission to Timor-Leste

An MCC delegation was successfully visited Timor-Leste from July 20 to August 5, 2021. This visit was conducted in a very difficult period where Timor-Leste, the United States of America and the world are facing a global pandemic, COVID-19. However, the return of MCC Delegation to Dili shows the strong commitment of the United States of America's Millennium Challenge Corporation (MCC) to the realization of the Timor-Leste Compact program. The delegation compost of three technical teams on this mission, one team for water, sanitation and drainage, a second team for education and a third team for the social behavior change and led by Ms Hana Scheetz Freymiller, MCC Country Team Lead Timor-Leste.

During this visit, the MCC delegation held a series of discussions with CDT-TL and the President of BTL, EP, Sr. Carlos Peloi dos Reis and relevant institutions in order to accomplish a final decision on project scope in water disinfection and sanitation components for the WSD project. This decision is important in order to proceeds with the feasibility study for the WSD project. As result BTL, EP, CDTL-TL and MCC successfully reached 13 agreements on the major likely policy and institutional reform compact conditions and necessary associated infrastructure, the timing of construction of these assets and sources of funds to be arranged by the Government of Timor-Leste.

Figure 4: MCC mission meeting with representatives from MOP, MPO, BTL, EP, ANAS, IP and ANLA, IP on August 2021

Furthermore, MCC conducted another 12 days visit to Timor-Leste from November 6 to 17, 2021. The MCC led delegation was composed of 14 people from three technical teams on Water Treatment, Sanitation and Drainage, Social Behavior Change and Education Project. This delegation was led directly by Ms. Hana Scheetz Freymiller, MCC Country Team Lead for Timor-Leste with its main objective to conclude all required technical decisions in order to finalize the projects in the compact for MCC and the Government of Timor-Leste's approval.

This MCC mission to Timor-Leste showed the continuing commitment of the United States of America to support Timor-Leste through MCC economic development assistance. This mission is the full trip mission of MCC to Timor-Leste. This mission is critical in order to finalize the investment decision. As result, MCC and CDT-TL are able to finalized feasibility studies on WSD and Education project and submitted to MCC for approvals in December 2021. According to the plan GoTL and USA Government will sign the compact agreement within year 2022.

Figure 5: CDT-TL/MCC delegation meeting with President of BTL, EP on November 2021

3.4 Water Treatment, Sanitation and Drainage (WSD) Project

The Water Treatment, Sanitation, and Drainage (WSD) Infrastructure Project contains three activities that will help to reduce diarrheal disease burden by reducing exposure to sanitary waste and pathogens in drinking and washing water, and in households and the environment.

The WSD Infrastructure Project consists of a Disinfection Activity that includes design and construction of an Onsite Sodium Hypochlorite Generation (OSHG) disinfection facility for wastewater disinfection and drinking-water disinfection for Dili and four remote districts of Timor-Leste; a Sanitation Activity that includes design and construction of a new Wastewater Treatment Plant (WWTP) and Ocean Outfall in Dili, wastewater collection systems, and wastewater connections in structured and unstructured areas funded by the Government of Timor-Leste (GoTL); and an Associated Drainage Activity that includes limited construction of in-street box culverts in areas where conflicts with sewer lines would otherwise occur.

The project will initially provide water supply disinfectant for approximately 108,000 residents of Dili, and 64,000 residents of four adjacent capital municipalities of Aileu, Liquiça, Ermera and Manatuto municipalities. The MCC funded treatment and conveyance infrastructure is sized to collect wastewater from up to 300,909 residents of Dili (as projected in 2036 in accordance with the 2018 Sanitation Master plan) when additional upstream conveyance infrastructure and collection systems are constructed.

Below are the main activities undertaken in 2021 to progress and prepare the implementation of the WSD project in Timor-Leste:

3.4.1 Engagement with the Project Stakeholders

3.4.1.1 Active Engagement with the Ministry of Public Works

The Ministry of Public Works (MoPW) is one of the CDT-TL main stakeholders for the WSD project. It is important for CDT-TL to have a good working relationship and active collaboration with the MoPW for the compact development during the preparation stage of the project. Therefore, to collaborate with this Ministry, CDT-TL has established cooperation with several public institutions under the MoPW such as Bee Timor-Leste (BTL), National Authority of water and sanitation (ANAS), Electricity of Timor-Leste (EDTL), the National Directorate for urban planning, General Directorate of Road, Bridge and flood control and the National Housing directorate. The works coordination with these agencies is described below.

BTL plays an important role in this project during the preliminary analysis process until the project development at the feasibility study phase. This agency will be responsible for the WSD project once it comes to implementation, including operation and maintenance when the project is completed.

This year, CDT continued to work and collaborate with BTL in order to get the information related to the WSD project as requested by MCC and the Tetra Tech to support the WSD project development such as the information of the government's project for the Community sewage treatment systems, drainage project development, report of the data of

the community which will be affected by the future central wastewater treatment plant (WWTP), and the Dili urban water supply project in the MCC's investment area. The objective of getting this information is to support the project analysis and preparation of the Investment decision report document that will be prepared by Tetra Tech. Through the coordination between CDT and BTL, all of the demanded information was collected and informed both to MCC and its consultant Tetra Tech except the report on the affected community in the area WWTP. In addition, CDT also participated in the site inspection activity with the BTL to the area selected to install the pump station for the sanitation project in order to secure the land for the proposed activity. Consequently, all information related to the land ownership of the planned site was informed and confirmed to MCC during the last mission in November.

Figure 6: CDT-TL meeting with Ministry of Public Works, H.E. Arq. Salvador Eugénio Soares dos Reis Pires on November 9, 2021

Aside from this, CDT coordinated with ANAS who is responsible for the water and sanitation regulatory, to know the policy and institutional reform regarding water and sanitation. Policy and institutional reform are a part of the WSD project and is considered one of the intervention areas where MCC will assist in its development concerning the WSD project. This was included the creation of utility for water and sanitation, cost recovery regulation, wastewater effluent discharge regulation and water disinfectant. Therefore, on February 16, 2021, CDT conducted a meeting with the President of ANAS to introduce the compact project of MCC and update the progress of the feasibility study of the WSD project. ANAS then contributed to the compact project in providing updated

information on the establishment of water and sanitation regulations to MCC and participated in the discussion of the WSD project during the scooping mission of MCC in November 2021.

Moreover, CDT also established work coordination with the EDTL to guarantee power supply for the potential central WWTP and associated wastewater pump station throughout the city. On March 25, 2021, CDT and the President of EDTL had a meeting to update the progress of the compact project and the feasibility study of the WSD project, and a discussion regarding the electrical demand that will be needed for the project. Follow-up from this meeting, EDTL was ready in supporting the project such as providing information regarding the current power supply and identification of the proposed site for further analysis.

On October 6, 2021, the CDT WSD team and EDTL staff conducted a site visit to the selected areas for the establishment of the pump station for the sanitation project in Dili. The objective of the site visit was to know the existing load of power on the selected site and the condition for the future installation. In addition, all information of the area to establish the pump station for the sanitation project was collected by the EDTL team for their technical analysis, and the power estimation demand for the WSD project has been considered and included in the EDTL power supply rehabilitation project and development plan of 2022.

3.4.1.2 Active Engagement with the Secretariat of State for the Environment and the Land and Property

- **Environment**

  CDT Facilitated a presentation of the WSD preliminary study of the environmental impact study conducted by Tetra Tech to the national agency for the environmental licensing. The objective of the presentation was to share and update the *Agencia Nacional para Licenciamento Ambiental* (ANLA) on the progress of the feasibility study for the water treatment, sanitation and drainage project that will be funded by Millennium Challenge Corporation. Furthermore, this presentation will also enable Tetra Tech consultant to hear comments from ANLA regarding the process of applying the Environmental licensing for the Compact Project. Hence, after the presentation, from ANLA's part, its team was very appreciative that Tetra Tech shared with them the progress of the feasibility study. The ANLA team hoped that this cooperation would continue to make sure that the compact project will be implemented in the country, especially in relation to environmental licensing.

- **Land and Property**

  CDT-TL continued to work with the Secretary of state for Land and Property throughout the year 2021 in order to identify the status of the land for the Sanitation project, especially for the construction of the conventional and simplified sewer line. In October

2021, the CDT-TL team, led by Ambassador Pinto and WSD team presented the updated feasibility study progress to the Director-General of the Secretary of State for Land and Property and his team. Furthermore, the CDT-TL team also asked the land status for the areas which will be covered for simplifier and conventional sanitation line of the compact project. In addition, CDT-TL also continued to work with the Cadastral office to obtain the cadastral map of the area of intervention for the MCC compact project in order to facilitate Tetra Tech in its feasibility study.

3.4.1.3 Active Engagement with other project of the Government related to the WSD Project

There are several projects of the GoTL are undertaken by the Ministry of Public Works. Some of these projects are carried out by the BTL, like the Dili urban water supply project, Community sewage treatment systems (CSTS) and drainage rehabilitation projects. These projects are interrelated to the WSD project, and the location of these projects is included in the area of investment for MCC's WSD project.

Therefore, on June 11, 2021, CDT met with the Donsung Engineering Company team who is currently preparing for the Detail engineering design (DED) of the Dili urban water supply. The objective of the meeting was to introduce the compact project and ask for their contribution to support the WSD project development. The result of this coordination was to facilitate CDT in order to get the information pertaining to the Dili water supply as requested by MCC. In addition, the Dongsung Company had also participated in several discussions with MCC, BTL, CDT and Tetra tech through the teleconference during the pandemic situation in order to update the status of the DED progress, implementation schedule and priorities of the area to be developed by the government.

3.5 Supporting the Activity of Feasibility Study Project of WSD

3.5.1 Installation of the oceanography equipment

CDT organized an induction meeting with a representative from relevant ministries (Ministry of Agriculture, Maritime Police, Secretary of State for Environment, Ministry of Planning and Territory, Office of Prime Minister, Dili Port, Bee Timor-Leste and National Authority for Sanitation) with Tetra Tech's sub-consultant TPF in Dili in relation to the Installation of the equipment for Oceanographic study. The induction was meant to brief the representative of the relevant on the installation of the equipment to carry out the oceanographic study and the collection of the sedimentation in the sea and the seawater for analysis abroad.

In addition, CDT-TL also facilitate Tetra Tech sub-consultant to obtain the authorization from Ministry of Agriculture, Customs Authority, Quarantine office, IPG and Ministry of Mineral and Natural Resource in order to obtain sample seawater and soil under the sea to be sent to the Australian Laboratory in Darwin and Melbourne for analysis.

Figure 7: CDT and Tetra Tech's sub-consultant TPF in meeting with representatives from line Ministries on September 23, 2021

3.5.2 Conducting site visit to the Municipal water supply facility

In 2021, CDT-TL WSD team visited six municipalities to introduce and update the feasibility study progress of the compact project. The first visit took place on June 28 to July 1, 2021 to Ermera and Maliana municipalities. The second visit was on October 21-22, 2021 to Suai and Ainaro. The third visit was on October 25-27 2021 to Aileu and Manufahi Municipalities. The objective of conducting the field trip was to meet and to update the President and the director of water, sanitation and drainage of the eight Municipalities on the progress of the Compact Projects. Furthermore, CDT-TL team also conducted a site visit to the existing water treatment plant including the observation on chemical storage tank for water treatment and the public water supply sources.

3.6 Education Project

3.6.1 Review of the final draft of the Inception Report and Education SOW

By December 2020, both Education team from MCC in Washington and in Timor-Leste had reviewed the first draft of the Inception Report (IR) produced by consultants from the International Business Firm (IBF). Comments and feedback to the document were consolidated and submitted to IBF for consideration and adaptation. By mid-January 2022, IBF had revised the IR document and shared it with both MCC and GoTL for their final review. As a result, a number of meetings and intensive discussions were organized by both MCC and GoTL to discuss the document and finally to approve it. After identifying several Fatal Flaws in the final version of the document, GoTL and MCC proposed to set up a virtual meeting with IBF to clarify concerns and issues raised and recommend way forward for the document.

In spite of the challenges around dealing with meeting attendees from different times zones (Europe, USA, Australia and Timor-Leste), a conference call was organized on February 9 with all interested parties such as, MEYS, MHESC, CDT-TL, MCC and IBF to clarify concerns and issues that were identified by both MCC and GoTL as Fatal Flaws. The meeting was well participated by all and a conclusion was made for the final version of IR. Consequently, the IR clean version was approved and endorsed by GoTL and MCC which allowed IBF to work on other deliverables of the education project design study.

Along with discussion on final version of the Inception Report was defining the Education Scope of Work (SOW) of the education project which set as a reference for IBF in design study. The SOW document outlines tasks that IBF needs to undertake to complete the design of the education project for the secondary school teachers and school leaders in Timor-Leste. This includes, 1) setting up a new Center of Excellence; 2) develop curriculum framework for the Pre- and In-service trainings; 3) School leadership training; and 4) review of the current secondary education curriculum. In addition to that, a high level workplan for the education project developed and the outline of the Investment Decision Memo was also defined and discussed.

3.6.2 Assist with Data collection for Desk Review by IBF

By the end of February 2021, the draft outline or workplan of the Investment Decision Memo (IDM) was reviewed and cleared by GoTL and sent back to MCC which would allow IBF to proceed with the design work. In so doing, IBF started with a desk review of the relevant documents and data necessary for the task. Due to the Covid19 pandemic and the lock down, the IBF consultants could not travel to Timor-Leste to gather necessary documents and data from the relevant institutions in the country. Although IBF had hired two local Timorese representatives to assist with the work, efforts to collect the information and data requested was more challenging than expected. Under the request of IBF and MCC however, CDT mobilized its resources to assist the task.

Figure 8: CTD-TL meeting with Representatives from MEYS on November 2021

Starting from February, as soon as the IDM's outline was approved, CDT (through its education specialist) organized a number of meetings with key stakeholders such as, relevant directorate and departments at the MEYS, the National University of Timor Lorosa'e (UNTL), Teacher Training Institute (INFORDEPE), and the National Agency for Academic Assessment and Accreditation (or ANAAA). Various documents and data were collected including the National Strategic Education Plan for 2019-2024, Education Sector Analysis, Decree Laws of Education, Statutes of INFORDEPE, several unit outlines and syllabus from UNTL, criteria for Institutional accreditation of a higher education institutions and a number others from MEYS that were sent accordingly to both MCC and IBF.

While these documents were critical for the desk review, the absence of the IBF consultants posted a significant challenge to gather the specific information and data required for the task. A number of follow up meetings were made with the relevant institutions and many of the data and information were obtained as late as April.

3.6.3 Review of IBF's supplementary Analysis of the secondary education curriculum

While the workplan of the education project and the outline of the scope of work were under review and discussion for approval, on the same month (February 2021), IBF also presented

the outline of the supplementary analysis of the Secondary Education curriculum for the MCC's and CDT-TL's review. The purpose of this activity was to ensure that the plan of the curriculum review is of high level and reflects the Timor-Leste's educational need particularly in the area of the secondary education. This was also to respond to the fact that during the CDT-TL's visit to every secondary school in from October and November 2020 many teachers and school leaders complained about the curriculum and claimed its irrelevancy to the life of students in Timor-Leste. In addition to that, aside the curriculum being in Portuguese language, it is lacking in supplementary materials and some teachers believed that many of the topics in the curriculum had nothing to do with the life of students in Timor-Leste. Similarly, this task would also help to understand the rather low literacy and numeracy skills among young people in Timor-Leste as per the root causes analysis report conducted by MCC in 2017.

One of the expectations of CDT-TL and GoTL was for IBF to identify what the problems are with the curriculum and recommend a *review* or *reform* that ensures the adaptation and incorporation of the 21st century life skills. In doing so, either review or reform, the curriculum should reflect the contextual needs of Timor-Leste.

On February 7 the draft outline of the task was submitted to MCC and CDT for the review. Upon receiving the document, CDT-TL shared it further to the government counterpart particularly, MEYS and MHESC and work out a schedule for meeting (face to face or virtually) to discuss and pull together feedback to be sent back to MCC and IBF. By February 28th, all comments and feedback gathered and consolidated and sent back to MCC which would share further with IBF for further action. The proposed outline was approved and endorsed by both GoTL and MCC which IBF to commence working on the area.

At the time of the writing of this report, both GoTL and MCC are reviewing the recommendations of IBF on this piece of work that has been submitted in January 11, 2022. IBF has submitted their findings and recommendations for a full reform of the secondary curriculum to align it with the national education strategic plan for 2020-2024 and correspond to the Sustainable Development Goal (4) which guarantee quality and equity education for all by 2030. CDT-TL will discuss the recommendations put forward by IBF with MEYS and look at what needs to be done if the Ministry is going to take up the recommendations.

3.6.4 IBF's Introductory Meetings with stakeholders

To advance the work on the design study for the education project, it was essential for IBF to consult relevant key education stakeholders in Timor-Leste for information and data collection. This included mapping out key stakeholders to be consulted with and organize a combined face-to-face and online interview with them. This activity was particularly challenging with the absence of IBF in the country. Although IBF had had on board two nationals to assist with the work, efforts to obtain information and data from relevant education stakeholders had proven more difficult than expected. Thus, CDT-TL's assistance with the work was imperative necessary.

3.6.5 Introductory Meetings with Stakeholders

In order to help facilitating this activity, CDT-TL took a proactive role to lead the activity through organizing introductory meetings with the stakeholders prior to the interview sessions. This activity was intended to first, to introduce as well as provide an update on the education project to the stakeholders. At the same time, CDT-TL explains about to introduce the IBF's local representatives (who would be leading the data collection) to the key education stakeholders particularly, those from the government entities that CDT-TL has not engaged with before. Understanding the context, CDT-TL wanted to ensure that various entities collaboration during the data collection and were available to provide relevant and quality data information for the drafting of the Investment Decision Memo (IDM) report.

In so doing, CDT-TL capitalized its social influence and interpersonal connections with key entities, individuals or organizations to encourage their participation in the stakeholder consultation by IBF to enrich the education design study. Consequently, an invitation letter to the stakeholders requesting their availabilities to take part in the Stakeholders' Consultation by IBF were produced and delivered by CDT-TL to the respective institutions/organizations which CDT-TL had not met with before. Although it was difficult in the beginning to schedule meetings with several of the selected institutions, through an effective collaboration, however, CDT-TL managed to meet with all of them ether through face-to-face or virtually.

As a result, a total of 23 introductory meetings were organized with the key education stakeholders including the civil society organizations that work for genders and social inclusion, youth groups, persons with disabilities and women organizations and others. Due to the Covid19 protocols, several of these meetings were organized virtually via Zoom and Webex. Overall, most (if not all) of the meetings) were well received, relationship was established and interview process and schedule were discussed with the stakeholders and meeting minutes with each stakeholder were recorded and shared with MCC. In short, this activity was critical to pave the way for the IBF local representatives to be able to engage with the stakeholders and gain their interest and good will to provide quality data and information for the design study.

3.6.6 Review of the Interview Questions

While the introductory meetings with the stakeholders was in progress, CDT-TL and the government counterparts were required to review the interview questions developed by IBF for the data collection. Since we were dealing with different institutions working on different fields, it was necessary to ensure that the set of the interview questions was relevant to the role and responsibilities of each of the stakeholders and education partners. This means that while the general questions maybe the same for all of the stakeholders, the more specific ones should focus on the competency and mandate of each organization to be able to provide the right answers. Consequently, the set of questions were reviewed and adjusted to fit the context.

Given the number of the stakeholders, this was time consuming for both GoTL, MCC and IBF. To keep pace with the project timeline, it was necessary and important for IBF kick off the interview sessions with the stakeholders in April 2021 while a number of the interview questions were being reviewed. This activity was concluded in May 2021 which allowed IBF to continue with the data collection activity to complete the design study.

Figure 9: CDT-TL and IBF's Introductory Meeting with MESSC on May 17, 2022

Regardless of the challenges around collecting specific data and information from particular institutions, IBF was able to prepare a presentation on the options for education Center of Excellence (CoE) for discussion during the MCC's mission to Timor-Leste in July-August 2021. This was a very draft presentation of the CoE and thus, more work was still needed by around collecting specific data and information to inform the future nature the of the CoE and CDT-TL assistance was critical not only to facilitate IBF in the data collection but most importantly, to provide strategic direction to design of the CoE and ensure that it is of a high quality and relevant to the contextual needs of the Timorese educational needs. t ministries draft IDM was still incomplete and follow ups with particular institutions were due to take place in the months to come beyond the Mission in August.

3.6.7 MCC's Education Mission Visit to Timor-Leste

To keep the Compact program from moving forward, it was pertinent to have a delegation from MCC and the consultant to visit Timor-Leste. This visit was particularly important in the event of the global pandemic of the Covid19 that posed a significant challenge to the progress of the Compact projects. The MCC Mission to Dili from July 20 - August 6, 2021 was also vital to reassure the United States' commitment (through MCC) to support Timor-Leste

through reengagement with key government counterparts to discuss relevant technical issues of the Compact projects namely, Education and Water, Sanitation and Drainage (WSD) projects.

Due to several fundamental reasons however, the MCC education team and consultants could not join the Mission in July-August and was delayed to November that year. Nevertheless, it was still relevant for the MCC's Timor-Leste Country Team Leader to meet with the key education stakeholders including MEYS, MESSC, INFORDEPE and UNTL to provide an update on the process of the Compact and at the same time, to reassure the United States Government commitment to support the education sector in Timor-Leste. Likewise, it was an opportune time for both MCC and IBF consultants to present the draft Investment Decision Memo (IDM) to GoTL.

To continue with the discussion held previously during the MCC Mission visit in Jul-Aug 2021, it was pertinent to have another MCC Mission in November that year. The two weeks of MCC's Mission to Timor-Leste (from Nov 6-18, 2021) was critical for a more detailed technical discussion on the education project including seeking contentious from all parties on the specific aspects of the project.

To facilitate the successful travel of the MCC's education team and the IBF consultants, a number of virtual meetings were held between MCC and CDT-TL to discuss the scope of the visit, meeting schedules with key education partners and coordinate travel arrangements of the IBF consultants. This includes CDT-TL assistance to coordinate with relevant institutions responsible for travel authorization such as the Integrated Crisis Management Center (CIGC) and pillar three of the health protocols. CDT-TL's assistance with this matter was highly necessary particularly as one of the IBF consultants had to travel separately from the rest of the MCC delegation. CDT-TL was successful in obtaining an authorization letter from CIGC authorizing that particular individual from IBF to travel to Timor-Leste separately a confirmation letter from Pilar III for the PCR test. With the help of the rest of the members of CDT-TL, a complete education team from MCC and particularly the required IBF consultants were able to join the mission to Dili in November.

Aside from that, CDT-TL's education team was instrumental in scheduling meetings with key education stakeholders and partners during the Mission in November. The meetings were critical for both MCC and (particularly) IBF consultants have never been to Timor-Leste for the data collection for the education design study project. A total of 15 meetings were held with key stakeholders including multiple meetings with the TRC groups for technical issues and GoTL commitments for the education project moving forward. Through these meetings, the draft IDM report was amended and adjusted.

Essential tasks of the CDT-TL education team during the meetings such as, scheduling the meetings and ensuring that all meeting attendants followed the MCC Covid19 prevention protocols—this includes ensuring that everyone meeting with the MCC delegation had been fully vaccinated and putting on a facial mask throughout the meetings. Whenever necessary, the CDT-TL education team also helped out with facilitating and leading the meetings.

The MCC education visit in November was fundamental to bring together all parties in the discussion to define the activities and the implementation strategy of the education project in

the future. Most importantly, the visit helped to provide a focused discussion on the education project moving forward and key technical issues in needs of consideration prior to the signing of the Compact in 2022. This includes issues pertaining to the legal framework of the CoE, construction model of the physical CoE, types of secondary teachers and school leaders training, sustainability of the CoE beyond Compact, budget estimation of the project, etc. The Mission also resulted in a number of agreements reached and commitment from the GoTL side for example regarding the land for the physical construction of the CoE, a temporary home for the CoE while the actual building is being constructed, GoTL's commitment to hire all trained teachers and school leaders from CoE and number of others.

Overall, the MCC Mission in November was successful and CDT-TL assistance (particularly in the education sector) was vital sort out differences find a solution to the education project moving forward.

Figure 10: Photos of CDT-TL and MCC mission meeting with Representatives from MEYS and MESSC on November 15, 2021

a. IBF's Presentation of the CoE Options

In early July, IBF had submitted the draft of the CoE design in a form of a PowerPoint Presentation to MCC and GoTL for review. This was the presentation prepared to Timor-Leste's government counterparts outlining options for the teacher training Center of Excellence for both MCC and GoTL to consider. Reflecting on the confusion around the governing nature and structure of the CoE, CDT-TL suggested an internal meeting with MCC and IBF to discuss the presentation before presenting it to the relevant Ministries of education.

To commence with, IBF was requested to present the draft of the CoE options to both CDT-TL and MCC on July 16, 2021, as a preparation for a bigger presentation to the Timor-Leste

government counterparts during the MCC Mission in July-August. Following on that presentation, CDT-TL proposed to meet with MCC separately to discuss the content of the presentation and provide necessary feedback and comments to IBF for improvement and to provide clear orientation or guidance to IBF as to how the CoE should look like as per the Terms of Reference of the education design study. IBF was advised to improve the document and present it to GoTL counterparts during the Mission in July.

Figure 11: IBF's Presentation to CDT-TL, MEYS and MESC on 2021

Due to the challenges around different time zones of the IBF consultants, this presentation did not happen and a reschedule was necessary. As a result, CDT-TL organized the review session and gathered all the comments and feedback from all parties and shared them with MCC and IBF for further action. In short, this activity was essential to provide suggestions that would clearly anchor the proposed CoE models to the initial COE concept and Education Project draft program logic.

Following on the feedback and recommendations from CDT-TL and MCC, IBF took necessary action steps to improve the document and to align it with the Original Terms of Reference of the education project. Consequently, IBF revised the presentation and shared it with MCC and CDT-TL on July 27th for review and the document was revised, updated and endorsed.

b. Review of the Pre-Travel Investment Decision Memo by IBF

By August 2021, IBF consultants had worked, in collaboration with MCC and CDT-TL, to improve the draft CoE concept for the education project and developed the draft Investment Decision Memo (IDM) report. This document also called the Pre-Travel Investment Decision Memo that built on the previous document. The draft of the pre-travel IDM report was submitted to MCC and GoTL on August 14 for review and approval. It was a lengthy document (200 pages) in a format set by MCC. Following the same review process, MCC took the time to review the document first and comments and feedback were sent to CDT and GoTL for their reviews. Prior to providing written feedback and recommendations to IBF, MCC and CDT suggest organizing a conference call on Sept 19 to discuss the content of IBF's presentation to the ministries that was scheduled for the week after that.

On September 22, members of the Technical Review Committee gathered at CDT-TL's meeting room for the IBF's presentation that was done virtually through Webex call. The presentation was well attended and a number of important feedback and recommendations were made by GoTL for IBF consultants to further improve the document. An important focus of discussion throughout the presentation was the budget allocation to the activity lines of the education project—due to the IBF consultants' inability to travel to Timor-Leste for the firsthand data collection, complete information on the budget estimation for education project was pended for further investigation. Additionally, CDT-TL also submitted all written feedback and recommendations from GoTL side to MCC and IBF after the presentation of IBF.

In the event of the lock down due to the global pandemic of Covid19 and the inability of the IBF consultants to travel in to the country, CDT-TL education team continues to play a vital role in stakeholders' outreach and follow up on the remaining outstanding data information necessary for the completion of the report. The pre-travel IDM report was then improved and adapted to meet the MCC investment criteria and align it with the priorities and educational needs of Timor-Leste. The revised document was shared to MCC and GoTL in November 2021 for further discussion and approval.

c. Developing TOR for the Technical Working Committee (TRC) for the Education Project and formalizing it

It is also part of the MCC's investment criteria to establish a steering committee for the education project with the task to review and endorse all deliverables by IBF. The committee will have authority to decide on behalf of GoTL on particular aspects of the project. In collaboration with MCC, CDT-TL education team develops a Term of Reference (ToR) to undertake the task required by MCC. In doing so, CDT-TL capitalized on the already existing and functioning Technical Review Committee (TRC) that is composed representatives from MHESC and MEYS and INFORDEPE. In addition to that, representatives from Higher Education Institutions, Civil Society Organizations and the Office of the Prime Minister (OPM) were included in the membership. A total of 11 people were included in the

membership. At the writing of this report an OPM was yet to confirm its participation in the TRC and efforts was in progress to confirm their membership.

In other words, rather than establishing a Steering Committee with the same task that the TRC is assigned to, CDT-TL advocated to merged the responsibility by involving more institutions to make it more representative in nature. The essential tasks of the TRC includes but not limited to: the provision of technical direction and advice to the consultant, and review and endorsement of all consultant deliverables on behalf of the GoTL. A major deliverable to be developed by the consultant will be an interim Combined Design Document that will inform MCC's Investment Memo for the Compact. The TRC's endorsement of the Project Design Document will be recognized by MCC as the formal GoTL endorsement of key technical aspects of the activities under the Education Project. The TRC also will be asked to review and endorse the final *draft* version of the document before it is accepted as the final version. The TOR of the TRC was discussed with the MEYS and was approved and signed by H.E Minister Armindo Maia in October 2021.

Figure 12: Representatives from MHESC, MEYS and INFORDEPE in meeting with MCC mission on November 2021

4. Gender and Social Inclusion (GSI)

Gender and Social Inclusion (GSI) is considered as one of the main components of the MCC's investment in Timor-Leste. During the 2021 period, the CDT-TL, in collaboration with MCC, supported and facilitated the 'IBF to conduct research to find the format of 'Improving Secondary School Teacher and Leadership Quality' in Timor-Leste. GSI Specialist and Education Specialist of CDT-TL helped in assisting to identify stakeholders for the research, facilitate introductory meeting to introduce research protocols including expected outcomes from the research.

The IBF has completed research and the reports have been submitted to MCC Washington and CDT-TL in late November 2021. IBF research to find critical input and provide recommendations to the specific activities such as *Forming a New Center of Excellence*, *Pre-service Teacher Training*, *School Leadership Training*, *In-service Teacher Training*, and recommended components on how to ensure Quality and Access.

Apart from ensuring quality and access, IBF, in consultation with CDT-TL and MCC Washington, has discussed and proposed Gender and Social Inclusion consideration, gender analysis to the secondary education system which is focused on 'girls' participation in the secondary education system & Inclusivity, challenges for women to became school's leaders, as well as challenges of female teachers in carrier development. The report has been included in Investment Document Memo (IDM).

In Investments Document Memo (IDM) prepared by IBF to MCC, proposed to consolidate all the efforts related to promoting women's participation in the teaching and school leadership opportunities, as part of a "Women's Economic Empowerment" - WEE component. It strongly supports MCC's mission to reduce poverty through economic growth. Increasing women's participation in the Education Project is critical to achieving the program objectives in Timor-Leste through ensuring "creating opportunities for women in educational leadership", which is include the WEE initiative.

5. Social Behaviour Change (SBC) in Water Sanitation and Drainage (SBC-WSD)

Social Behavior Change (SBC) is a component of the Water Sanitation and Drainage Project of MCC Investment in Dili. Even though the infrastructure construction is only centered in Dili, this project will also provide benefits in several municipalities such as Ermera and Bobonaro, and then expand to other municipalities in the coming years. Therefore, during 2021, CDT-TL has conducted assessments to the Municipalities including Ermera and Bobonaro, Aileu, Ainaro, Manufahi and Covalima. The same assessment will be carried out in period of 2022 to the Municipalities such as Manatuto, Baucau, Viqueque and RAEOA-Oecuse.

At the MCC mission in November 2021, CDT, MCC and Teatra Teach have discussed and proposed several activities to be integrated into the SBC component of the Water Sanitation and Drainage Project as well as Education project, namely: simplified sewage system as a

means to reach households in unstructured areas (which includes a large number of poor households) and that we are also going to include costs related to connecting to the services and decommissioning from pit latrines and septic tanks. Ensuring lower-income households also participate and benefit from the project is critical. In November 2021's SBC-MCC, has heard stakeholders from both the government such as the State Secretary for Civil Protection, Ministry of Health, National Authority for Environment License (ANAA), BEE-Timor Leste, National Authority for Water and Sanitation (ANAS), National and International NGO's as well as UNICEF.

The SBC component is also important in ensuring that households adopt the necessary changes in their household's practices for the project to meet its objectives and women play a critical role in this effort. One aspect we want to further look into as we move forward in the process is the impact of the cost of service to households, especially lower-income and female-headed households.

6. Gender Based Violence and Trafficking in Person

Mitigating risks related to GBV and TIP is important for both projects. Construction works (both for the WSD and CoE) represents specific risks related to forced labor, sexual exploitation and abuse, sexual harassment, etc., especially to communities near project sites. Therefore, it needs to ensure the proper trainings is provided to construction workers and employees and impacted communities also receive awareness rising.

Furthermore, addressing risks of violence in schools (physical violence, sexual violence, bullying) as part of the teacher's and leader's trainings will be important. Also, it needs to incorporate a component on community engagement to promote women's participation in the education workforce and mitigate potential risks related to increased domestic violence as it relates to their increased income or change in status (for example, regarding professional advancement).

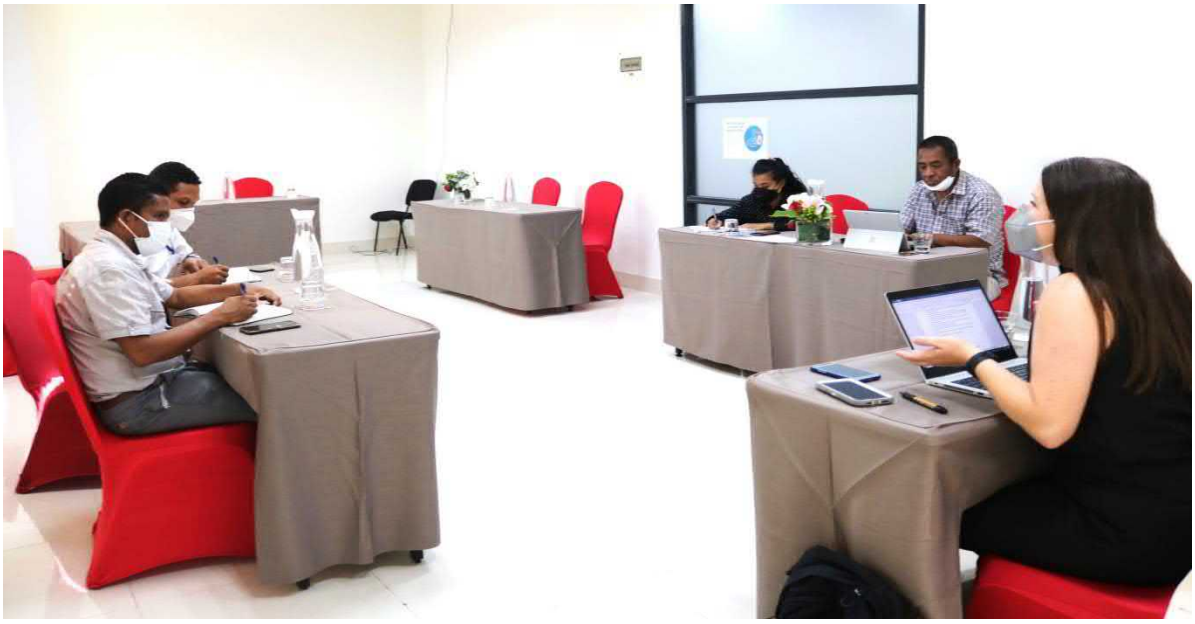

Figure 13: CDT-TL/MCC meeting on SBC with Representatives from BTL, EP on November 16, 2021

IV. FINANCIAL REPORT

4.1. Compact Development Fund Implementation

In December 2021, the MCC and CDT-TL amended the Grant and Implementation Agreement (CDF) to cover project studies and program administration, including salary reimbursements of CDT-TL staff. The amount was adjusted from USD $ 11, 050, 000.00 to USD $14,050,000.

The Covid-19 pandemic induced travel delays have significantly impacted the compact development timeline. The CDT-TL has requested a budget reallocation from MCC to cover cost increases for project feasibility studies and to ensure that necessary administrative funds are available for the CDT-TL staff salaries until the signing of Compact Agreement.

As per Annex 1, point 2[3] of the CDF Agreement, CDT-TL is responsible for managing funds assigned for administrative costs. This includes costs for office operations, including purchase of laptops, fax machines, copiers, scanners, printers, office furniture, generators, invertors, air conditioners, and fire extinguishers. These funds are also allocated to cover CDT-TL's official travel expenses. The Current Approved Multi-Year Financial Plan budget for the CDT-TL is USD $2,919,500.00. Following is the detailed financial report for the CDF grant, outlining CDT-TL staff salaries, administrative costs and minor procurement of goods and services.

Subject to Annex 1, Item 2 of the CDF agreement, CDT-TL is responsible for Government-Contracted Activities as well as activities reflected in budget lines 0017 and 0234, and stated above. Budget line 0017 covers CDT-TL staff salaries, and the budget line 0234 is for procurement of goods and services. As of December 2021, the overall total expenditures of CDT-TL was **USD $597,408.00.**

Administrative funds outlined in budget lines 0183,0184,0171 and 0447 are allocated for MCC-managed project design studies. Monthly payments of CDT-TL staff salaries (Activity 0017) are managed by MCC, and funds are directly deposited in each staff member's bank accounts from the U.S.

Additionally, as the CDT-TL is fully aware of the Article 5[4] in the CDF agreement, the supporting documents for these expenditures are securely kept in the CDT-TL office for further scrutiny when it is required.

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[3] *This point highlights that the grant will fund the preparatory activities for developing the proposed compact projects. The activities are grouped into two activities: MCC-contracted activities and Government-contracted activities. CDT-TL salaries and support administrative cost fall under Government-contracted activities.*

4.2. Government In-Kind Contributions

The GoTL is also committed to support the Compact Development Program in Timor-Lest. As part of its commitment, the Government is providing in-kind contributions to support the daily operations of CDT-TL. Following are the lists of the government contributions to the MCC compact project in 2021:

- Office space equipped with a meeting room
- Office equipment; 10 units Desktop, 1 unit Laptop, 1 unit printer
- Office furniture; Desks, Chairs, Drawers, Filling cabinets
- Fuel for vehicles on the monthly basis (coupon)

4.3. CDF Disbursements

CDF expenditures as of 31 December 2021 are as follows:

JANUARY					
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**	**Sum**
				69G19TLS19001	
CDF	PGM ADMIN	0017	Program Administration	$49,184.00	$49,184.00
		0234	Project Administration Costs	$800.00	$800.00
	Sub Total			**$49,984.00**	**$49,984.00**

FEBRUARY						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$64,830.16	$64,830.16
	PGM ADMIN	0017	Program Administration	$49,184.00		$49,184.00
		0234	Project Administration Costs	$3,340.00		$3,340.00
	Sub Total			**$52,524.00**	**$64,830.16**	**$117,354.16**

MARCH						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420F0044**	
CDF	HMN DEVEL	0183	Urban Water Supply Systems Activity		$298,504.80	$298,504.80
		0184	Municipal Sanitation and Drainage Systems Activity		$685,992.50	$685,992.50
	PGM ADMIN	0017	Program Administration	$49,184.00		$49,184.00
		0234	Project Administration Costs	$8,010.00		$8,010.00

	Sub Total			**$57,194.00**	**$984,497.30**	**$1,041,691.30**

APRIL						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$87,280.24	$87,280.24
	PGM ADMIN	0017	Program Administration	$49,184.00		$49,184.00
		0234	Project Administration Costs	$800.00		$800.00
	Sub Total			**$49,984.00**	**$87,280.24**	**$137,264.24**

MAY					
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**	**Sum**
				69G19TLS19001	
CDF	PGM ADMIN	0017	Program Administration	$49,184.00	$49,184.00
		0234	Project Administration Costs	$800.00	$800.00
	Sub Total			**$49,984.00**	**$49,984.00**

JUNE						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$35,267.27	$35,267.27
	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$5,520.00		$5,520.00
	Sub Total			**$50,994.00**	**$35,267.27**	**$86,261.27**

JULY					
Fund	**Project**	**Activity**	**Activity Description**	**PO Number (US**	**Sum**

	Code	Code		Dollar Amount)	
				69G19TLS19001	
CDF	PGM ADMIN	0017	Program Administration	$45,474.00	$45,474.00
		0234	Project Administration Costs	$3,240.00	$3,240.00
	Sub Total			**$48,714.00**	**$48,714.00**

AUGUST						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420F0044**	
CDF	HMN DEVEL	0184	Municipal Sanitation and Drainage Systems Activity		$190,086.28	$190,086.28
	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$2,460.00		$2,460.00
	Sub Total			**$47,934.00**	**$190,086.28**	**$238,020.28**

SEPTEMBER						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$62,015.00	$62,015.00
	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$2,300.00		$2,300.00
	Sub Total			**$47,774.00**	**$62,015.00**	**$109,789.00**

OCTOBER						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$147,006.45	$147,006.45

	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$2,400.00		$2,400.00
	Sub Total			**$47,874.00**	**$147,006.45**	**$194,880.45**

NOVEMBER						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420C0084**	
CDF	EDU	0447	Education Activity		$93,851.41	$93,851.41
	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$1,150.00		$1,150.00
	Sub Total			**$46,624.00**	**$93,851.41**	**$140,475.41**

DECEMBER						
Fund	**Project Code**	**Activity Code**	**Activity Description**	**PO Number (US Dollar Amount)**		**Sum**
				69G19TLS19001	**95332420F0044**	
CDF	HMN DEVEL	0171	Health System Interventions Activity		$99,135.25	$99,135.25
		0184	Municipal Sanitation and Drainage Systems Activity		$684,996.10	$684,996.10
	PGM ADMIN	0017	Program Administration	$45,474.00		$45,474.00
		0234	Project Administration Costs	$2,350.00		$2,350.00
	Sub Total			**$47,824.00**	**$784,131.35**	**$831,955.35**
	Grand Total			**$597,408.00**	**$2,448,965.46**	**$3,046,373.46**

Source: MCC Management Information System (Reports: Common Payment System-Monthly)

V. KEY CHALLENGES, WAY FORWARD AND RECOMENDATION

5.1. KEY CHALLENGES

Challenges: The main challenges that the CDT-TL faced during the period of January-December 2021 were the Covid-19 pandemic and the restriction that was applied during the state of emergency, mandatory confinement and period. This delayed most of the CDT-TL and MCC's works in undertaking the feasibility studies for both the WTSD and Education projects and affected the CDT-TL's coordination with the relevant stakeholders for the two projects.

During this reporting period CDT-TL registered one main challenge, COVID-19 Pandemic. Covid-19 pandemic has significantly affected the globe, including Timor-Leste. This situation has forced the CDT-TL to suspend most of its regular works and engagement with relevant stakeholders. These include the delay MCC travel to Timor-Leste and CDT-TL's key activities to support the feasibility study for both the WSD and Education projects.

5.2. WAY FORWARD

Way Forward: The CDT-TL will continue to make all efforts to have the Compact Agreement signed and establish the MCA-TL in 2022. The CDT-TL will also continue to support the completion of the feasibility studies by collecting additional information and reviewing the preliminary report findings.

The CDT-TL was grateful for all the support rendered by the Government's Ministries and other relevant stakeholders and continued to look forward to working closely with all entities in ensuring the effective implementation of Compact Investment in Timor-Leste.

Even though, The Covid-19 pandemic delayed the completion of the necessary study to finalize the compact program 2021. However, throughout these challenging and incredible times, the Government of Timor-Leste and MCC have remained deeply committed to the swift development and the implementation of the compact for and by Timor-Leste. CDT-TL and MCC committed to completed the feasibility study and finalize the investment decision. The MCC conducted two missions to Timor-Leste in 2021. This MCC mission testifies the continuing commitment of United States to support Timor-Leste through MCC economic development assistance.

5.3. RECOMMENDATIONS

To support the CDT-TL's commitment in signing the Compact Agreement, the CDT-TL recommends these following recommendations to:

- The line ministries, to be more active and pro-active engage in all activities of Compact development process for both WTSD and Education projects;
- The line ministries to have a timely response to requested documents and other supports;
- Government to continue provides both in-kind and financial contributions to support the operation of the CDT-TL.

Annex 3: CDT-TL/MCC Engagement Meeting List with Stakeholders in Timor-Leste
(*Jan-December 2021)*

	DATE	ATIVITIES
I. PUBLIC RELATION AND OUTREACH ACTIVITIES		
1	12 Jan	Amb. Pinto and CDT-TL team met with Minister of Presidency for Council of Ministers, H.E. Fidelis Manuel Leite Magalhaes
2	15 Jan	Amb. Pinto having an 7 Minutes interview on RTTL
3	15 Jan	Amb. Pinto and team met with Counterpart International
4	18 Jan	Amb. Pinto having an 7 Minutes interview on GMNTV
5	21 Jan	Amb. Pinto and team met with Administration Council of BNCTL
6	15 Feb	Amb. Pinto and met with President of BTL, EP
7	16 Feb	Amb. Pinto and team met President of ANAS I.P.
8	19 Feb	Amb. Pinto & team participated in Quarterly Government Development Partner Meeting
9	31 Mar	The USA Ambassador to Timor-Leste, H.E. Charles Kevin Blackstone visited CDT-TL
10	22 Jun	Amb. Pinto and team met with Vice Prime Minister and Minister of Planning and Territory, Jose Maria dos Reis
11	6 Jul	Amb. Pinto and team conducted a meeting with Focal Point from relevant Ministries
II. FEASIBILITY STUDIES ON WSD		
12	18 Feb	Amb. Pinto and team met with President of ANAS, IP
13	24 Feb	Amb. Pinto and team met Director Joao Piedade, Reprezentante from BTL.EP and Advisor Joao Jeronimo from MPO
14	2 Mar	Amb. Pinto and team met with President of Associação Empresarial das Muilheres de Timor-Leste (AEMTL) and team
15	24 Mar	CDT-TL/MCC having conference call meeting with President of BTL,EP, Sr. Carlos Peloi dos Reis and team
16	25 Mar	Amb. Pinto and team met with President of EDTL, E.P, DR. Paulo da Silva and team
17	26Abr	GSI Specialist met with Director of NGO Belun
18	11May	Amb. Pinto and Team met with H.E Arq. Salvador Eugénio Soares dos Reis Pires, Minister of Public Works President of BTL, EP, Sr. Carlos Peloi dos Reis.
19	28 Jun	CDT-TL conducted a field visit to Ermera Municipality
20	29 Jun	Amb. Pinto and team met with International Business Firm (IBF)
21	30 Jun	Amb. Pinto and team met with International Business Firm (IBF)
22	30 June	CDT-TL conducted a field visit to Bobonaro Municipality
23	5 Jul	CDT-TL team met with Secretary of State for Environment, Eng. Demétrio Amaral de Carvalho
III. FEASIBILITY STUDIED ON EDUCATION PROJECT		
24	5 Feb	Amb. Pinto and team conducted conference call with MCC, IBF and MEJD
25	5 Feb	CDT-TL/MCC conducted conference call with IBF and focal point from MEJD and MESSC.
26	22 Feb	Amb. Pinto and team met with Sr. Francisco Joarge dos Santos (Project Manager) and Cesario M. da silva Amaral, (Project Design Workshop Facilitators) from IBF

		International Consulting
27	23 Feb	Amb. Pinto and team continue to have meeting with Directors and Focal Point from MEJD and MESSC
28	25 Feb	Amb. Pinto and team met with focal point from MEJD and Mr. Youngchan KIM, Team Leader Democratic Governance Unit UNDP
29	29 Abr	Amb. Pinto and team met with President and Vice President of INFORDEPE
30	30Abr	Amb. Pinto and team conducted conference call with MCC on education project
31	17May	CDT-TL and IBF team met with DG MESSC and MEJD
32	18May	Amb. Pinto and CDT team and IBF team met with President of INFORDEPE, Instituto Nacional Dezenvolvimentu (INDIMO), Director of ANAAA and IBCTI Washington
33	21May	CDT team and IBF met with DR. Azevedo Marcal, Chief of cabinet from Prime Ministers of Office.
34	24 May	CDT team and IBF continue to have meeting with SEFOPE, Dean from UNTL, DR. Elvis da Cruz
35	26 May	CDT team and IBF met with DG SEII, Sr. Armando da Costa and team
36	27May	CDT team and IBF met Timor-Leste Coalition for Education (TLCE), Civil Society Education Partnership and Sindikatu Profesores Timor-Leste (SPTL).
37	1 Jun	CDT team and IBF met DG Instituto Nacional Administracao Publicas (INAP) and Director ALFELA.
38	11 Jun	CDT team and IBF met representatives from Rede Feto Timor-Leste, BTL.EP and Donsung
39	1 Jun	CDT team and IBF met with DGGMRE/Finance Ministry, Dr. Antonio Freitas via zoom
40	16 Jul	CDT team and IBF met Rector of UNTL, H.E. Professor dr. João Soares Martins, MPH, Ph.D
41	4 Aug	MCC/CDT-TL met with General Directros, National Directors and Advisors from MEYS, MESSC and INFORDEPE
42	21 Sept	Amb. Pinto and team met with Advisor from MEYS, Isabel, Justino Marlin, Luis Fernandes and MESSC Rui Hanjam and President of INFORDEPE and IBF.
43	11 Oct	Amb. Pinto and team and IBF met with Vise-President of INFORDEPE, Sr. Rui da Costa Belo.
44	12 Oct	Amb. Pinto and team and MCC conducted conference call with UNTL (Dean FEAH, Prof. Ana Cristina de Jesus S. Martins and Vice Dean,Prof. Elvis da Cruz.
45	12 Out	CDT-TL met with Vice-President of INFORDEPE, Sr. Manuel Pinto and team.
46	20 Oct	Amb. Pinto and team conducted meeting with MEJD, S.E. Luis Manuel da Costa and team and discussed about TRC formation
47	12 Nov	CDT-TL and MCC presented result of feasibility studies on Education project to General Directors and Advisors from MEYS and MESSC
48	15 Nov	Amb. Pinto and team and MCC met with General Directors and advisors from MEYS & MESSC
IV. FEASIBILITY STUDIES ON SBC/GSI		
49	30 Mar	Amb. Pinto and team having conference call meeting with MCC and discussed how to integrate Gender and Social Inclusion – GSI and Social Behavior Change-SBC) into WSD and Educaton Project
50	11May	Amb. Pinto and team conducted virtual workshop with MCC and IBCTI in Washington to develop Recommendations on Social Behavior Change (SBC) and its implementation in regards to WSD and education Project.

51	13May	Amb. Pinto and team continue conducted virtual workshop with MCC and IBCTI in Washington to develop Recommendations on Social Behavior Change (SBC) and its implementation in regards to WSD and education Project.
52	20May	Amb. Pinto and team continue conducted virtual workshop with MCC and IBCTI in Washington to develop Recommendations on Social Behavior Change (SBC) and its implementation in regards to WSD and education Project.
53	25May	Amb. Pinto and team continue conducted virtual workshop with MCC and IBCTI in Washington to develop Recommendations on Social Behavior Change (SBC) and its implementation in regards to WSD and education Project.
	V	**MCC DELEGATION VISITED TIMOR-LESTE**
54	20 Jul	MCC delegation visited Timor-Leste on July 20 to August 5, 2021. The delegation led by Ms. Hana Scheetz Freymiller, MCC Country Team Lead Timor-Leste.
55	22 Jul	Amb. Pinto and team met with President of BTL.E.P, Eng. Carlos Peloi dos Reis to coordinate programs related to MCC mission activities in Dili
56	26 Jul	Amb. Pinto and team met with Hana Scheetz Freymiller, and Khumar at CNE
57	27 Jul	Amb. Pinto and team met with MCC delegation, Tetra Tech and Hazan at CNE and presented progresses of feasibility studies on WSD project.
58	28 Jul	MCC/CDT-TL met with focal point from line Ministries and presented progresses of feasibility studies on WSD Project. The meeting attended by representatives from Office Prime Minister, MPO, MPW, ANAS, IP, BTL, EP.
59	30 Jul	Amb. Pinto and Team and MCC delegation met with BTL, EP
60	2 Ag	Amb. Pinto and team met with President of BTL, EP, Eng. Carlos Peloi dos Reis to coordinate programs in relation to MCC mission in Dili
61	3 Ag	Amb. Pinto met with President of BTL, EP, Eng. Carlos Peloi dos Reis and MCC delegation at Timor-Plaza - Dili
62	11 Aug	Am. Pinto and team met with MPCM, H..E. Fidelis Manuel Leite Magalhaes to update progresses of MCC mission to Timor-Leste
63	15 Sept	Deputy Mariano and team met with Tetra Tech and TPF
64	17 Sept	Amb. Pinto and team, Tetra Tech and TPF conducted a meeting with representatives from Ministry of Agriculture, APORTIL, ANLA and Maritime Police to update progresses on installation of equipment and study Oceanographic
65	21 Sept	CDT-TL and TPF visited Pertamina Timor to get briefing Safety and Procedures on installation of equipment and study Oceanographic
66	23 Sept	Amb. Pinto and team, Terra Tech and TPF met with representatives from Ministry of Agricultures, APORTIL, ANLA and BTL, EP n for the installation on Oceanographic, NORTEK AWAC and TIDAL GAUGE.
67	27 Sept	Amb. Pinto and team, Tetra Tech and TPF met with President of INSTITUTO DO PETRÓLEO E GEOLOGIA (IPG), Gabriel Gaspar Aparício to update on compact development progresses and request for support on feasibility study activities on WSD project
68	5 Oct	Amb. Pint and team met with President of BTL, EP to discuss on preparation for another MCC visit to Timor-Leste
69	5 Oct	Amb. Constancio Pinto and team welcomed Interim of USA Ambssador to Timor-Leste, S.E. Tom Daley
70	7 Oct	Amb. Pinto and Team met with Country Director WaterAid Timor-Leste, Sr. Justino da Silva and Team.

71	14 Out	Amb. Pinto and team met with Director of Timor-Leste National Laboratorium, Sra. Endang Soares da Silva to discuss on restriction for COVID prevention related to MCC mission visit to Timor-Leste
72	18 Oct	Amb. Pinto and team conducted meeting with line Ministries to support feasibility studies on WSD and Education Project during MCC mission to Timor-Leste. The meeting were participated by Representatives from Office of Prime Minister, MPO, BTL, EP, ANLA and TPF
73	21 Out	Amb. Pinto and team conducted field 4 days visit to Aileu, Ainaro and Manufahi
74	28 Out	Amb. Pinto and team met with General Director and NationaDirectors Secretary of State Land and property
75	6 Nov	Ambassador Constâncio da Conceição Pinto, the Executive Director of Compact Development Team Timor-Leste (CDT-TL) and the entire team wishes to welcome back the Millennium Challenge Corporation (MCC) delegation to Timor-Leste.
76	8 Nov	Ambassador Constâncio da Conceição Pinto and team conducted an introductory meeting with MCC delegation at Timor Plaza-Dili. The meeting conducted in order to update information and review the working schedule for the mission).
77	9 Nov	Amb. Pinto and team met with representatives from MPO, Secretary of State Lad and Property, Bee Timor-Leste (BTL, Ep), ANAS.IP and ANLA
78	9 Nov	Amb. Pinto and team met with Minister of Public Works, H.E. Arq. Salvador Eugénio Soares Dos Reis Pires to update the Minister on the result of feasibility studies on WSD
79	10 Nov	Amb. Pinto and MCC met with President of BTL, EP and World bank.
80	11 Nov	Amb. Pinto and team and MCC delegation met Eng. Carlos Peloi dos Reis, President of ANAS, IP, Representatives from Secretary of Satet Land Property, EDTL, EP and ANLA.
81	15 Nov	Amb. Pinto and team met with President of BTL, EP, Eng. Carlos Peloi dos Reis, President of ANAS, IP, ANLA), Secretary of State Land and Property, MOP and PMO.
82	16 Nov	Amb. Pinto met with MPCM, H.E. Fidelis Manuel Leite Magalhães to update on the progresses of compact program development and MCC mission to Timor-leste
83	17 Nov	Amb. Pinto and team and MCC delegation met with Eng. Carlos Peloi dos Reis, Prezidenti BTL, EP General Directors and Advisors from MEYS and MESSC.
84	26 Nov	Amb. Pinto and President of BTL, EP, Eng. Carlos Peloi dos Reis met with MPCM, H.E. Fidelis Manuel Leite Magalhães
85	26 Nov	Amb. Pinto and team met with former Rector UNTL, Prof. DR. Aurelio Guterres and Dean Prof. Ana Cristina Silveira de Jesus and Prof. Elvis da Cruz.
86	3 Dec	Amb. Pinto and team met with Legal Advisor from MPCM
87	9 Dec	Amb. Pinto and team met with Technical Review Committee-TRC from MEYS and MESSC.

Notes: *During these reporting periods, CDT-TL has conducted 87 Outreach meetings with Relevant Government Ministries, Civil Society Organization's, Private Sector and Development Partners in Timor-Leste.*